City of Ballwin Parks Master Plan









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in association with Ballard*King Associates, Ltd. | Hastings + Chivetta Architects, Inc.

acknowledgments

The City of Ballwin would like to thank all the citizens who provided their time and input necessary for the success of this plan.

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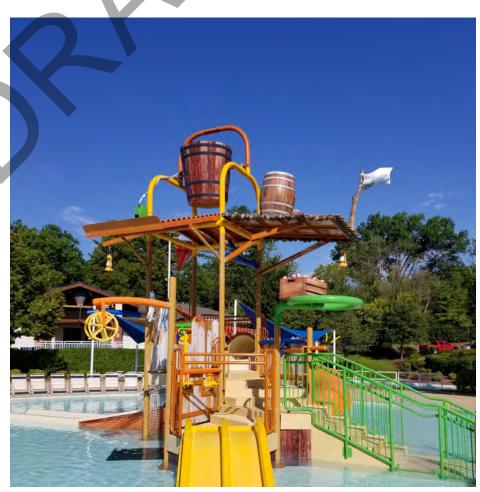


CITY OF BALLWIN 14811 MANCHESTER ROAD BALLWIN, MISSOURI 63011 (636) 227-9000 A NOTE FROM THE CITY

This Parks Master Plan process included valuable input from the community as well as thoughtful professional analysis. This document also uses national and industry trends in parks & recreation as a benchmark and guide to our decisions. The Plan represents a collaboration between Ballwin residents and staff who together believe in the same prosperous future for our City's parks and facilities.

Thank you to our residents who have voiced their opinions through surveys and public meetings. Our commitment to Ballwin is to use this master plan to continually guide our efforts of providing safe, modern, and successful parks and facilities that can help create a higher quality of life for current residents and generations to come.

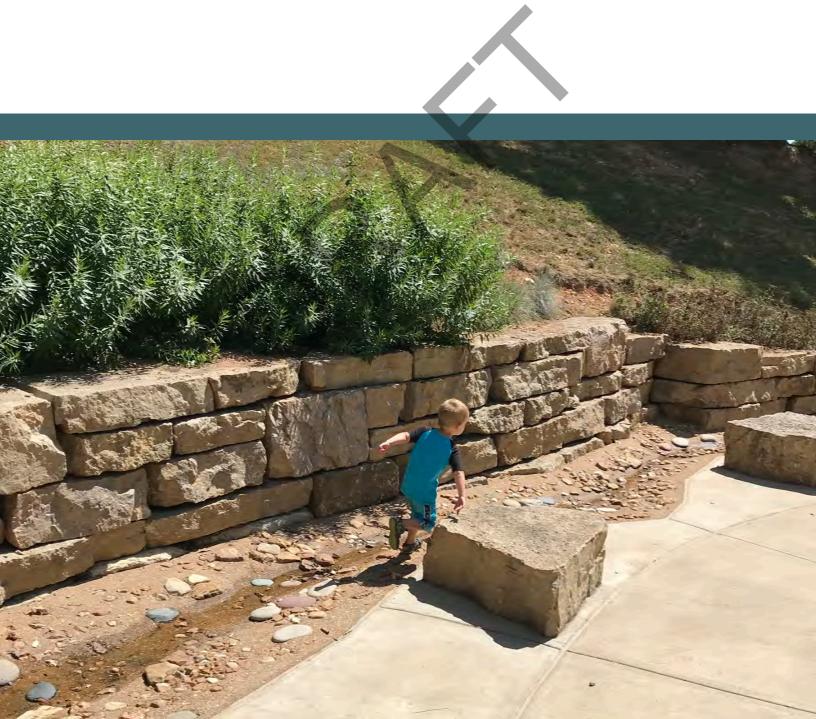
John Hoffman
Interim Director of Parks & Recreation/
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BALLWIN PARKS MASTER PLAN

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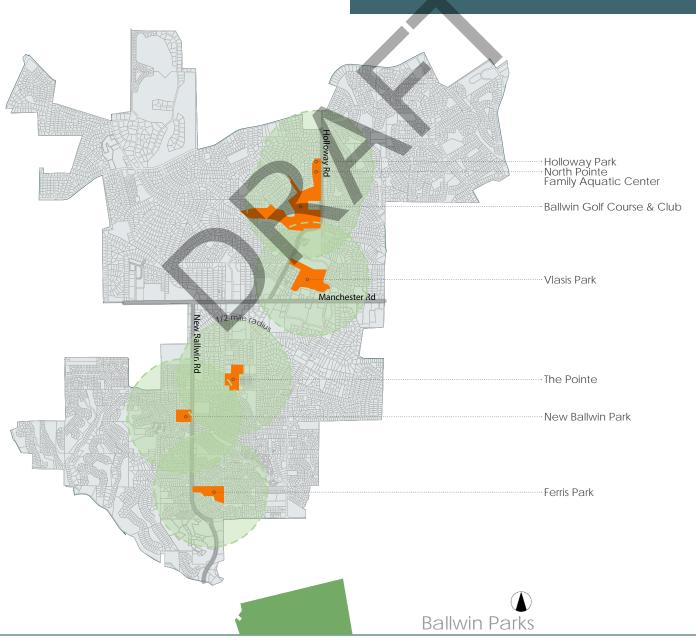


INTRODUCTION & PLAN OXERVIEW

This is Ballwin's first citywide Parks Master Plan. As a ten-year guide and strategic plan for enhancing park and recreation amenities for the community, the citywide Parks Master Plan establishes a path forward for enabling and enhancing high quality, community-driven parks, trails, open spaces and recreation facilities. This Master Plan was developed with the input and direction of local residents and stakeholders. The process included public meetings and a community survey as baseline data to inform the plan.

goals

- Identify areas of opportunity to existing parks and facilities.
- Identify additional park land / open space opportunities
- System-wide park improvements
- Identify additional greenway, trails and on-street bike routes.
- Provide a safer connection to Castlewood State Park.



process

Inventory and Analysis:

The team compiled and reviewed existing plans and documents pertaining to the parks, recreation, open space, trails and cultural resource offerings in Ballwin. The team analyzed existing sources of data, including community demographics, growth projections, geographic distributions and convenience of park and facility locations, quality of existing natural resources, and Ballwin's Parks & Rec. department operations and budget. Evaluation also included comparing Ballwin's parks, trails, facilities and open space system to systems in other similarly sized municipalities.

Community Involvement:

Community input is critical to the plan's implementation. The community helped shape the plan through a variety of forums. The consultant team met with the Master Plan Stakeholder Committee throughout the process to gain insight and guidance on the direction of the plan. Stakeholders engaged in conversations on diverse topics. The consultant team, City parks staff and leaders discussed implications of the findings throughout the planning process.

Additionally, the plan is informed by an understanding of overall citizen values and priorities. Two public meetings and an online survey were designed to receive input from a representative group of the community and facility users.





current planning documents

Community plans and relevant documents were reviewed for policy direction and goals as they pertain to the provision and planning for future parks and recreation opportunities in Ballwin.

Ballwin/ Manchester Community Wide Trail Plan:

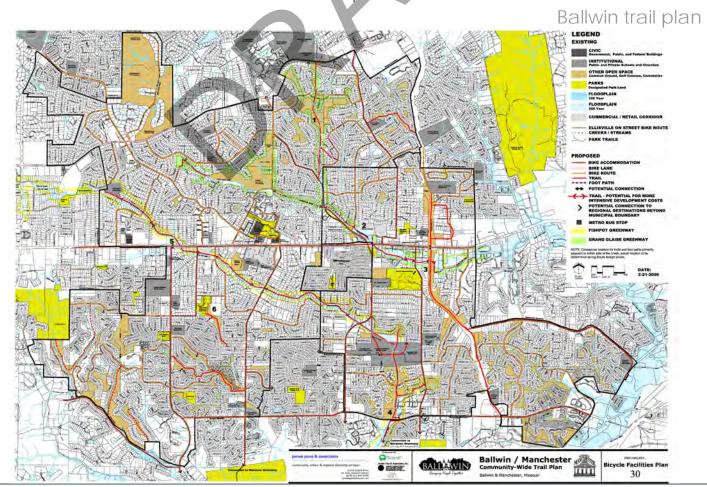
In 2007, a trail plan for the cites of Ballwin and Manchester aimed to create a safe and interconnected bicycle transportation network to connect to existing surrounding destinations. Many of these proposed enhancement are still viable solutions and should continue to be evaluated.

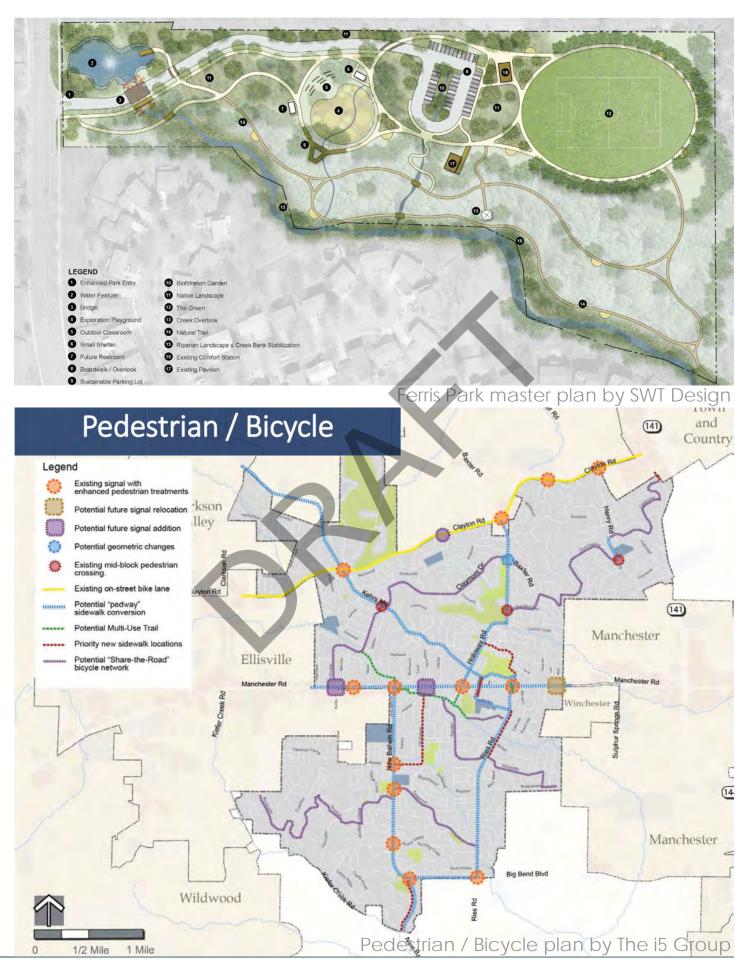
Comprehensive Plan, 2018-2019:

The team coordinated with The I5Goup who is currently updating Ballwin's comprehensive plan. The comprehensive will be a shared community vision for the next twenty years that will keep and enhance the quality of life while attracting continued economic investment in the City. The teams collaborated on portions of the Comprehensive Plan that overlap with the Parks Master Plan like the trails and pedestrian connections, streetscapes and open space.

Ferris Park Master Plan

A detailed master plan was completed for Ferris Park in 2012. Elements within this master plan such as a new playground and pavilion were recently implemented. Other elements and recommendations are still viable and will be considered and prioritized in the master plan recommendations.









market assessment

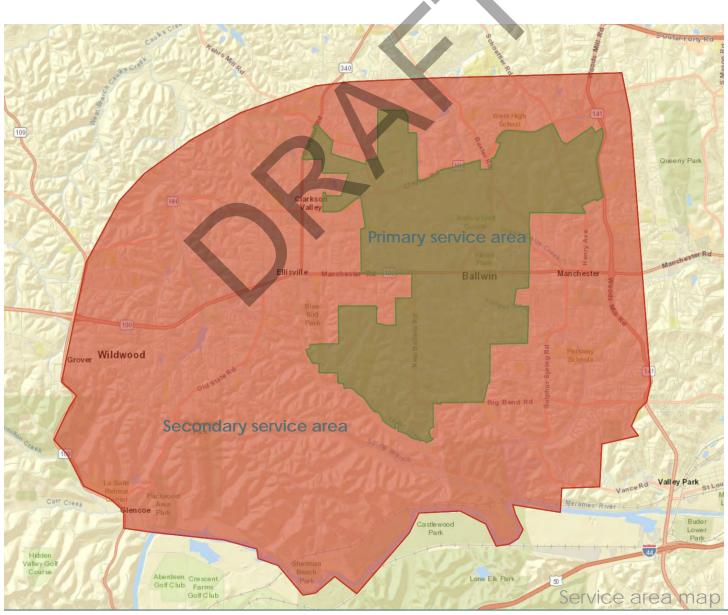
The team performed a market analysis and feasibility study for Ballwin, MO.

The following is a summary of the demographic characteristics within areas identified as Primary and Secondary Service Areas for Ballwin, MO. The Primary Service Area is the current city limits of Ballwin. The Secondary Service Area includes an area east just past Hwy 141, south to the Meramec River, west to Hwy 109 and just north of the Ballwin city limits.

Service Areas:

The information provided includes the basic demographics and data for the Primary Service Area with comparison data for the Secondary Service Area, as well as the State of Missouri and the United States as a whole.

Secondary Service Areas are defined as the distance people will travel on a regular basis (a minimum of once a week) to utilize recreation facilities. Use by individuals outside of this area will be much more limited and will focus more on special activities or events.



population

	Primary Service Area	Secondary Service Area
2010 Census	30,408	101,911
2018 Estimate	31,151	103,708
2023 Estimate	31,537	104,692

median age

	Primary Service Area	Secondary Service Area	State of Missouri	Nationally
2010 Census	41.3	41.7	37.8	37.1
2018 Estimate	42.2	43.4	39.0	38.3
2023 Estimate	43.4	44.6	39.9	39.0

households

2010 Census	11,875	38,607
2018 Estimate	12,135	39,154
2023 Estimate	12,264	39,441

households with children

	Number of Households with Children	Percentage of Households with Children
Primary Service Area	4,060	34.2%
Secondary Service Area	14,045	36.4%
State of Missouri	754,287	31.8%

median household income

	Primary Service Area	Secondary Service Area	State of Missouri	Nationally
2018 Projection	89,714	100,100	52,772	58,100
2023 Projection	99,566	106,523	59,541	65,727

age distribution

Ages	Population	% of Total	Nat. Population	Difference
0-5	1,677	5.4%	6.0%	-0.6%
5-17	5,376	17.3%	16.3%	+1.0%
18-24	2,300	7.4%	9.7%	-2.3%
25-44	7,267	23.3%	26.4%	-3.1%
45-54	4,307	13.8%	13.0%	+0.8%
55-64	4,488	14.4%	12.9%	+1.5%
65-74	3,195	10.3%	9.2%	+1.1%
75+	2,546	8.2%	6.4%	+1.8%

race and median age

Race	Total Population	Median Age	% of Population	% of MO Population
White	26,906	44.4	86.4%	81.4%
Black	969	35.0	3.1%	11.7%
American Indian	77	39.6	0.3%	0.5%
Asian	2,184	35.8	7.0%	2.0%
Pacific Islander	10	57.5	0.0%	0.1%
Other	259	25.6	0.8%	1.6%
Multiple	753	16.3	2.4%	2.6%

demographic summary

- The population level of 31,151 people within the Primary Service Area is large enough to support an indoor recreation center when overlaying NSGA participation statistics on to the demographic profile of the community.
- The median age for the Primary Service is higher than the National number. The growth estimated in the older age groups, particularly the 65-74 age group suggests an aging population. Age is one determining factor that drives participation in recreation activities.
- The primary service area experienced a slow, steady increase in population since the 2010 Census. This trend is expected to continue over the next 5 years with population in the service area reaching a population of 31,537 which is a 1.2% increase.

This demographic trend points to a growing population and Ballwin should expect continued strong participation and support for recreation.

