

Memorandum



From: ROBERT KUNTZ, CITY ADMINISTRATOR

November 20, 2013

TO: Mayor Pogue
Board of Aldermen

RE: **2014 BUDGET OVERVIEW**

The proposed operating plan for 2014 calls for total expenditures of \$18,285,799, compared with a revenue projection of \$17,937,755. As a result, it will once again be necessary to apply reserves (\$348,044) to achieve balance.

As you may recall, we applied \$610,000 from reserves to balance the 2013 Operating budget. When we close the books on December 31, we will have used only \$156,477 of the amount authorized. As a result of this limited application, we will actually start 2014 with an unencumbered reserve fund balance of \$8,082,610.

Previously, the Board authorized earmarking \$1,975,326 from reserves to partially fund the comprehensive mechanical systems upgrade at The Pointe. After making that deduction, plus the \$348,044 to achieve budget balance, we would have \$5,837,238, which equates to 32% of the new operating fiscal plan.

On the capital side, we are projecting total revenues of \$3,277,523 versus expenditures of \$3,481,923. To achieve balance, we intend to apply the \$236,163 surplus that was accumulated from prior years.

Although we had hoped that it would not have been necessary to apply ANY reserves to achieve balance, we are guardedly optimistic that we are heading in the right direction. Based on our conservative estimates, revenues are continuing to inch upward. If past experience is any indication, expenditures should come in under appropriation levels, and there is a good chance that we may not need all of the supplement at the end of the day.


DENISE KELLER, FINANCE OFFICER


ROBERT KUNTZ, CITY ADMINISTRATOR

RK:MC

Attachment (Operating Fund)