- The percentage of households with children in the primary service area is 34.2% compared to the national level of 33.4%.
- The median household income within the Primary Service Area is 54% higher than the national level. Furthermore, the percent of households with income over \$50,000 is 74.4% compared to a national level of 57.2%. Household income is another primary determining factor that drives participation in recreation activities.
- The Spending Potential Index for housing in the primary service area is 32% higher than the national level, while the median HH Income is 54% above the national level. This suggests a higher than normal level of discretionary income.
- The Tapestry segments identified in the Primary Service Area point to an active community, which is also supported by the presence of other service providers.
- Based on the population, age group distribution, household income levels the overall market conditions for recreation activities in the primary service area are favorable.

recreation industry trends

One of the areas of greatest participant growth over the last 10 years is in fitness related activities such as exercise with equipment, aerobic exercise and group cycling. This is also the most volatile area of growth with specific interest areas soaring in popularity for a couple of years only to be replaced by a new activity for the coming years. Also, showing particularly strong growth numbers are ice hockey and running/ jogging, while swimming participation remains consistently high despite recent drops in overall numbers. It is significant that many of the activities that can take place in an indoor recreation setting are ranked in the top fifteen in overall participation by the National Sporting Goods Association.



Due to increasing recreational demands, there has been a shortage in most communities of the following spaces:

- Gymnasiums
- Pools (especially leisure pools)
- Weight/cardiovascular equipment areas
- Indoor running/walking tracks
- Meeting/multipurpose space

- Seniors program space
- Pre-school and youth space
- Teen use areas
- Fieldhouses

Thus, many communities have attempted to include these amenities in public community recreation facilities. With the growth in youth sports and the high demand for school gyms, most communities are experiencing an acute lack of gymnasium space. Weight/cardiovascular space is also in high demand and provides a facility with the potential to generate significant revenues.

The success of most recreation departments is dependent on meeting the recreational needs of a variety of user groups. The fastest growing segment of society is the senior population and meeting the needs of this group is especially important now and will

only grow more so in the coming years. Indoor walking tracks, exercise areas, pools and classroom spaces are important to this age group. Marketing to the younger more-active senior (usually age 55-70) is paramount, as this age group has the free time available to participate in leisure activities, the desire to remain fit, and more importantly the disposable income to pay for such services.

Youth programming has always been a cornerstone for recreation services and will continue to be so with an increased emphasis on teen needs and providing a deterrent to juvenile crime. With a continuing increase in single parent households and two working parent families, the needs of school age children for before and after school child care continues to grow as does the need for preschool programming.

As more and more communities attempt to develop community recreation facilities, the issues of competition with other providers in the market area have inevitably been raised. The loudest objections have come from the private health club market and their industry voice IHRSA. The private sector has vigorously contended that public facilities unfairly compete with them in the market and have spent considerable resources attempting to derail public projects.

However, the reality is that in most markets where public community recreation centers have been built, the private sector has not been adversely affected and in fact in many cases has continued to grow. This is due in large part to the fact that public and private providers serve markedly different markets. One of the other issues of competition comes from the non-profit sector (primarily YMCA's but also JCC's, and others), where

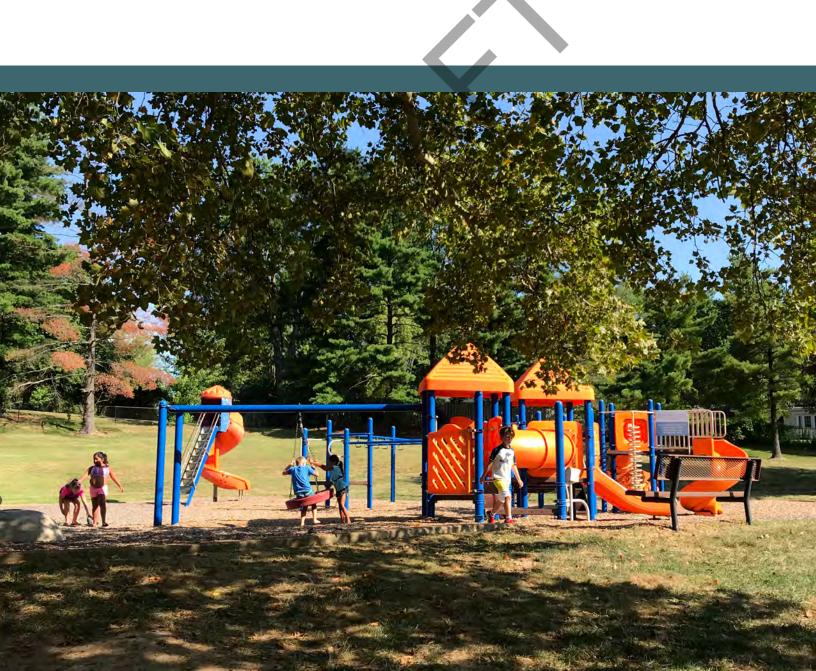
the market is much closer to that of the public providers. While not as vociferous as the private providers, the non-profits have also often expressed concern over public community recreation centers. What has resulted from this is a strong growth in the number of partnerships that have occurred between the public and non-profit sector in an attempt to bring the best recreation amenities to a community.

While the City of Ballwin has a strong foundation of parks and recreation facilities, programs and services, there are unmet needs as identified by the community. This combined with an aging inventory of existing facilities, the presence of a number of new facilities, plus limited financial resources, places a challenge on the City to respond to these needs.

Recreation Program and Service Delivery Irends:

To assist in the process of developing a parks and recreation master plan for the City of Ballwin, it is helpful to understand some of the trends that are being seen nationally with recreation programming. However, it should be noted that each city is unique and the area of the country has a strong bearing on trends and other operational factors.







park system overview

Ballwin provides and maintains a system of parks that supports a range of active and passive experiences. The park and open space inventory identifies recreational assets within Ballwin. The City provides 5 developed parks, 1 9-hole golf course, and about 4 miles of trails within the parks. The following tables summarize the current park and facility

inventory in Ballwin. Additionally, Ballwin provides 2 recreation facilities and 1 golf club.

		Recreation Amenities									Site Amenities																		
			Playgrounds	Swings	Fishing	Community Gardens	Natural Play Areas	Water Play Areas / Splash pad	Sand Play Areas	Basketball (paved court)	Pickleball (paved court)	Tennis (paved court)	Sand Volleyball	Soccer Fields	Baseball / Softball Fields	Ponds / Water Features	Trails	Site Furnishings (benches, trash receptacle)	Drinking Fountains	Lighting	Signage	Parking Areas (incl on-street)	Public Art	Restrooms	Plazas	Pavillon	Turf/ Open Lawn Areas	Interior Roads	Pedestrian Pathways
PARKS																													
Holloway Park	335 Holloway Road	2.6	•					T			•							•	•	•	٠	•				•	•		٠
Vlasis Park	Kehrs Mill Road	31	Z		L							٠	٠		٠	٠	٠	٠	٠	٠	٠	٠	٠	٠	٠	•	•		•
The Pointe at Ballwin Common	1 Ballwin Commons Circle	12.8	4	•					·					٠		٠	٠	٠	•	٠	•	٠	٠				•	•	٠
New Ballwin Park	329 New Ballwin Road	7	•	7	•					٠		٠	٠			٠	٠	٠	٠	٠	•	٠		٠	٠	•	٠		٠
		_	_																										
Ferris Park	500 New Ballwin Road	12	•	•		·	•	4						٠		٠	٠	•	٠	•	•	٠		•		•		•	•
Ferris Park Castlewood State Park	500 New Ballwin Road 1401 Kiefer Creek Rd	1818.77	•		\								•	•		•		•	•	•		•					·	•	•
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FACILITIES		Basketball (Pickleball (I	Volleyball (Running Tra	Swimming F	Swimming F	Swimming F	SPA Areas	Ponds / Wa	Cardio Area	Weight Roc	Multi-purpo	Lockers / Lo	Shower	Event Spac	Kitchen	Drinking Fou	Signage	Restrooms	Welcome (
North Pointe Family Aquatic Center	335 Holloway Road			П		٠	٠							٠	٠			٠		٠	
Ballwin Golf Club	333 Holloway Road												•			•	•		•	•	
Ballwin Golf Course	333 Holloway Road									٠								•	•	•	
The Pointe Recreation Center	1 Ballwin Commons Circle																				

enter / Lobby

Pavilion Rental

Pavilion rentals have been very popular in Ballwin and in 2017 the overall occupancy rate for pavilions reached 81%. This is a high occupancy rate for rentals and suggests that many people do not get the rental dates they most desire. The high demand for pavilion rental is an indicator that more pavilions are needed in the Ballwin Park system.

	Pavilion F	Rental Occupancy	y Rate	
	2014	2015	2016	2017
Ferris	80%	87%	71%	84%
New Ballwin Park	73%	69%	58%	74%
The Pointe	75%	69%	68%	71%
Vlasis 1	93%	85%	92%	94%
Vlasis 2	83%	77%	71%	84%
Average	80.8%	77.4%	72.0%	81.4%



ballwin parks & recreation

Overall Strengths:

- Strong youth activities program
- Substantial number of aquatic programs
- Large number of senior participants through Silver Sneakers
- A significant number of special interest classes are offered in a number of areas
- There has been an emphasis on developing family-based programming
- Strong number of special events



Overall Weaknesses:

- Limited fitness and wellness programs
- Competitive swimming
- Limited indoor sports (especially leagues) for youth and adults (due to lack of gym space)
- Lack of senior programs focused on younger and more active seniors



Overall Deficiencies:

- General lack of facilities (especially indoor) to support programming growth and variety of hard-court activities
- General lack of space to expand group fitness opportunities.
- Dedicated birthday party rooms
- General lack of lap swimming and competitive swimming programs. Although lap swimming is available to The Pointe, the water temperatures do not meet the standard requirement for to support lap swimming or competitive swimming interest.

level of service benchmark

Level of Service and Identifying Gaps:

The purpose of a Level of Service (LOS) analysis is to determine how well the existing City of Ballwin facilities are meeting the needs of city residents. Several strategies may be used to measure the need for parks and recreation facilities and programs. One method compares the inventory of park and recreation facilities against a NRPA standard (Nation Recreation and Parks Association). The challenge with utilizing NRPA standards is that the standards have not been updated since the mid 1990's. As a result, many agencies look to other methods and tools for comparison purposes. Another option is to compare the inventory of facilities against other communities of similar size and

demographics. These communities can be neighboring communities or regional but typically have similar population base and demographics. In this case the communities of Maryland Heights, Chesterfield and Wentzville were selected for comparison with Ballwin base on similar population and demographic attributes. The City of Ballwin compares favorably to the benchmark communities with the exception of outdoor rectangular sport fields for soccer, football and lacrosse. The number of outdoor sport fields in Ballwin is well under the benchmark communities and suggests that activities served by outdoor rectangular field is underserved.

Level of Service Comparison												
	Maryland Heights	Chesterfield	Wentzville	Ballwin								
Sand Volleyball	5	6	1	2								
Pavilion	5	4	6	5								
Splash Pad	2	0	1	1								
Outdoor Basketball	2	0	2	1								
Dog Park	1	1	2	0								
Soccer/ LAX/ Football	15	22	6	1								
Tennis	2	0	2	8								
Outdoor Pool	1	1	1	1								
Baseball	Private	18	4	Private								
Softball	Private	4	3	1								
Senior Center	1	1	1	0								
Recreation Center	1	0	1	1								
Gymnasium	3	0	1	1								
Indoor Pool	1	0	0	1								

Bench mark survey of other recreation centers

A bench mark survey of other recreation centers in the area was conducted as a means to measure the operations of the Pointe to other centers.

One level of service metrics that the survey highlights is staffing levels. One of the contributing factors to the financial success of the Pointe is the staffing model utilized at the Pointe. Simply stated, the City of Ballwin operates the Pointe in a very efficient manner with maximum output from the staff assigned to that operation. The bench mark survey conducted as part of the master plan process (below) clearly illustrates that Ballwin has the fewest number of full-time staff and total FTE's when compared to other similar centers. On one hand, the bench mark survey identifies the Pointe as being an efficient operation from a full-time staffing perspective. On the other hand, the low number of full-time staff will become an issues in efforts to grow the number of recreation programs and services offered. Adequate staffing levels are required to increase programming levels in the future or



North Pointe aquatic center

Benchmark Survey of Area Recreation Centers					
	Des Peres	Richmond Heights	O'Fallon	Rolla	Ballwin
# of FT Employees	21	13	10	8.6	7
Total FTE's	39.96	27	28.68	24.5	26
Membership Units	3,265	4,400	1,969	2,104	2,130
Revenue Total	\$3,204,442	\$2,374,601	\$1,886,642	\$1,212,380	\$1,738,507
Expense Total	\$3,821,154	\$2,340,122	\$2,062,692	\$1,524,157	\$1,506,847
Marketing Budget	\$8,800	\$29,500	\$27,000	\$38,700	\$13,000
Transfer Revenue	\$ -	\$ -	\$375,000	\$72,125	\$ -

alternative staffing plans must be developed to supplement existing staffing levels. Without strategically adding more full-time staff the City of Ballwin will be forced to contract out recreation programs and services or partner with other service providers in the area to meet future programming demands. There is no capacity for expanding programs or services with the existing full-time staff levels.

Another metric that is important is the comparison of expenses and revenues. The City of Ballwin is distinguished as one of the centers that recovers its operating expense through revenue from admissions and programs. This is significant because most public recreation centers require some level of financial support or transfer of revenue to off set operating costs. Additionally, the level of marketing budgets suggest that the City of Ballwin is on the lower end on what other recreation centers are spending on marketing.

Note:

- The Lodge in Des Peres combines the Park budget with the Lodge budget into one cost center. The Park budget portion of the cost center generates a operating surplus of \$392,443. Consequently, there is no revenue transfer from the City to the Lodge budget.
- The total FTE's for Richmond Heights does not include the aquatic program. Richmond Heights contracts their aquatic operation to Midwest Pool Management.
- Richmond Heights is part of a multi-city cooperative that includes Brentwood, Maplewood and Richmond Heights.
- O'Fallon and Rolla share many of their full-time staff with other City departments. The full-time numbers in the bench mark survey reflect the portion of full-time staff assigned to the center's operation.

existing trail system

Ballwin has the opportunity to connect to a number of existing trails surrounding the community. The high utilization of existing trails within Ballwin parks and the large amount of community support in the survey and public engagement supports the need for additional trails and pedestrian connections.





Vlasis Park

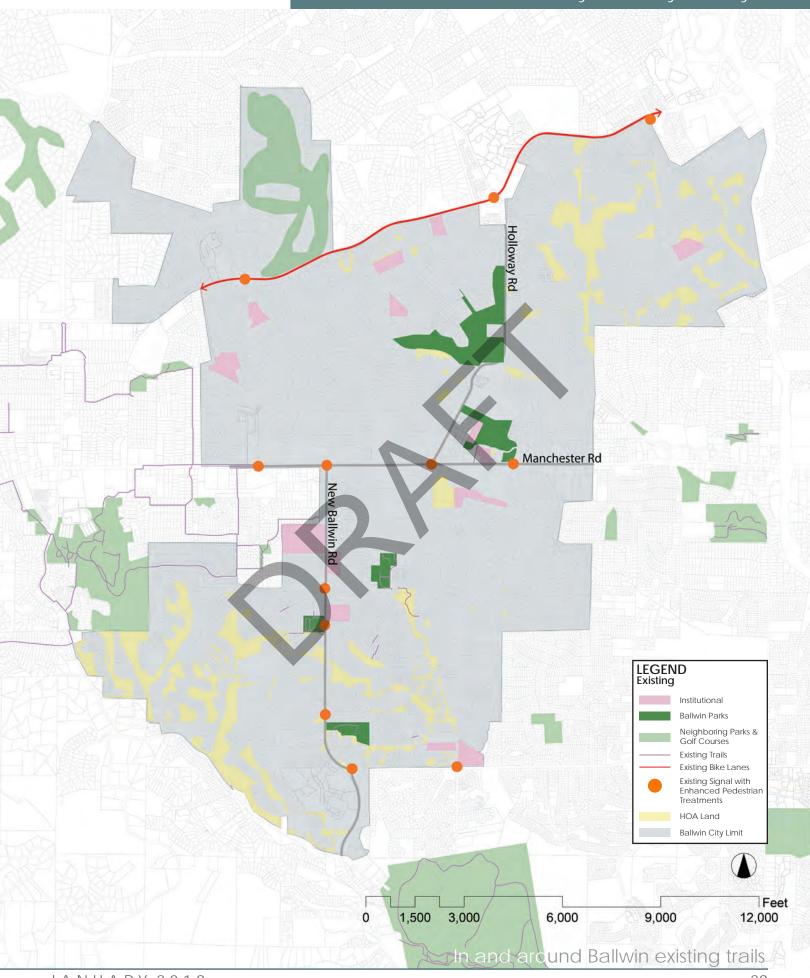
Ferris Park



New Ballwin Park

63%

listed walking/jogging as their top household activity



JANUARY 2019

stakeholder meeting

Interviews and a meeting with stakeholders were conducted to broadly assess the opportunities for park system enhancements. Stakeholders were identified by City staff based on their past coordination with the City and their involvement or interest in the future of Ballwin's park, outdoor recreation or trail facilities. The stakeholder meeting was held in July 2018.

Community engagement and input played a crucial role in revealing the current demands and needs for park and recreation provision as well as establishing the future recreational framework that reflects community priorities. This planning process leaned on community outreach, stakeholder meetings, surveys, demographics and inventorying to provide a baseline of demand and need. Input from citizens that use City services, properties and facilities often, as well as those who rarely or never use them was provided to gain an understating of current perceptions, priorities and needs.

- AMPHITHEATER @ CURRENT CITY HAU?
- BALL FIELD?
- POTENTIAL FOR SKATEPARK
- STOCK PONDS MORE? (CURRENTLY MINTHLY)
- SWINGS, PLAYGROUND: GOOD 100 LBS.

- SPLASH PAD: BIGGER? LONGER HOURS?
- MILLENNIUM IN CREVE COEUR
- BATTHROOM PROXIMITY
- FITNESS TRAIL, STATIONS
- BALLWIN DAYS: HOT IN JUNE

Meeting notes



stakeholders

Linda Bruer - City of Ballwin Hedy Boone - City of Ballwin John Hoffman - City of Ballwin Matt Struemph - City of Ballwin James Boyd - City of Ballwin Paul Battis - Resident Lucy Hey - Resident Jamie Bode - Resident Norman Sewing - Resident Melissa Meier - Resident Adam Meier - Resident **Andrew Svolopoulos - Resident**

FERRIS

- PLATGROUND IS GREAT, PLAY VALUE - ALL AGES
- NO PARKING NEAR PAVILION, PLAYGROUMS MORE?
- CONNECTIONS TO NEIGHBORHOODS?
- ACCESSIBLE ROUTE NEEDED TO PLAYGROUND
- WALKING PATH
- NATURE TRAILS?
- IMPROVE SOLEER FIELD
- HIDDEN GEM
- SHOWCASE PARKS IN THE POINTE? JOURNAL?

THE POINTE @ BALLWIN COMMONS

- PICKLE BALL IS THRIVING
- INDOOR SOLLER FACILITY? COURTS, BATTING CAGES
- MORE GYM SPACE, MP ROOM FREE WEIGHT
 - BASKETBALL COURT SURFACE SOFT?
 - INJURY PREVENTION
 - COFFEE BAR?
 - MORE LAP LANES
 - PLAYGROUND SAND GREAT FOR LITTLE ONES
 - TOT TIME ON WEEKNIGHTS OR WEEKEND?
 - WAYFINDING
 - WAVE POOL?
 - RESTROOMS ONLY IN POINTE BLOG
 - PARTY SPACE: GREAT VALUE
 - USE CONCESSION AREA?
 - AWKWARD ENTRANCES @ PARKING LUTS
 - MORE PAULLIONS (OVERALL)
 - SHOWERS IN LOCKEPROOMS, DARK

- BIKE ALLESS IS TRICKY

NEW BALLWIN PARK

PLAYGROUND IS OLD, NEEDS UPMATE

GOOD NEIGHBORHOOD CONNECTIONS

BRING FOUNTAINS BACK?

- PARKING DURING CONCERTS (SHARE WITH SCHOOL)

- RESTROOMS: PROXIMITY IS GOOD - NEED UPDATES
 - UPDATE BASKETBALL COURT
- SURVEYS: SHOP BALLWIN FIRST
- ASPHACT PATHS ERODING
- CONCRETE SLABS, ALLESSIBILITY ISSUES
- FENCE @ BOTTOM OF HILL?
 - SLOPES AROUND POND.
- SLEDDING HILL?
- BENCHES
- DECKING ON POND GAZEBO

Meeting notes



first public meeting

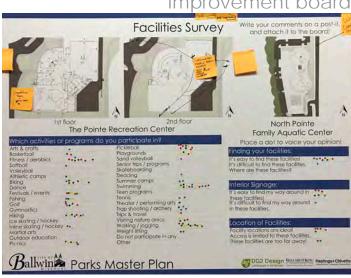
Throughout this process, citizens provided information and expressed opinions about their needs and priorities for parks, trails and recreation opportunities in Ballwin.

Approximately 30 people attended an open house at The Pointe on September 27, 2018 and participated in exploring the general needs and analysis for park and recreation facilities in Ballwin. A brief presentation introduced the planning process and reviewed the current park facilities and amenities. Boards were available after the presentation for citizens to comment and vote for potential new amenities.

Sample Comments

- Provide more walking trails
- Prefer wood surface for playgrounds (EWF)
- Update pond and deck at New Ballwin Park
- Update playground equipment at The Pointe
- Provide more restrooms
- More pickleball courts
- Dog park
- More lap lanes in pools





Facility survey board

second public meeting



Proposed improvement- The Pointe



A second public meeting was held at the Ballwin Golf Club on November 27, 2018. Community members weighed in on their overall priorities as well as their thoughts regarding the initial plan recommendations. Participants provided additional information and comments of the plan recommendations through a series of boards.

Sample Comments

- More connections throughout the city
- Prefer wood surface for playgrounds (EWF)
- Restrooms closer to playgrounds
- More pickleball courts
- Expand the walking track at The Pointe
- More lap lanes in pools
- Provide a better senior center



survey results

17 questions were posted to an online survey, which collected 441 responses. Similar questions were also asked during the public meetings. The survey responses were a statistically valid representation of the community. The survey answers provided insight into user group interests and provided a platform for everyone in the community to share ideas.

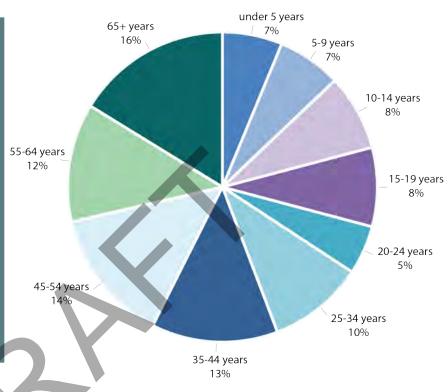


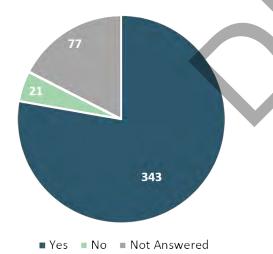
441 Responses 312 Completed

Respondent Mean Age 52.3 Male 27.7% / Female 43.1% No Answer 29.3%

Home Ownership (67.6%) 3.2% Renter / 29.3% No Answer

People in Household 3 = Median & Mean

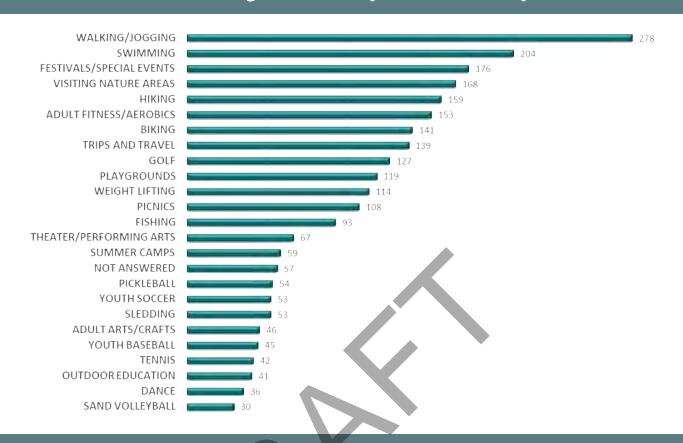




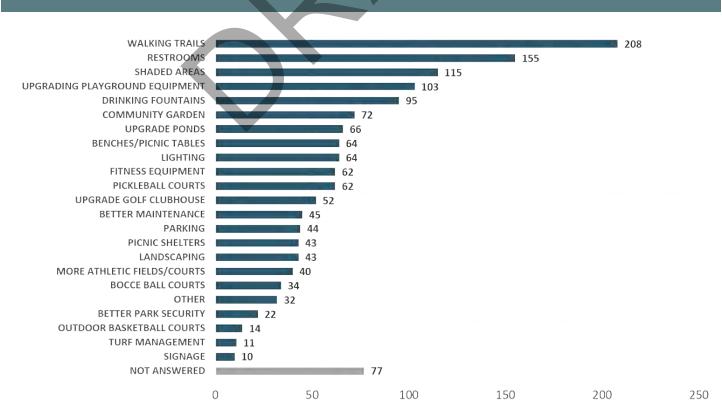
Did household members visit parks last year?

78% visited parks last year

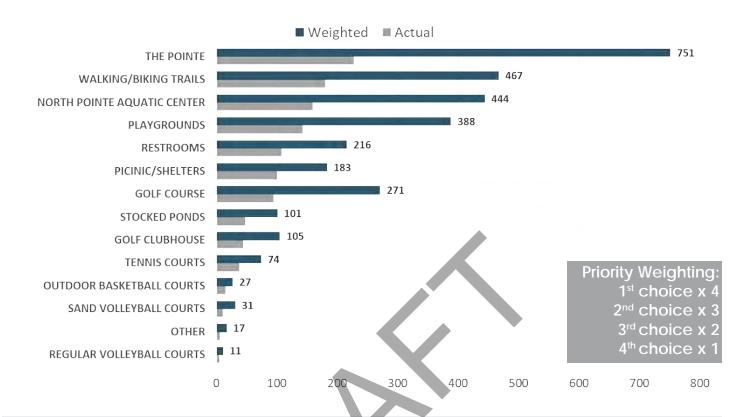
Household Activity Participation: Top 25



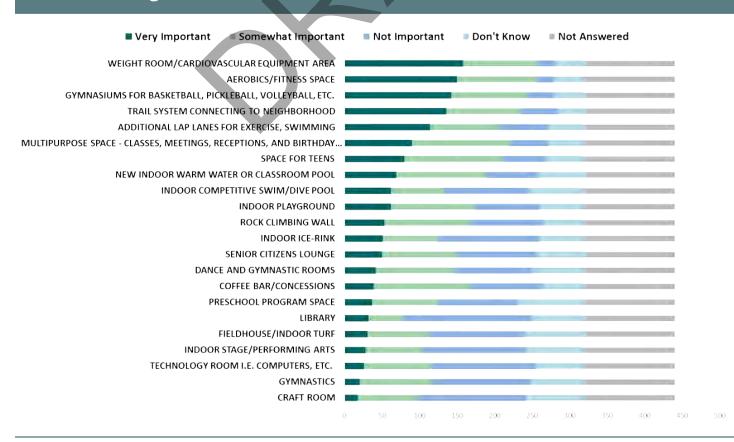
Most Important Potential Improvements



Four Most Important to Your Household



Summary of Considerations for The Pointe



Site Inventory + Analysis:

Along with the online survey, stakeholder discussions, and public meetings - the team performed site analysis and inventory studies of the physical components of the Parks & Recreation system. Each of Ballwin's parks and facilities was analyzed and studied. City staff provided additional insight into some of the common management considerations that are dealt with on a regular basis for each park or facility. The following pages provide a detailed inventory of all amenities and assets associated with each park or facility, as well as a site analysis and rating for each.



HOLLOWAY PARK

Neighborhood Park &

address: 335 Holloway Road 2.6 acres





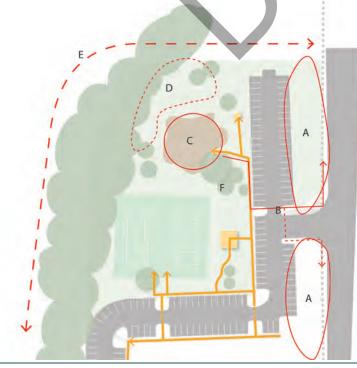
Playground

Amenities

- playground
- pavilions
- benches
- pickleball courts
- paved pathways

- tennis court (2)
- basketball hoops (2)
- electrical outlets

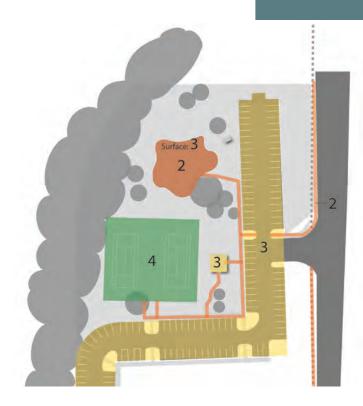
Site Analysis Plan



Key

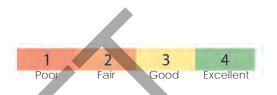
- → Pedestrian circulation
- A "Curb appeal" needed
- B Limited pedestrian accessibility
- C Aging play equipment, lack of shade
- D Unutilized slope
- E No neighborhood connections
- F No restroom access when pool is closed





Observations

- Minimal pedestrian access
- Playground equipment is dated









Playground exposed to sun



NORTH POINTE AQUATIC CENTER

Recreation Center 4

address: 335 Holloway Road 6.18 acres





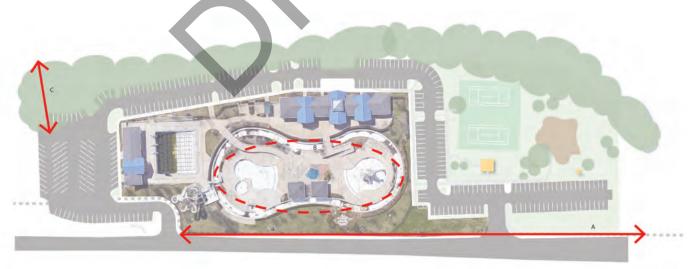
Lazy river

Amenities

- splash pad
- bucket falls
- tree swing
- climbing wall
- pavilions
- benches

- trash cans
- restroom
- shade trees
- competition pool
- lazy river
- drinking fountains

Site Analysis Plan



Key

- A Limited pedestrian connections
- B Lack of shade
- C Lack neighborhood connections

Observations

- Lack of shade
- Poor pedestrian connections

Park Location	Facility	Exterior Condition	Walls	Windows	Doors	Roof	Exterior Accessibility	Interior Condition	Floors	Partitions	Ceilings	Interior Doors	Interior Windows	Lighting Fixtures	Exterior Accessibility
North Pointe Aquatic Center	W. Aquatic Building	3.9	4.0	3.8	4.0	3.5	4.0	3.5	3.5	4.0	2.7	4.0	4.0	2.3	4.0
North Pointe Aquatic Center	E. Pavilion/Pump Bldg.	3.9	4.0	4.0	4.0	3.5	4.0	3.4	3.5	4.0	2.3	4.0	4.0	2.0	4.0
North Pointe Aquatic Center	S. Pavilion/Mech. Bldg.	3.9	4.0	4.0	4.0	3.5	4.0	3.5	3.5	4.0	2.7	4.0	4.0	2.0	4.0

Building assessment







Bucket falls

Tree swing

Splash pad



BALLWIN GOLF COURSE & CLUB

Golf Course & Club 3

address: 333 Holloway Road 69.02 acres





Putting green

Amenities

- pavilions
- benches
- drinking fountains
- trash cans
- pond
- shade trees
- grass lawn
- paved pathways

- restroom
- bar
- pro shop
- golf course office
- multi-purpose room
- patio
- parking lots



- Cart circulation
- Low porte cochere
- Views
- Algae problems
- Aging maintenance facility
- E Improve buffer to road
- F Eroding and unstable banks
- G Mostly mature trees, lack of species diversity
- H Cracked and aging asphalt paths
- Lack of buffer to the creek