City of Ballwin

Operating Fund

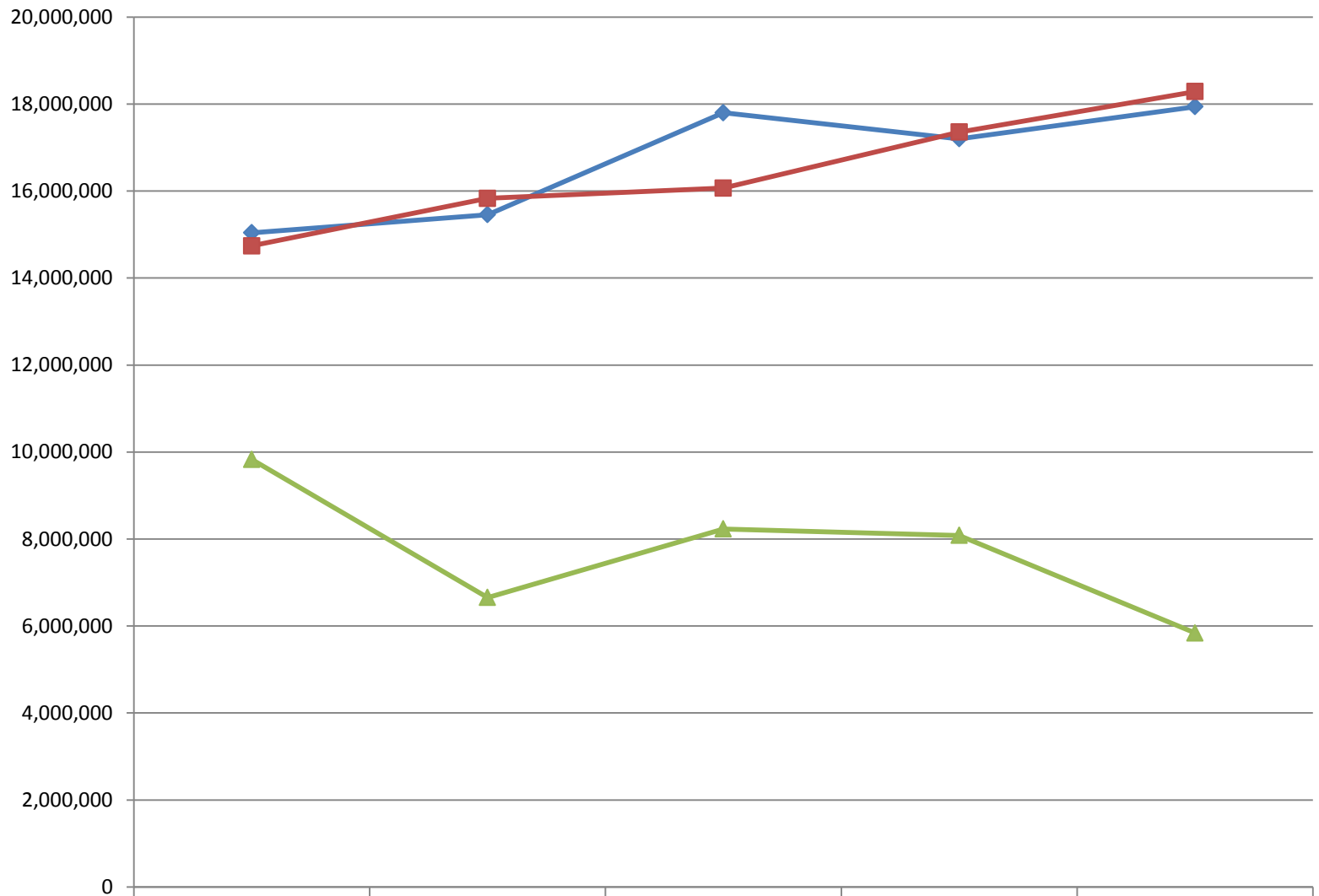
	2012 Actual Amount	2013 Amended Budget	2013 Estimated Amount	2014 Proposed Budget
Revenues	\$ 17,799,579	\$ 17,187,889	\$ 17,199,810	\$ 17,937,755
Expenses:				
Administration	\$ 2,747,778	\$ 2,894,952	\$ 2,869,224	\$ 2,926,784
Public Works	\$ 4,004,533	\$ 4,502,971	\$ 4,492,415	\$ 4,891,255
Police	\$ 5,118,933	\$ 5,517,205	\$ 5,498,388	\$ 5,753,585
Parks and Recreation	\$ 4,194,870	\$ 4,538,936	\$ 4,496,260	\$ 4,714,175
Totals	<u>\$ 16,066,114</u>	<u>\$ 17,454,064</u>	<u>\$ 17,356,287</u>	<u>\$ 18,285,799</u>
Net Surplus/ (Deficit)	\$ 1,733,465	\$ (266,175)	\$ (156,477)	\$ (348,044)

Capital Fund

	2012 Actual Amount	2013 Amended Budget	2013 Estimated Amount	2014 Proposed Budget
Revenue Totals	\$ 1,740,809	\$ 1,731,864	\$ 1,732,516	\$ 3,277,523 *
Expenses:				
Administration	\$ 59,217	\$ 435,990	\$ 439,651	\$ 278,000
Public Works	\$ 1,795,472	\$ 76,000	\$ 76,000	\$ 759,000
Parks and Recreation	\$ 314,074	\$ 1,023,355	\$ 1,018,788	\$ 2,444,923
Totals	<u>\$ 2,168,763</u>	<u>\$ 1,535,345</u>	<u>\$ 1,534,439</u>	<u>\$ 3,481,923</u>
Net Surplus/ (Deficit)	\$ (427,954)	\$ 196,519	\$ 198,077	\$ (204,400)