- Cart path needs improvement /drainage system
- Erosion problem at channels





Pond with periodic algae bloom problem

Poor drainage





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VLASIS PARK

Community Park 4

address: Kehrs Mill Road 28.47 acres





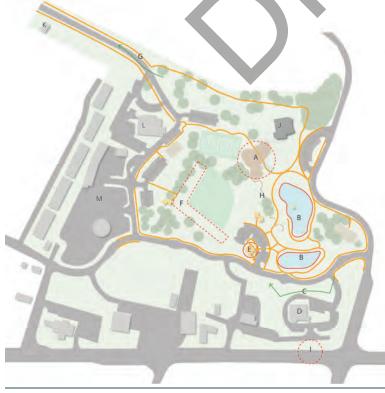
Playground

Amenities

- playground
- swings
- splash pad
- pavilions
- benches
- tennis courts (4)
- drinking fountains
- sand volleyball (1)

- restroom
- deck over pond
- stocked ponds
- public art
- paved pathways
- ballfield (1)
- electrical outlets

Site Analysis Plan



Key

- → Pedestrian circulation
- Surface tiles are deteriorating
- Concrete banks, algae problems
- C
- Opportunity area/city administration
- Restroom is not centrally located
- No seating, limited shade Neighborhood connection
- Wall divides site circulation
- Pedestrian obstacle
- New city hall
- Harrison-Schmidt-Dahlke log house
- Police/ court building
- M Maintenance facility





Observations

- Green Space:
 - Traditional park atmosphere
 - Entrances lack consistent landscape palette
- Upper pond has algae problem
- The pond banks need to be updated

3

Good

- No seating or shade structure on ballfield
- Parking lots need to be resealed







Pavilions

Existing City Hall

Poor

Log house



THE POINTE

Recreation Center 3

address:

1 Ballwin Commons Circle 66,000 square feet





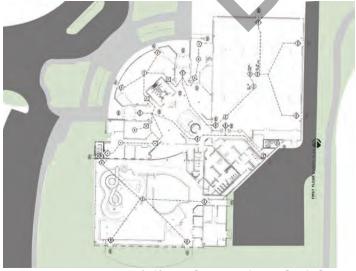
The Pointe

Amenities

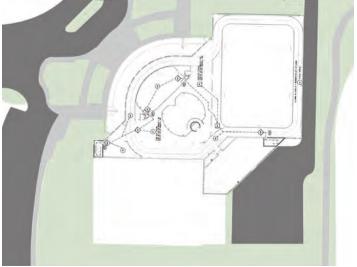
- drinking fountains
- trash cans
- restrooms (within the pointe)
- gymnasium
- indoor pool
- fitness center
- classes
- party room

- babysitting room
- PAC room
- walking track
- aerobics studio
- cybex equipment

Existing Building Plans



Existing floor plan-first floor

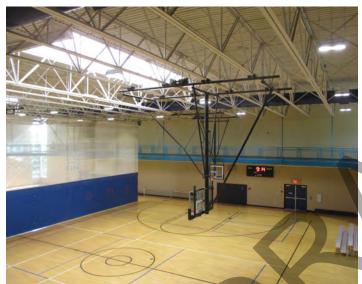


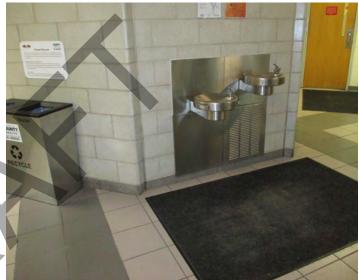
Existing floor plan-second floor



Park Location	Facility	Exterior Condition	Walls	Windows	Doors	Roof	Exterior Accessibility	Interior Condition	Floors	Partitions	Ceilings	Interior Doors	Interior Windows	Lighting Fixtures	Exterior Accessibility
The Pointe	Community Center	3.6	3.8	3.3	3.5	3.3	4.0	3.5	3.1	3.8	3.8	3.5	3.5	3.0	3.8
The Pointe	Pavilion	3.5	0.0	0.0	0.0	3.0	4.0	3.6	3.5	3.5	3.0	0.0	0.0	4.0	4.0

Building assessment





Gymnasium Drinking fountains



THE POINTE at BALLWIN COMMONS

Community Park 5

address:

1 Ballwin Commons Circle 12.79 acres





Playground

Amenities

- playground w/ safety surface
- swings
- pavilions
- benches
- · soccer field
- drinking fountains

- stormwater management pond
- paved pathways
- electrical outlets

Site Analysis Plan



Key

- → Pedestrian circulation
- A Erosion on banks
- B No restroom near playground
- C Sand migration problems
- D Pedestrian circulation through parking Lot
- E Confusing vehicular circulation
- F Opportunity area G No sidewalk
- H Geothermal wells
- I Neighborhood connection





Observations

- Green Space:
 - The landscape needs to be improved to highlight The Pointe as Ballwin's main facility
 - Remove mature shrubs
- · Vehicular circulation need to be improved
- Improve pedestrian access
- Erosion problem with pond









Playground/ sand play area



NEW BALLWIN PARK

Neighborhood Park &

address: 329 New Ballwin Road 7.36 acres





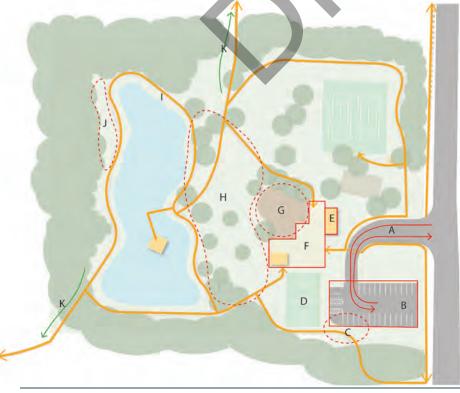
The Pond

Amenities

- playground
- basketball hoops (4)
- plaza and pavilions
- stocked pond
- paved pathways
- tennis courts (2)
- sand volleyball (1)

- benches
- restroom
- memorial trees
- grass lawn / concert seating
- bridge and island

Site Analysis Plan



Key

Pedestrian circulation

A Poor vehicular circulation

B No curbs, stormwater control

C Erosion problem

D Cracked surface

E Dated restroom building

F Uneven pavement

G Not ADA accessible

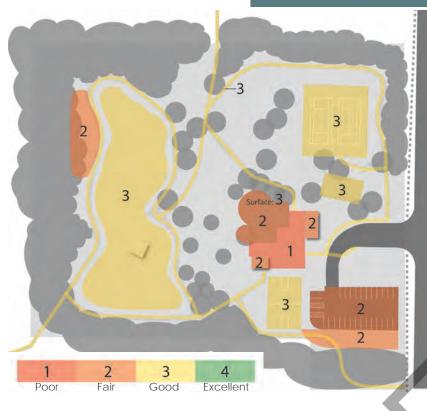
H Great flexible space

Concrete banks

J Lack of understory

K Good neighborhood connectivity





Observations

- Green Space:
 - Maintained trees
 - Nice views to pond
 - Plant species need to be updated, increase diversity
- Safety surface at the playground is wood chips instead of EWF
- · No lighting at tennis court
- Playground is not ADA accessible
- Parking lot:
 - no curb
 - poor circulation
 - needs to be resealed
- Basketball court needs to be resealed, replace timber edge
- Bridge needs to be updated
- Understory landscape needed at park edge
- Lack of permanent stage area



Plaza pavement



Tennis court



Stone bank with concrete





JANUARY 2019

FERRIS PARK

Neighborhood Park 3

address: 500 New Ballwin Road 12.65 acres





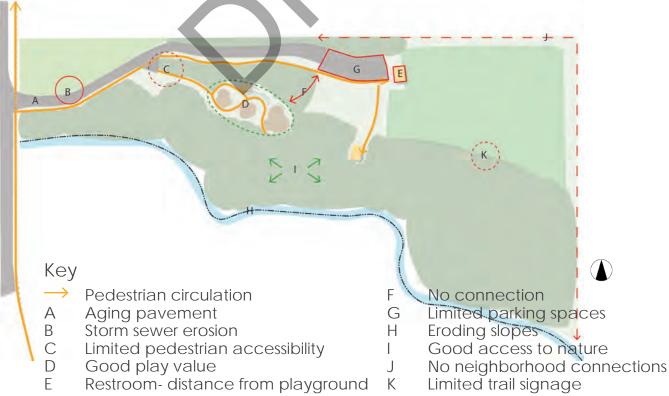
Playground

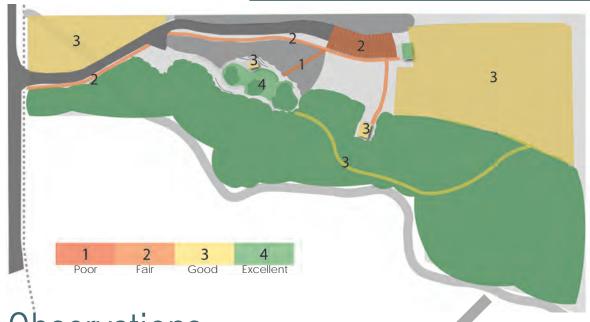
Amenities

- playground
- pavilions
- benches
- soccer field
- drinking fountains
- trail along creek
- pollinator garden

- restroom
- paved sidewalks

Site Analysis Plan





Observations

- Lacking connections from parking lot to playground
- Erosion shown in creek channel
- No seating or shade structure on the field
- Drainage problem at the pollinator garden and entrance road
- Lack of parking
- Restroom is far from the playground







Pollinator garden

Restroom

Water play area





PARK SYSTEM RECOMMENDATIONS

Park System Recommendations

After thoroughly reviewing all aspects of Ballwin's Parks and Recreation system, the team was able to begin the next phase of the Master Plan: Recommendations.

Recommendations included in this section will include a detailed assessment and recommendation of Ballwin Parks and Recreation Department's programs and services. Additionally, improvement recommendations for each individual physical park and facility has been provided. Many of the recommendations provided may be simple in nature, such as "Add another pavilion here", while other programmatic recommendations may require long term planning and strategic decision making from Ballwin staff and leadership.





Golf course practice green

Current Recreation Programs and Services Assessment:

The Ballwin Parks and Recreation Department offers a number of recreation programs and services to the residents of Ballwin and the surrounding area. Important issues with programming include:

- The Recreation Department focuses much of its programming efforts on youth, sports, special events and activities that operate out of the community centers.
- Recreation programs and services are generally planned and delivered on a community center level to be responsive to varying needs and expectations.
- Current Parks and Recreation Department programs and services include these general areas:

Area	Focus	Programs
Sports	Youth Sports	Basketball, Tennis, Tumbling, Soccer, Golf Lessons, Swimming, Ballwin Race Series (Bike)
	Adult Sports	Volleyball, Tennis, Pickleball, Golf Lessons, Golf Leagues and Tournaments, Ballwin Race Series
Fitness Wellness	Youth Fitness	Exercise Classes, Dance Classes, Ballwin Youth Movement, MyTRYathlon, Taekwondo
	Adult Fitness	Group Exercise Classes, Weight Training, Spinning, TRX, Yoga, Taekwondo, Swimming, Basic Training and Fitness Assessments
Cultural Arts	Youth	Dance, Arts & Crafts, Music, Used Book and Bake Sale, Art Displays
	Adult	Painting, Trivia, Bridge, Themed Classes, Lunch and Bingo, Festivals, Arts & Crafts, Historical Society Commission Speaker Series, Concerts
Youth(Non-sports)		Babysitting Classes, Home Alone Classes, Kids Night Out, Day Camp and Specialty Camps, NERF Wars, Fishing, Seasonal Themed Programs, Special Events
Seniors		Fitness, Yoga, Bridge, Lunch and Bingo, Silver Sneakers Fitness, Senior Trips, LOAP Programs, Medicare Supplement and Advantage Membership Program
Aquatics	Youth	Swim Lessons, Little Splashers, Swim and Dive Team, Disco Swim, Lifeguard Training, WSI Training
	Adult	Swim Lessons, Little Splashers, Swim and Dive Team, Disco Swim, Lifeguard Training, WSI Training
General Programs		One Day Specialty Programs, Birthday Parties, First Aid/CPR
Special Events		A variety of community, seasonal, holiday events that includes Easter Event, Family Bingo, Potluck Socials, Moon Light 5K, Daddy Daughter Dances, Halloween Events, Tons of Trucks, Party at the Pointe, Family Hayrides, Family Campouts, Movies in the Park and Summer Concerts
Outdoor Recreation		Ballwin Race Series, Tennis, Walking/Jogging Trails, Splash Park Pavilions, Ball Fields, Soccer Fields and Open Space
Special Needs		FT inclusionary staff shared with seven other communities' departments that is responsible for facilitating the inclusion of people with disabilities into recreation programs

Park System Recommendations

The Parks and Recreation Department will need to determine if the focus on the major program areas should continue into the future or should move in another direction. The following is a general assessment of the major program areas.

Youth Sports:

With a number of youth sports organizations in the area (baseball, girls softball, soccer, football and volleyball) taking on the responsibility for organized youth team sports activities, the Recreation Department should re-evaluate their role in the future. However, there may be opportunities to expand youth sports camps and clinics to support sports run by other organizations. In many communities there is an increasing interest in individual sports such as golf, tennis, archery, and even fencing. It may be necessary for recreation to provide some of these activities in concert with other community organizations. that focus on team sports. In addition, recreation may need to increase its focus on the development of adventure sports (skateboarding, BMX, mountain biking, etc.)

Adult Sports:

The City is a provider of adult sports leagues in the community and due to the fact that adult sports can often generate significant revenue this focus should remain. Designating certain facilities or time periods for adult sports may be necessary if greater emphasis is going to be placed on this program area. The Parks and Recreation Department may also want to concentrate on developing individual adult sports.

Youth (Non-Sports):

The Park and Recreation Department has the experience and facilities to continue to support these programs. However, the YMCA, JCC, School District and other community organizations also provide programming in this area. The Recreation Department should work closely with these organizations to develop a realistic plan for this program area in the future. There appears to be limited teen programming.

Aquatics:

With a large pool at the North Pointe and The Pointe, the Recreation Department will need to continue to emphasize aquatic programming, especially learn to swim classes for children, as a primary program area. Aquatic exercise programs should also be emphasized.



Special Events:

The Parks and Recreation Department has a focus on special events on a city-wide basis.

Increasingly recreation departments across the United States are seeing a greater emphasis placed on special events that draw communities together as well as attract individuals from outside the community.

At times the focus on special events has resulted in other traditional recreation programming being neglected. Special events will certainly remain a core program area for the Parks and Recreation Department but the support for non-City sponsored events should not be the primary area of emphasis. The cost of these events should be covered directly by the group that is putting on the event. Other community groups should be encouraged to be the

primary funders and organizers of as many community wide events as possible.

Fitness/Wellness:

Without a doubt, this is one of the greatest areas of growth in public recreation programming. With a society that has an increasing awareness of the benefits of good health and a realization that obesity (especially among children) is a major risk for Americans, there is a much higher demand for programming in this area. The Parks and Recreation Department has a reasonably strong program that operates out of The Pointe but this area may need additional focus in the future. The Department should also continue to emphasize the importance of integrating wellness initiatives into other program areas (seniors, youth, etc.) as well. Partnering with health care providers for more medically based services will be essential.

Cultural Arts:

This is currently a rather small program area for the Parks and Recreation Department and it is anticipated that further emphasis in this area is probably not a priority at this time with other non-profit cultural arts organizations present in the area. However, exposing youth and seniors to basic introductory cultural arts programs through services provided at the center level will still need to occur.

Seniors:

While the Parks and Recreation Department offers numerous programs for seniors, the Department will need to take a more active role with this age group. It should be noted that as the Baby Boomer generation ages they are bringing new needs and expectations to senior services that is more in line with more active recreation pursuits that they have grown up with. This will require

different types of senior services and a change in facilities as well.

General Programs:

Programs in this area can cover everything from self-improvement to education and other classes. This should be a program area that receives increased emphasis in the coming years.



Outdoor Recreation:

There does not appear to be much emphasis given to this program area by the Parks and Recreation Department. With many outdoor areas and resources available, there will need to be a greater emphasis on these activities. Specific programs could still be offered primarily by other community-based organizations with some coordination by the Department.

Special Needs:

The Parks and Recreation Department is part of a multi-agency collaborative to provide the support and resources for inclusionary programming. It is difficult for most recreation agencies to have a broad special needs program on their own.

HOLLOWAY PARK

Neighborhood Park &

address: 335 Holloway Road 2.6 acres





Tennis courts

Improvement Opportunities

High Priority

- Add a small restroom for the users at the tennis court and the playground.
- Re-stripe tennis courts to include pickleball.
- Update the playground to include enhanced play value for multiple age groups.

Medium Priority

- Create a minimum 5' wide pedestrian path from Holloway Road to the playground.
- Improve the sidewalk along Holloway Road to trail standards.
- Create a secondary trail system with neighborhood connections.

Low Priority

Add new shade structures and canopy trees to provide shade for the play areas.



Restroom

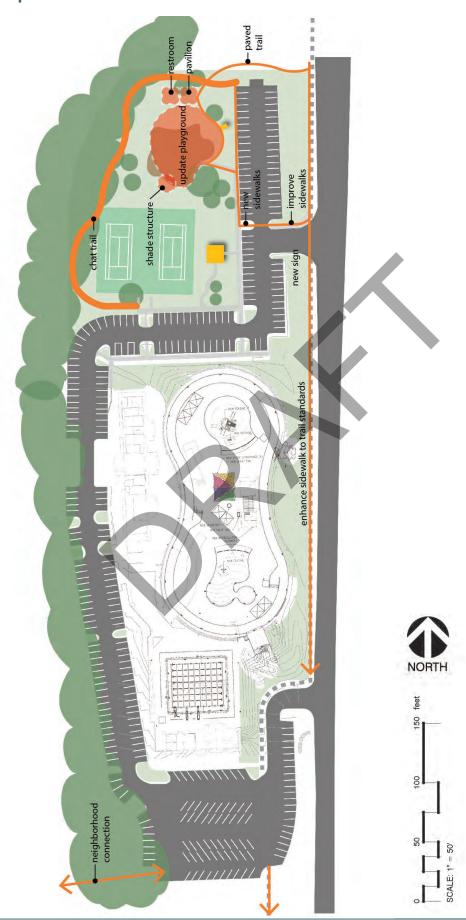


Limestone chat trail



Shade structure

Concept Plan



NORTH POINTE AQUATIC CENTER

Recreation Center 45

address: 335 Holloway Road 6.18 acres





Water play

Improvement Opportunities

High Priority

Add more shade structures over seating areas.

Medium Priority

• Update park signage to a new and unified signage for the City parks.

Low Priority

• Consider updating landscape with a pool-friendly plant palette.



Shade structure



Shade structure



Shade structure



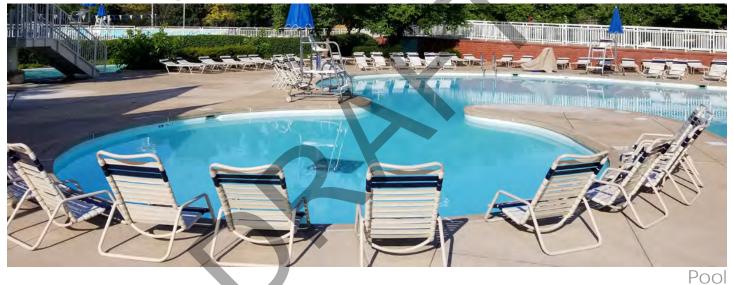




Climbing wall

Water play

Water slide





Pool-friendly landscape

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BALLWIN GOLF COURSE & CLUB

Golf Course & Club 3

address: 333 Holloway Road 69.02 acres





Putting green

Improvement Opportunities

High Priority

- Cart paths need to be repaved and sloped for positive drainage.
- Add a large driving practice cage west of the parking lot.

Medium Priority

- Add a buffer along the pond edge to reduce fertilizer input.
- Add native landscape and screening along the boundary of the golf course.
- The pond needs to be dredged to combat periodic algae blooms.
- Replace the maintenance facility.
- Use gabions to stabilize creek banks.

Low Priority

- · Update the Golf Club building.
- Improve pedestrian access to facility from Holloway Road.
- Add private restrooms separate from the pro shop and golf course office.

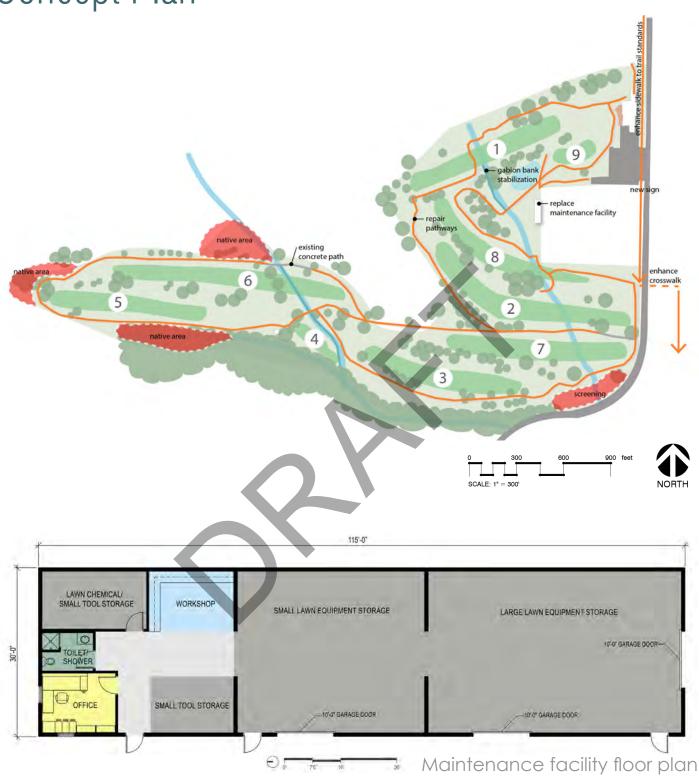


Gabion creek stabilization



Native area

Concept Plan



VLASIS PARK

Community Park 5

address: Kehrs Mill Road 28.47 acres





Water Feature

Improvement Opportunities

High Priority

- Complete a detailed Park Master Plan.
- Enhance ballfield.
- · Add pickleball courts.

Medium Priority

- Add a large amphitheater for concerts and events.
- Dredge ponds and improve edge treatment.
- Update/ relocate playground.
- Add parking.

Low Priority

- Add a restroom closer to the playground.
- Add trails and neighborhood connections.



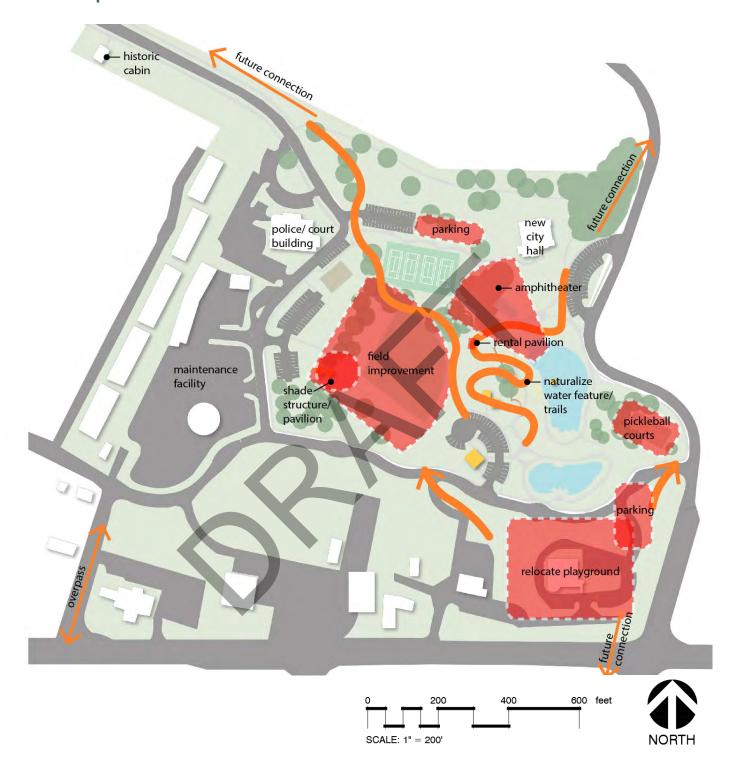
Image 15



Field improvement

Greenway

Concept Plan



THE POINTE

Recreation Center 4

address:

1 Ballwin Commons Circle 66,000 square feet





Lobby

Improvement Opportunities

Medium Priority

· Add additional lap lanes.

Low Priority

- Add gymnasium and multipurpose room.
- Renovate babysitting/ PAC room, spinning room and party room.
- Expanded weights/ cardio space.



Running track

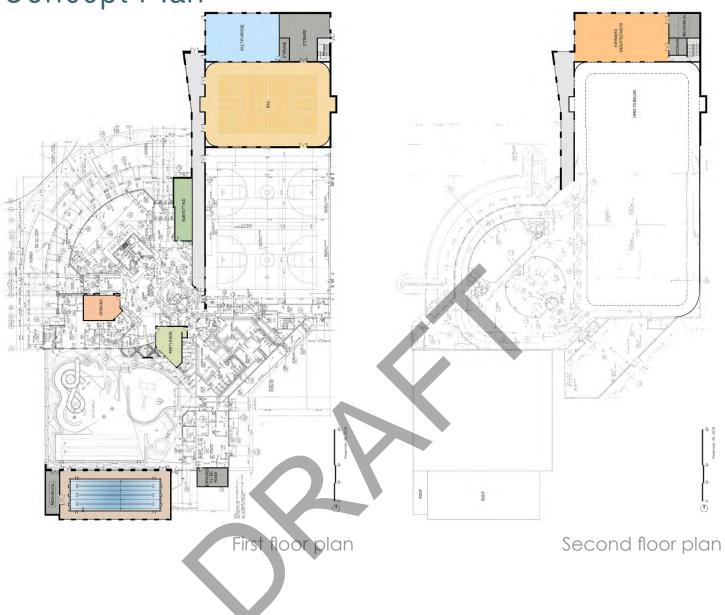


Pickleball/ multi-use courts



Lap pool

Concept Plan



THE POINTE at BALLWIN COMMONS

Community Park 5

address:

1 Ballwin Commons Circle 12.79 acres





Swings

Improvement Opportunities

High Priority

• Enhance the pond edge.

Medium Priority

- Add multi-use courts.
- · Add irrigation system.

Low Priority

- Move entrance from Ballwin Commons to the east.
- Update/ relocate playground.
- Improve pedestrian access.
- Add plaza and pavilion.
- · Improve vehicular circulation and parking.
- Utilize newly acquired adjacent land to improve pedestrian access and amenities.
- Enhance the landscape to highlight The Pointe as Ballwin's premier facility.

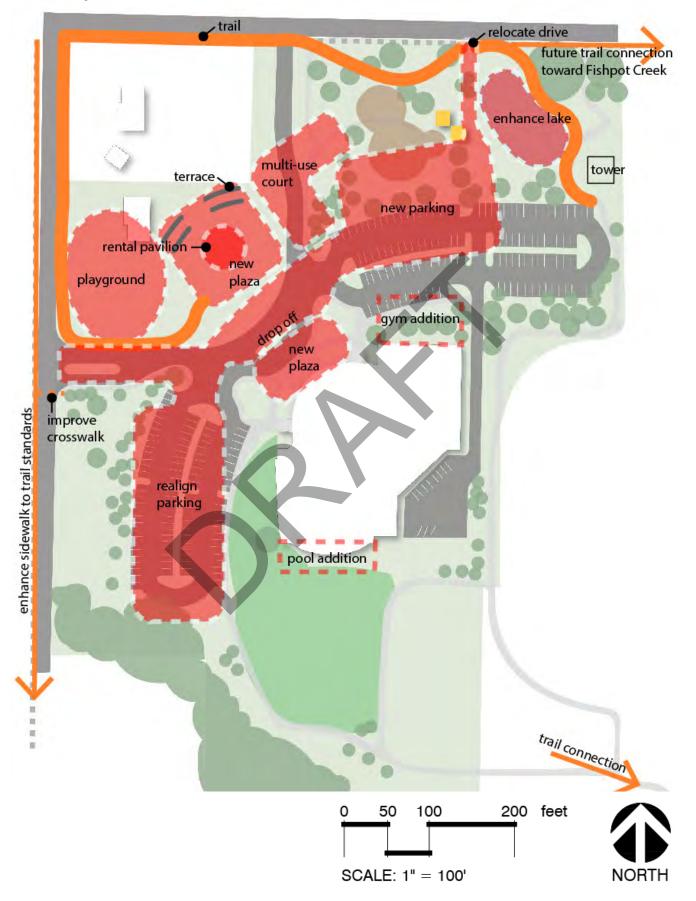






Lake edge Plaza

Concept Plan



NEW BALLWIN PARK

Neighborhood Park &

address: 329 New Ballwin Road 7.36 acres





Playground

Improvement Opportunities

High Priority

- Create a native vegetation buffer to prevent bank erosion with designated access points.
- Replace playground and plaza/ trees.
- Update restroom.
- Realign walkway.
- Reseal/ re-stripe multi-use court (basketball and pickleball).

Medium Priority

- Improve circulation and update parking lot with modern stormwater BMPs.
- Add a more permanent structure or area for concerts near the lake.







Sustainable lot

Lakeside plaza

Concept Plan



FERRIS PARK

Neighborhood Park &

address: 500 New Ballwin Road 12.65 acres





Field Entrance

Improvement Opportunities

High Priority

- Add permeable parking with modern stormwater BMPs.
- Add access to playground from parking lot.

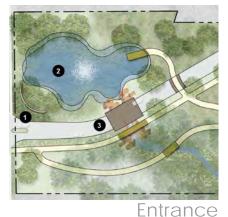
Medium Priority

- Add multi-use courts (tennis/volleyball/pickleball courts)south of the restroom.
- Improve pedestrian access and interior trails.

Low Priority

- Add bridge and stormwater feature at entrance.
- Field enhancements.

Below images from Ferris Park Master Plan by SWT Design



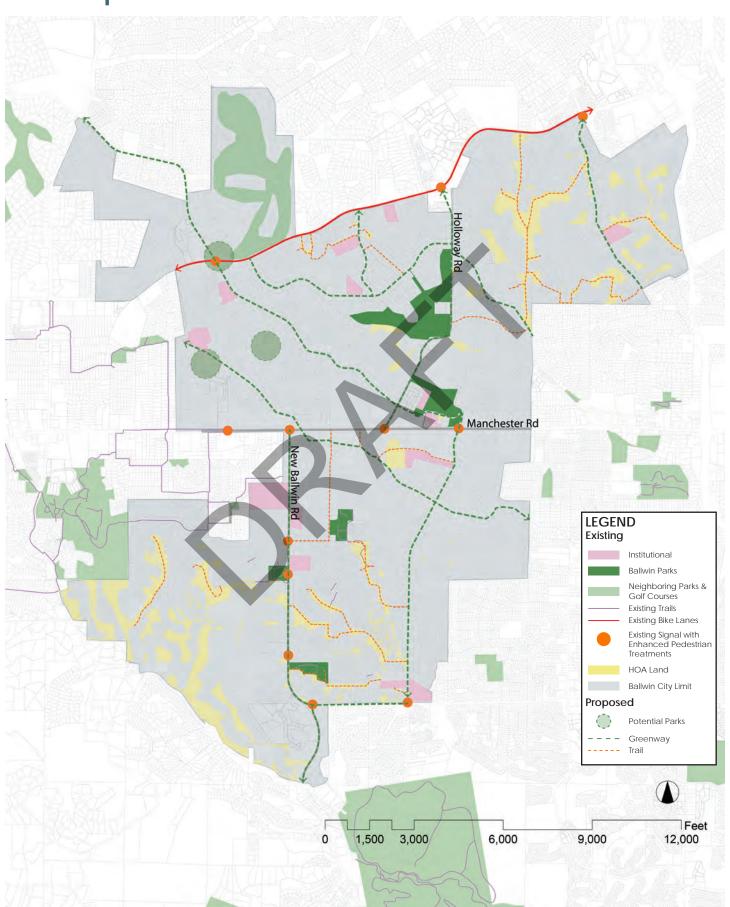


Taking lot

Concept Plan



trail plan



Throughout Ballwin's community engagement trails and greenway development consistently ranked as the number one improvement request within the parks system. Some comments regarding the lack of trails include, but are not limited to, lack of safe paths for kids to walk or bike to school, lack of alternative modes of transportation to commute, and the need to improve walkability within the community.