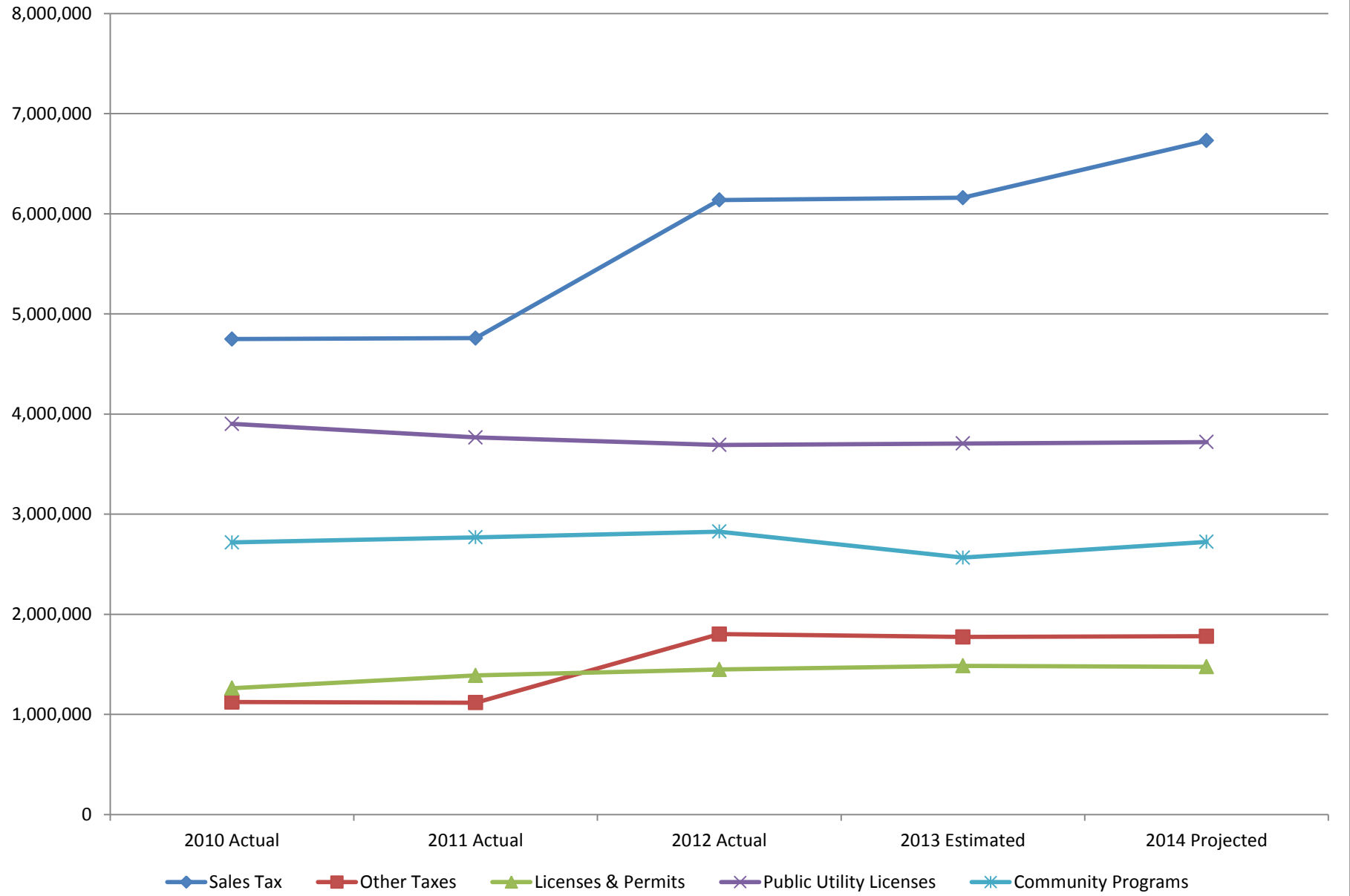
* Includes the transfer of \$1,975,326 from operating fund reserves.