In 2007 The Cities of Ballwin and Manchester worked with James Pona and Associates to establish a Community wide Trail Plan. Building on the previous efforts; this plan was updated to include new trails within the City. Establishing and maintaining a network of public trails, multi-use, non-motorized trails and Greenways provides Ballwin an opportunity to add to their park system and program of providing outdoor recreation amenities and community wide connections that serve the health and welfare of the Ballwin residents.

A connected city-wide trails network can provide several benefits to Ballwin residents:

- Improve the health of residents of all ages by providing opportunities to walk, bike and participate in physical activities.
- Provide alternatives to automobile trips, to save money and protect air quality.
- Provide connections among neighborhoods and parks, and help residents connect with the local and regional park and open space resources, including a connection to the nearby Meramec Greenway.

The updated trail plan identifies at a masterplan level, opportunities for additional trail and greenway connections. The most common opportunity for connections within the city is on the property owned by Homeowners Associations (HOA Land). A trail easement should be developed to allow the HOA to maintain ownership of the land and Ballwin to help build and maintain the trails. A partnership and maintenance agreement between the City of Ballwin and the Homeowners Association would be mutually beneficial and provide Ballwin residents with access to additional open space. The City of Ballwin should also coordinate with Great Rivers Greenway to discuss opportunities to partner.



In addition to proposed trail improvements the trail plan identifies existing trails, existing bike lanes and existing signals with enhanced pedestrian treatments. Some of the proposed trail improvements include upgrading existing sidewalks within the City to trail standards. This includes widening to an average 10 foot wide and where possible comply with the American Disabilities Act (ADA).

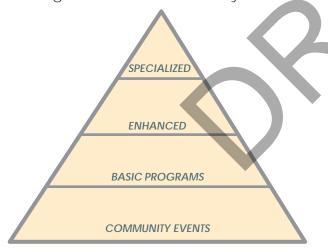
All sidewalks identified for improvements should be implemented with roadway improvements. For example, the sidewalk adjacent to Holloway Road should be enhanced with the proposed Holloway Road improvements.

management recommendations

Fee Setting:

In order to accomplish a high level of recreation services, recreation departments have been much more aggressive in their fee setting with the goal of covering more operational expenses for most programs. However, with a more entrepreneurial approach to assessing fees for activities comes the need to develop a scholarship program that allows for those individuals that cannot afford to pay the opportunity to participate in recreation activities. Such programs usually have a limited budget and do require the user to pay at least something for service.

Many departments are now tiering their programs into different categories with differing levels of cost recovery.



NUMBERS OF PEOPLE SERVED

FEE CONTINUUM

Programs and services should be categorized into four levels of offerings that are divided by the level of instruction, expertise, or importance to the community's well-being. Priority for funding and facility usage should be based on the category in which they fall, with fees being set accordingly. The four

categories should include.

Community events – special community wide events, activities or festivals that are onetime events. It should be expected that there will be little to no fees for these activities. Some revenues may be collected from sponsorships and sales of goods and services, but the general rate of recovery would be less than 100%.

Basic or core programs – those that are essential to recreation and community needs (such as teen activities, senior programs, youth activities, special populations, etc). These programs direct costs are usually heavily subsidized. Suggested recovery rate is 25% to 50% of direct costs.

Enhanced – those that are beyond basic and are focused on an audience that has a greater ability to pay. Programs in this area could include adult fitness and sports, or general programs. Suggested minimum recovery rate is 50% to 100% of direct costs.

Specialized – these are activities that are very specialized in nature. These would include activities such as fitness assessments, trip programs, facility rentals and the like. Fees are set based on what the market will bear but at minimum would require 100% of direct costs.

Use of Other Service Providers:

There has also been a movement away from the principle of public recreation departments having to be the actual provider of all recreation programs and services, to the concept of public agencies being the general coordinator and enabler of overall community recreation needs and resources. This has resulted in a great deal of

programming now being conducted by volunteer youth sports organizations, adult sports associations, non-profit groups such as the YMCA and other social service organizations, schools and the private sector. This has reduced the financial obligations of the public sector, placed programming in the hands of organizations with the specific expertise (and often the facilities as well), and allowed the private sector to have a more active role in public recreation. There has also been an increase in the number of public agencies collaborating to bring a higher level of recreation service on more of a regional basis especially for more specialized services (special needs, outdoor education, etc.). This concept has become much more prevalent across the country with recreation departments being a clearinghouse of information and services offered by others while providing more basic recreation services itself.

Facilities:

The vast majority of outdoor related recreation programming takes place in public parks with school facilities providing the other main venue. For indoor programs, a recreation center is the primary location for most activities. With the demand for recreation programs and services continuing to expand a new more innovative approach may be necessary to find appropriate sites for many activities. This could result in partnering with private facilities (fitness centers, dance studios, outdoor aquatic clubs, etc.), non-profits (YMCA's, Boys & Girls Clubs, cultural arts centers, etc.) and even private schools or public schools for certain activities. With the demand for youth sports fields continuing to grow, it is not unusual for youth sports organizations to build

and operate their own fields on their own property or on leased undeveloped public land.

Staffing:

In order to continue to grow the number of recreation programs and services that are offered to a community, adequate staffing is necessary to not only conduct the program itself but also to supervise and administer the activities. With staffing costs being the single greatest expense item for parks and recreation departments, many agencies have attempted to minimize the number of full-time staff by contracting for certain programs or partnering with other providers for services (see service providers above). The need to reduce full-time staff has become even more acute with the poor financial condition of some municipal governments. However, even with this approach there still needs to be adequate full-time staff to oversee and coordinate such efforts. Part-time staff is still the backbone of most recreation departments and make up the vast majority of program leaders and instructors. Many departments have converted program instructors to contract employees with a split of gross revenues (usually 70% to the instructor and 30% to the city) or developed a truer contract for services that either rents facilities and/ or takes a percentage of the gross from another organization. The use of volunteers can help to augment paid staff but should not be seen as a substitute for them.

Funding:

The basic requirement for the provision of recreation programs and services is a funding commitment associated with the development of facilities to support programs and staff to manage and provide the programming. This usually requires a tax dollar commitment but also other sources of funding including program fees, grants, and partnering with other agencies can also help with additional funding. In many recreation departments, funding limits have been the greatest single challenge to providing not only existing programs but also bringing on any new services.

Municipal park grants from St. Louis County should be pursued on a regular basis as a means of funding phases of park improvements. This should be achieved through the traditional route of completing an individual park master plan for parks with a great need of improvement. In this document we have recommended master plan studies for New Ballwin and Vlasis.

Partnering with other agencies can be a powerful tool in implementing system-wide improvements such as trails and greenway networks. Great Rivers Greenway, as well as neighboring municipalities in west St. Louis County should be considered as great opportunities to develop and expand Ballwin's connectivity as a whole. Federal project funding grants such as TAP (Transportation Alternatives Program), STP (Surface Transportation program), and CMAQ (Congestion Mitigation & Air Quality Improvement Program) can be applied for through East West Gateway to assist in trail and greenway funding.

Administration:

Essential to developing a comprehensive recreation program is a strong administrative overview of the process. It starts with the development of an overall philosophy that will direct programming efforts by the public organization and determine the role of other providers. The philosophy should emphasize areas of focus by age group as well as program areas and also prioritize future program development options.

Key aspects of administration include:

In-house vs. contracted – As part of the programming philosophy a determination of what programs and services will be offered directly by the recreation staff and which will be contracted to other individuals or organizations must be determined. Increasingly recreation departments are turning to contracted services or the outright rental of facilities to other providers to broaden programming and limit the role of in-house employees.

Before determining which programs, and services to contract or have provided by others, an assessment of the specific pros and cons of such a move needs to be completed. A major aspect of this analysis should be to determine the financial impacts and quality of the services that will be provided.

Key questions to be asked include:

- Will this be the most cost-effective method to obtain the program, service or function?
- Does the department have the knowledge and equipment to provide the program, service or function?
- Will the quality of the program, service or function suffer if it is contracted to other organizations?
- Are there other more qualified organizations that should provide the program, service or function?
- Is the service, program or function only available from a contract provider?
- Are the safety and liability risks too high to provide the program or service in house?

Marketing:

There must be the realization that recreation programming is a discretionary expenditure and as a result it is critical that there is a strong marketing effort to promote the recreation activities that are offered by public providers.

Simple changes such as establishing an identity for Ballwin Parks & Recreation can go a long way in increasing visibility and participation. A system-wide signage standard should be developed to be used in all of the city's parks and facilities. Consistent materials, scale, form, and use of a logo should all be considered. For example, a modified green version of Ballwin's newest logo can be used throughout all parks.

Registration:

An aspect of marketing for recreation services is the ease of being able to register for these activities. This requires a fully computerized registration software package, the ability to register on-line, the acceptance of credit cards for service, and the ability to make payments over time.

Record keeping:

To determine the relative success of programming and the markets being served, continue to have accurate and timely record keeping. Registration numbers by class and activity area need to be kept and comparisons by programming season conducted. In addition, expense and revenue numbers for each activity must be noted and compared to determine financial viability. Demographic records of who are taking recreation programs and where they live will determine specific markets that are being served and more importantly ones that may be overlooked. Continue to adequately keep such records with complete computerization of not only registration but all records associated with programming.

Evaluation:

Ultimately the success of recreation programming must be measured by the community it serves. A determination of the satisfaction with existing programs and services as well as the needs and expectations for future programming must be measured through a formal evaluation process.

recreation program assessment

Recreation programming offered by the City of Ballwin is reasonably comprehensive and meets a broad range of interests and needs in the community. While a variety of programs are offered that are typically found in many departments there are a number of key program areas that do not have strong offerings as well. The program areas that are generally lacking include court sport activities, group fitness, aquatic exercise, competitive swimming, pickleball, and aquatics, fitness, outdoor recreation and special needs programs.

The greatest challenge comes from an increasingly high demand for a variety of recreation activities and services with limited indoor and outdoor facilities to accommodate these needs. Equally important is having adequate staffing levels to support program demands. Drop-in recreation opportunities must be balanced against programming demand and schedule. With the anticipated continued rate of growth in Ballwin will be continued pressure in the coming years to greatly expand the recreation program options in a number of areas.



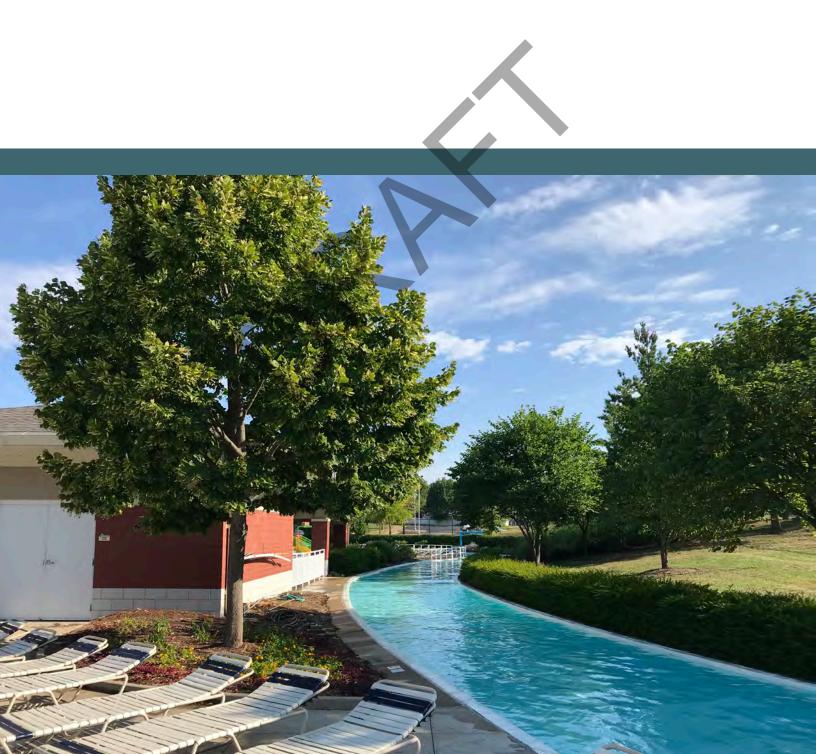
future programs & services recommendations

- 1. Utilization the five-year program plan model, a program development assessment should take place before proposing and during the approval process for a program. This will aid in determining the appropriateness and priorities for any new programs.
- 2. Continue having all programs offered use a program proposal sheet to determine the direct cost of offering the activity as well as the minimum number of registrants needed to conduct the program. This proposal form should also evaluate the need for the program, its market focus, and the ability to support the program priorities for the department.
- Continue having each program or service that is completed have an itemized the exact cost and revenues generated by the program and the number of individuals served. This will determine if the program or service met its financial goals and also its service goals.
- 4. The Parks and Recreation Department should conduct a lifecycle analysis for major programs to determine the future trends and direction for activities. Tracking program trends on a regional and national basis would also be helpful.
- 5. As the demand for programs and services continues to grow the Park and Recreation Department should expand opportunities for partnering with other City Departments and organizations to provide specialized services to the community.

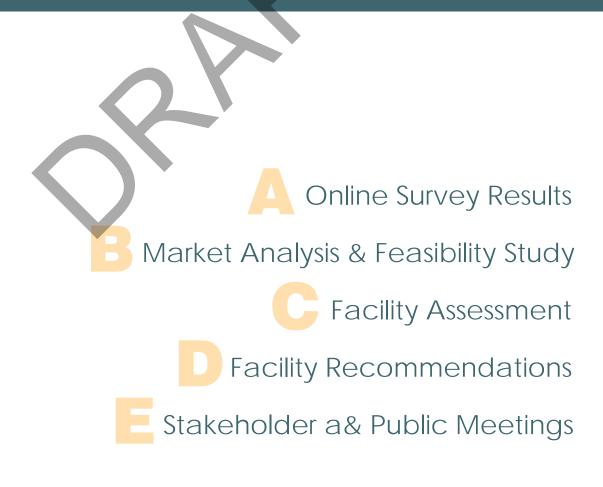
- 6. The Park and Recreation Department will need to develop programs that have not only an appeal for different age groups (youth, teen, adult and seniors) but also continue to emphasize the family unit along with different ethnic groups in the city.
- 7. Maintain the overall marketing plan efforts for recreation programs and services. The marketing plan should be a simple, easy to implement, document that serves as a guideline for specific marketing efforts. Continue review and refinement of the marketing plan.
- 8. Continue offering contract programs and service on a 70%-30% split of revenues (or 60%-40% if possible) to provide the City with a strong revenue stream.
- 9. Continue the strong effort to track, and document use of various City recreation facilities from active use areas to more passive use amenities. This will provide the City with strong facility use numbers, identify where additional programs may be scheduled and determine overall priorities of use.
- 10. Continue updating and refine the Parks and Recreation Department's fee policy to ensure that pricing for programs and services is being done in a systematic way that maximizes revenues.

image sources

Image #	Source
1	https://www.escondido.org/escondido-senior-center.aspx
2	http://www.pdhp.org/recreation-center-highland-park-fitness-pool/
3	https://www.localfitness.com.au/windy-hill-fitness-centre-essendon/swimming-pool-essendon-north-enjoy-the-many-aquatic-sp580i2
4	https://www.hubbardstreetdance.com/programs-classes/education-programs/
5	https://commons.wikimedia.org/wiki/File:Noble_Woods_Park_restroom Hillsboro,_Oregon.jpg
6	http://lireos.com/blog/kitchen-remodeling-your-lighting-options/
7	https://www.usacanvas.com/sun-shades-sails/
8	https://havingfuninthetexassun.files.wordpress.com/2013/06/cimg0362.jpg
9	http://www.sanramon.ca.gov/our_city/departments_and_divisions/parks_community_services/aquatics/recreation_swim
10	https://surpriseazmom.com/friendship-park-splash-pad-avondale/
11	https://www.gsd.harvard.edu/project/aquatic-center/
12	https://www.prospectcontractors.com.au/single-post/2016/04/05/ls-your-riverbank-or-creek-ready-for-potential-flooding
13	https://www.golfadvisor.com/articles/locals-in-the-know-tee-it-up-at-teravista- golf-club-near-austin-texas
14	https://www.uarch.com/new-gallery-3/
15	https://louisvillewaterfront.com/venues/brown-forman-amphitheater/
16	https://greatriversgreenway.org/event/deer-creek-greenway-ribbon-cutting/
17	https://www.bc.edu/giving/current/athletics/18x4at.html
18	https://ps2cool.com/enjoy-playing-the-game-of-pickle-ball/
19	http://planomagazine.com/carpenter-park-recreation-center-opens-new-indoor-pool/
20	http://www.snldistrict.org/Facilities/Facility/Details/TennisPickleball-Courts-7
21	https://www.desperesmo.org/87/Des-Peres-Park
22	https://www.asla.org/2018awards/455278-Re-Envisioning_Pulaski_Park.html
23	https://www.dayoutwiththekids.co.uk/hemsworth-water-park-and-playworld
24	DG2 Design
25	DG2 Design