Operating Budget Trends



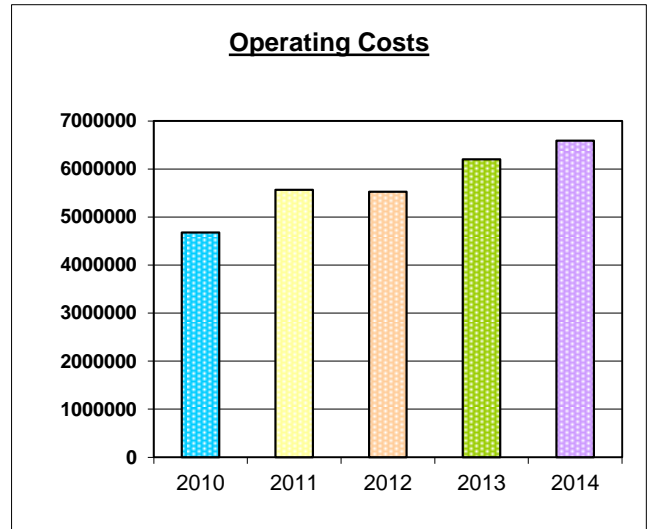
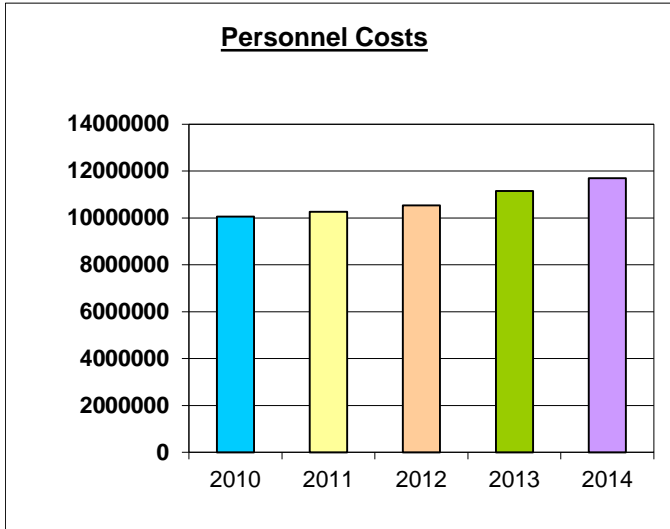
	2010 Actual	2011 Actual	2012 Actual	2013 Estimated	2014 Projected
◆ Revenues	15,040,093	15,455,481	17,799,579	17,199,810	17,937,755
■ Expenses	14,739,856	15,832,590	16,066,143	17,356,287	18,285,799
▲ Unassigned Fund Balance	9,829,008	6,653,674	8,230,761	8,082,610	5,837,328

Operating Revenue Trends



Operating Budget

Five Year Operating History



Year	Fulltime Employee Count	Personnel Costs (Incl P/T)	Percent of Budget	Other Operating Costs	Percent of Budget	Total Budget	
2010	143	\$10,061,575	68%	\$4,678,281	32%	\$14,739,856	Actual
2011	142	\$10,265,936	65%	\$5,566,654	35%	\$15,832,590	Actual
2012	142	\$10,539,397	66%	\$5,526,746	34%	\$16,066,143	Actual
2013	142	\$11,154,682	64%	\$6,201,605	36%	\$17,356,287	Projected
2014	143	\$11,696,216	64%	\$6,589,583	36%	\$18,285,799	Budgeted

2014 Budget By Fund

FUND	REVENUES	EXPENSES	TRANSFERS IN/(OUT)	SURPLUS (DEFICIT)	FUND BALANCE 12/31/14
General	17,937,755	18,285,799	(1,975,326)	(348,044)	5,837,238
Capital	1,229,600	3,409,326	1,975,326	(204,400)	31,763
TIF	900,008	0	(900,008)	0	0
TDD	127,508	9,850	(117,658)	0	0
Sewer Lateral	296,000	300,702	0	(4,702)	258,644
Federal Asset Seizure	13,160	45,000	0	(31,840)	105,846
P.O.S.T.	6,590	8,500	0	(1,910)	78,355
All Funds	20,510,621	22,059,177	(1,017,666)	(590,896)	6,311,846