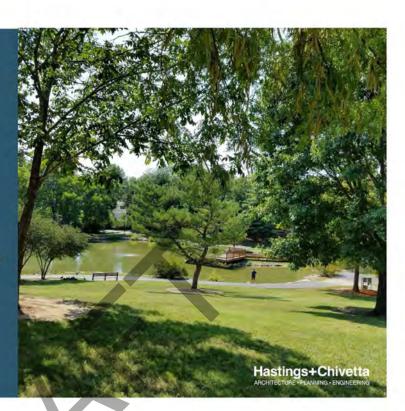




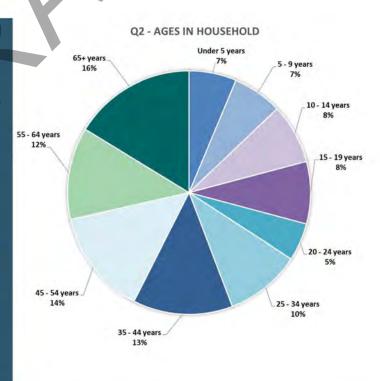
APPENDIX A Online Survey Results



Community Survey October 25, 2018

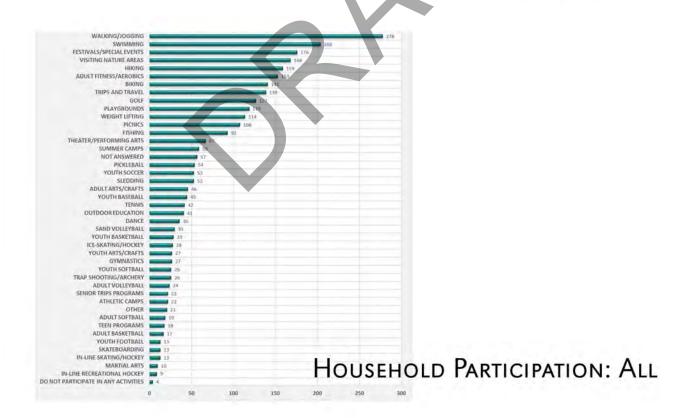


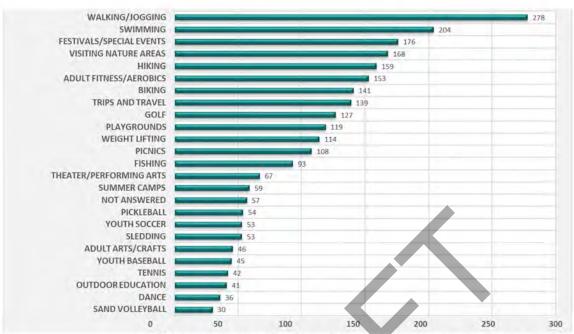
- SURVEY SUMMARY:
 - 441 RESPONSES
 - 312 COMPLETED
- RESPONDENT MEAN AGE 52.3
 - MALE 27.7% / FEMALE 43.1%
 - No Answer 29.3%
- Home Ownership (67.6%)
 - $-\,$ 3.2% Renter / 29.3% No Answer
- People in Household
 - 3 = MEDIAN & MEAN



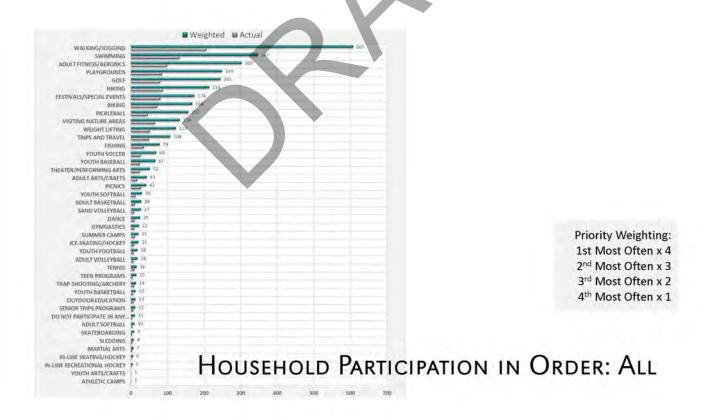


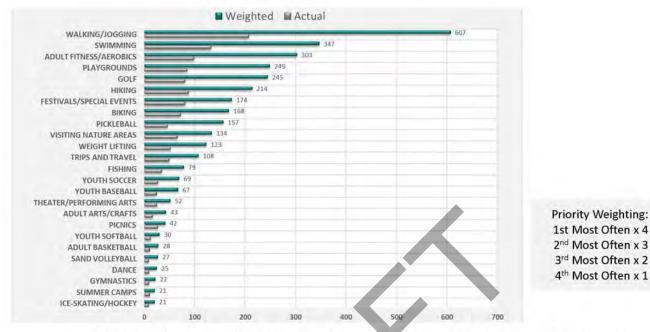
Household Participation





HOUSEHOLD ACTIVITY PARTICIPATION: TOP 25

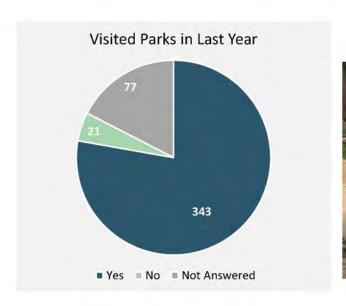




HOUSEHOLD PARTICIPATION FREQUENCY: 1 THRU 25

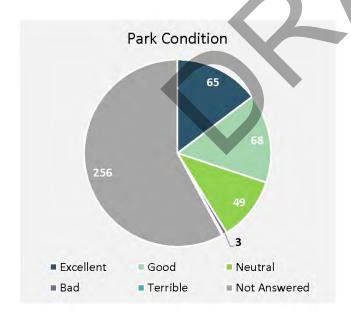


Use of Parks & Opinion of Facility Condition



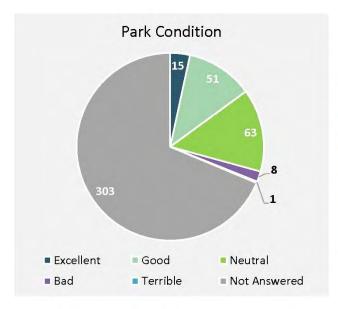


DID HOUSEHOLD MEMBERS VISIT PARKS LAST YEAR?



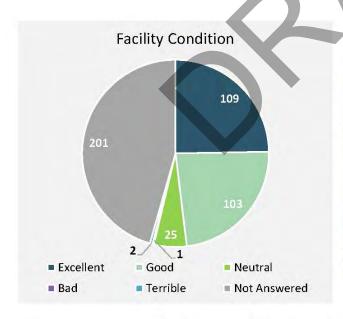


FERRIS PARK CONDITION





Holloway Park Condition



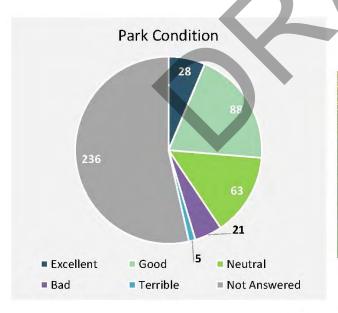


NORTH POINT AQUATIC CENTER CONDITION





BALLWIN GOLF COURSE & CLUB CONDITION



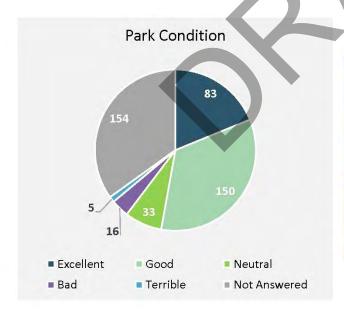


New Ballwin Park Condition



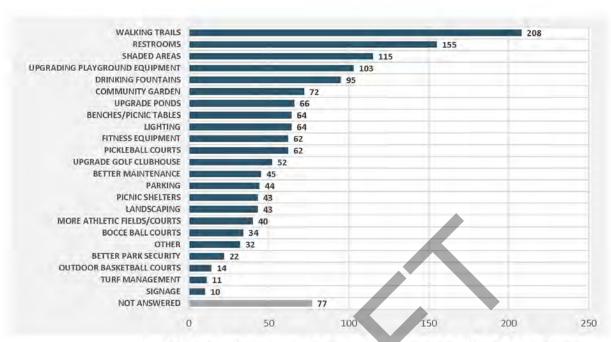


THE POINTE CONDITION





VLASIS PARK CONDITION

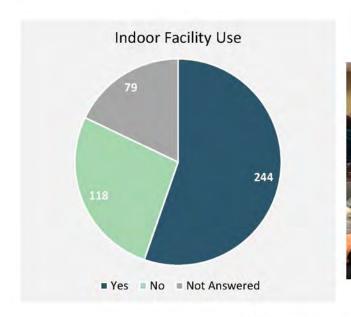


MOST IMPORTANT POTENTIAL IMPROVEMENTS



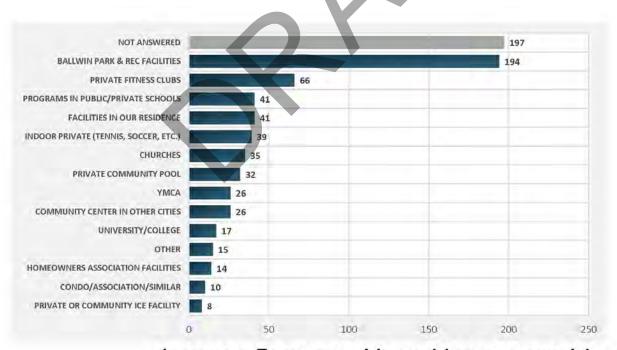


OTHER IMPROVEMENT COMMENTS





CURRENT USE OF INDOOR FACILITIES



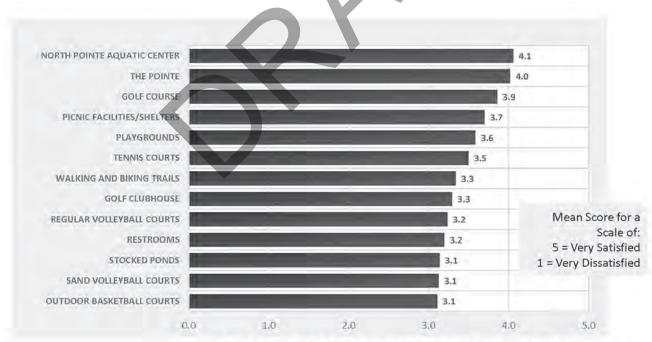
INDOOR FACILITIES YOUR HOUSEHOLD VISITS



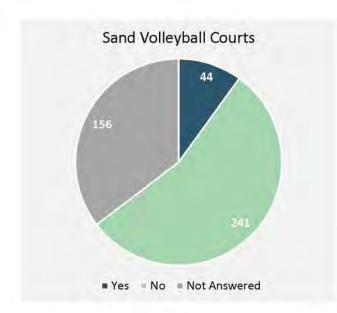


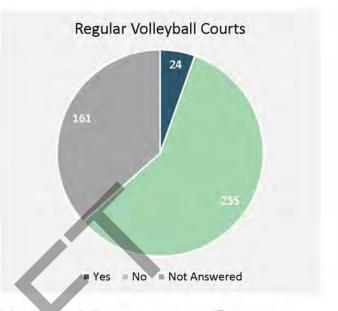


FACILITY USE DURING LAST YEAR & SATISFACTION

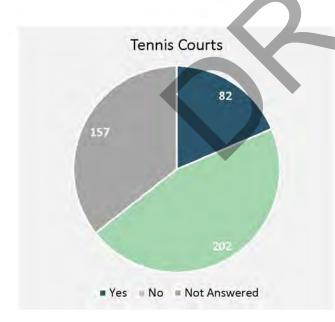


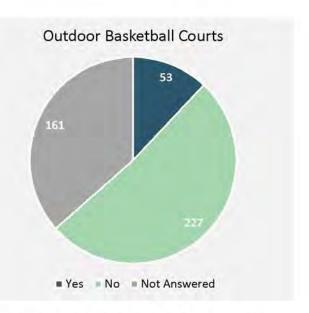
LEVEL OF SATISFACTION WITH FACILITIES



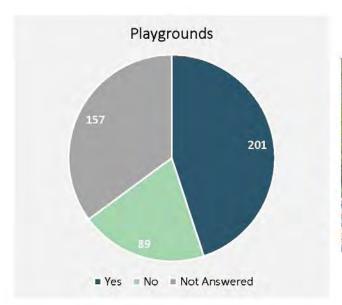


Use of Volleyball Courts



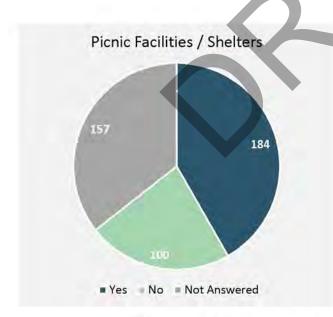


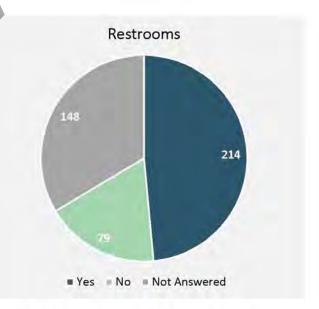
Use of Outdoor Courts





Use of Playground



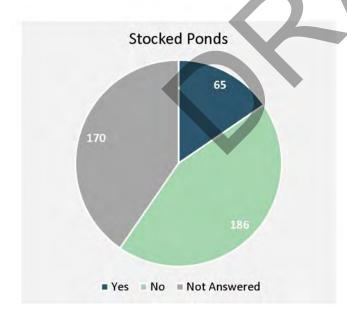


Use of Picnic Facilities/Shelter & Restroom



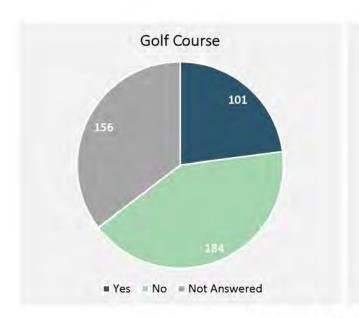


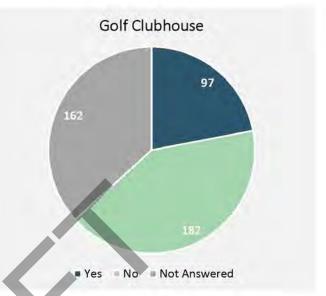
USE OF WALKING & BIKING TRAIL



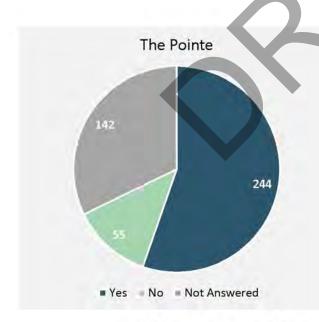


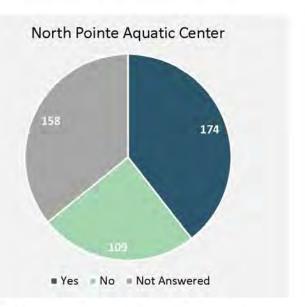
Use of Stocked Pond



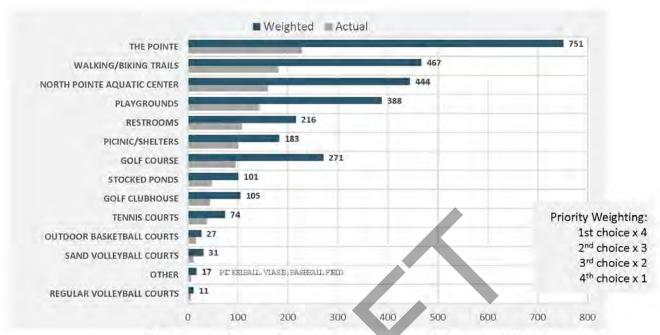


Use of Golf Course & Clubhouse





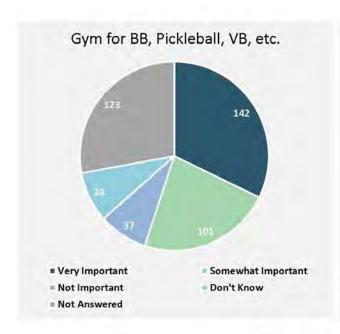
Use of The Pointe & North Pointe Aquatic

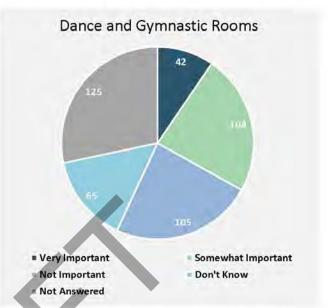


FOUR MOST IMPORTANT TO YOUR HOUSEHOLD

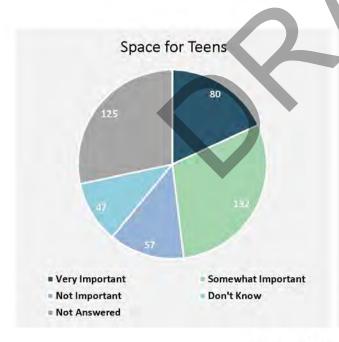


IMPORTANCE OF RENOVATION/EXPANSION OPTIONS



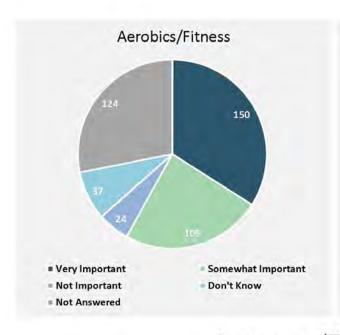


GYMNASIUM & DANCE/GYMNASTICS



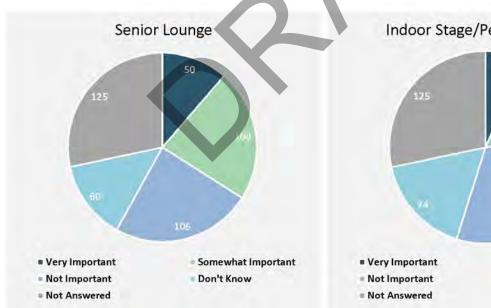


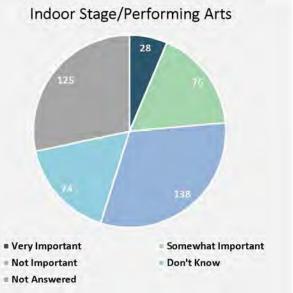
TEEN SPACE & MULTIPURPOSE SPACE



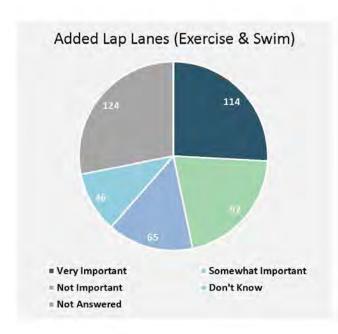


AEROBICS/FITNESS & WEIGHT TRAINING



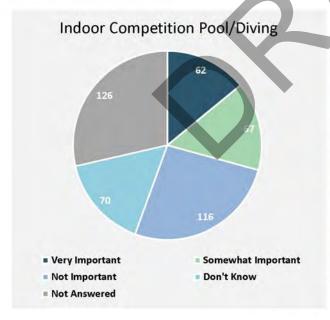


SENIOR LOUNGE & INDOOR PERFORMING ARTS



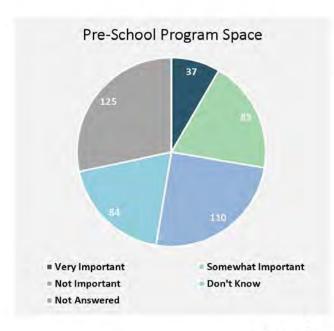


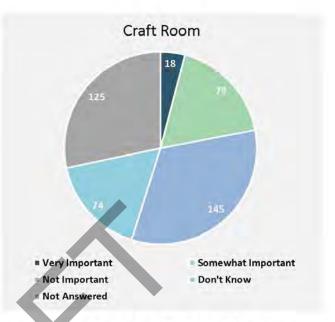
AQUATICS FACILITIES



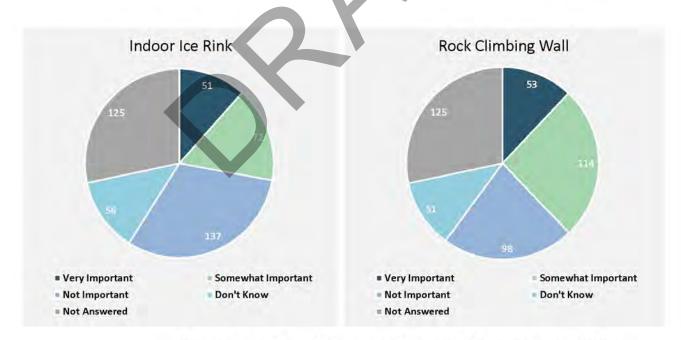


INDOOR COMPETITIVE SWIM/DIVE POOL

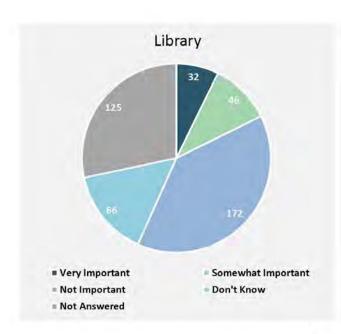


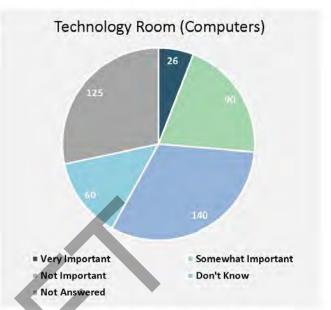


PRE-SCHOOL SPACE & CRAFT ROOM

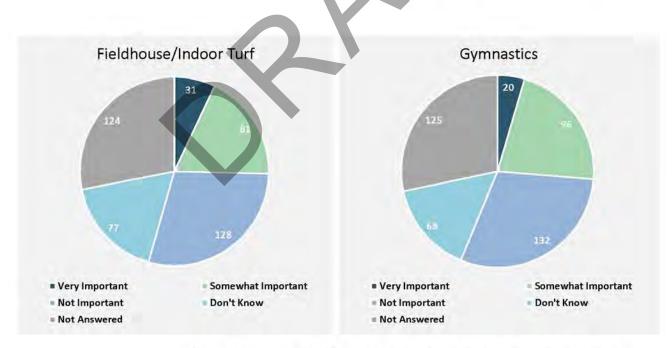


INDOOR ICE RINK & ROCK CLIMBING WALL





LIBRARY & TECHNOLOGY ROOM

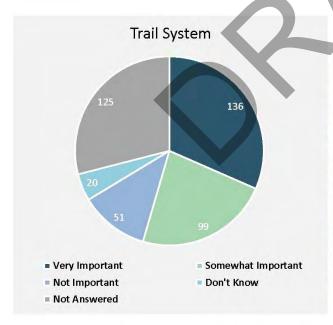


FIELDHOUSE/INDOOR TURF & GYMNASTICS





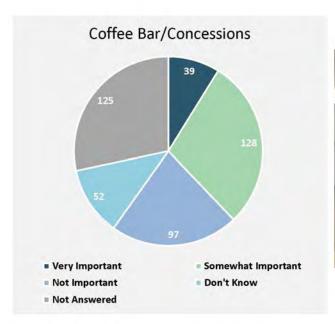
INDOOR PLAYGROUND





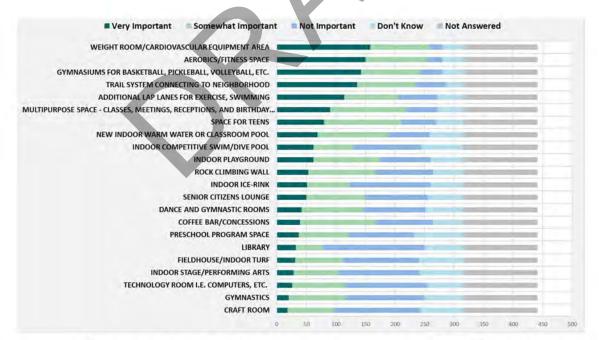
TRAIL SYSTEM CONNECTING TO NEIGHBORHOOD

JANUARY 2019 109

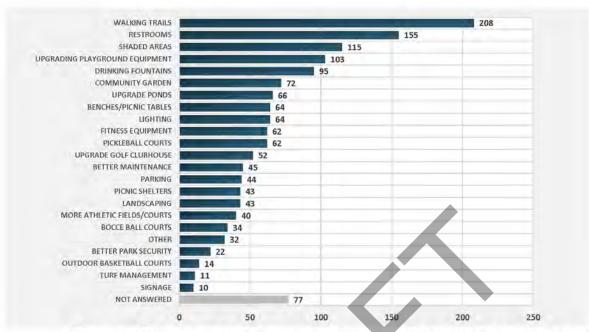




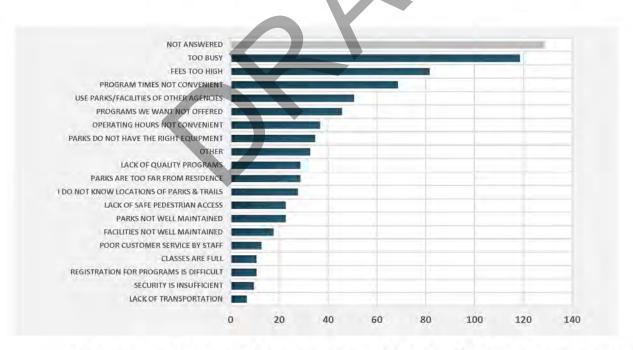
Coffee Bar/Concessions



SUMMARY OF CONSIDERATIONS FOR THE POINTE



Four Features Household is Most Likely to Use



REASONS YOUR HOUSEHOLD DOESN'T USE FACILITIES

JANUARY 2019 111



APPENDIX B

Market Analysis & Feasibility Study

Section II – Market Assessment

Ballard*King & Associates (B*K) has been hired to perform a market analysis and feasibility study for Ballwin, MO.

The following is a summary of the demographic characteristics within an area identified as Primary and Secondary Service Areas for Ballwin, MO. The Primary Service Area is the city limits of Ballwin. The Secondary Service Area includes an area east just past Hwy 141, south to the Meramec River, west to Hwy 109 and just north of the Ballwin city limits.

B*K accesses demographic information from Environmental Systems Research Institute (ESRI) who utilizes 2010 Census data and their demographers for 2018-2023 projections. In addition to demographics, ESRI also provides data on housings, recreation, and entertainment spending and adult participation in activities. B*K also uses information produced by the National Sporting Goods Association (NSGA) to overlay onto the demographic profile to determine potential participation in various activities.

Service Areas:

The information provided includes the basic demographics and data for the Primary Service Area with comparison data for the Secondary Service Area as well as the State of Missouri and the United States.

Secondary Service Areas are defined as the distance people will travel on a regular basis (a minimum of once a week) to utilize recreation facilities. Use by individuals outside of this area will be much more limited and will focus more on special activities or events.

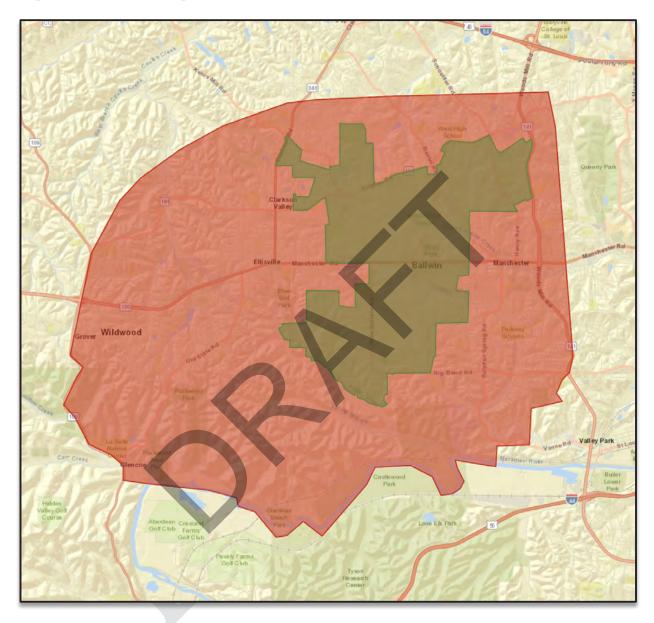
Service areas can flex or contract based upon a facility's proximity to major thoroughfares. Other factors impacting the use as it relates to driving distance are the presence of alternative service providers in the service area. Alternative service providers can influence membership, daily admissions and the associated penetration rates for programs and services.

Service areas can vary in size with the types of components in the facility.





Map A – Service Area Maps



- Green Boundary Primary Service Area (City of Ballwin)
- Red Boundary Secondary Service Area



Demographic Summary

	Primary Service Area	Secondary Service Area
Population:		
2010 Census	30,4081	101,911 ²
2018 Estimate	31,151	103,708
2023 Estimate	31,537	104,692
Households:		
2010 Census	11,875	38,607
2018 Estimate	12,135	39,154
2023 Estimate	12,264	39,441
Families:		
2010 Census	8,632	28,766
2018 Estimate	8,799	28,930
2023 Estimate	8,864	29,048
Average Household Size:		
2010 Census	2.56	2.62
2018 Estimate	2.56	2.63
2023 Estimate	2.57	2.63
Ethnicity (2018 Estimate):		
Hispanic	3.0%	2.9%
White	86.4%	86.3%
Black	3.1%	2.8%
American Indian	0.3%	0.2%
Asian	7.0%	7.8%
Pacific Islander	0.0%	0.0%
Other	0.8%	0.6%
Multiple	2.4%	2.3%
Median Age:		
2010 Census	41.3	41.7
2018 Estimate	42.2	43.4
2023 Estimate	43.4	44.6
Median Income:		
2018 Estimate	\$89,714	\$100,100
2023 Estimate	\$99,566	\$106,523

² From the 2000-2010 Census, the Secondary Service Area experienced a 0.2% decrease in population.



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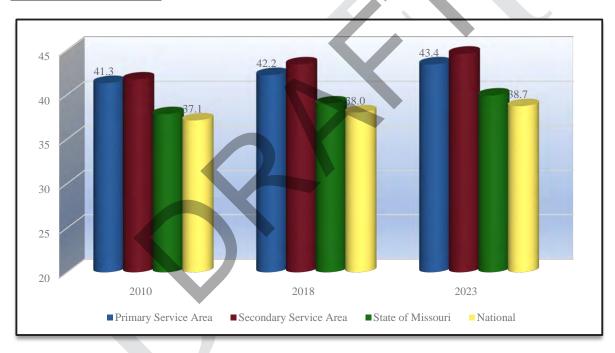
¹ From the 2000-2010 Census, the Primary Service Area experienced a 3.8% decrease in population.

Age and Income: The median age and household income levels are compared with the national number as both of these factors are secondary determiners of participation in recreation activities. The lower the median age, the higher the participation rates are for most activities. The level of participation also increases as the median income level goes up.

<u>Table A – Median Age:</u>

	2010 Census	2018 Projection	2023 Projection
Primary Service Area	41.3	42.2	43.4
Secondary Service Area	41.7	43.4	44.6
State of Missouri	37.8	39.0	39.9
Nationally	37.1	38.3	39.0

Chart A – Median Age:



The median age in the Primary Service Area is less than the Secondary Service Area but greater than the State of Missouri and the National number. A lower median age typically points to the presence of families with children.

The following chart provides the number of households and percentage of households in the Primary and Secondary Service Area with children.

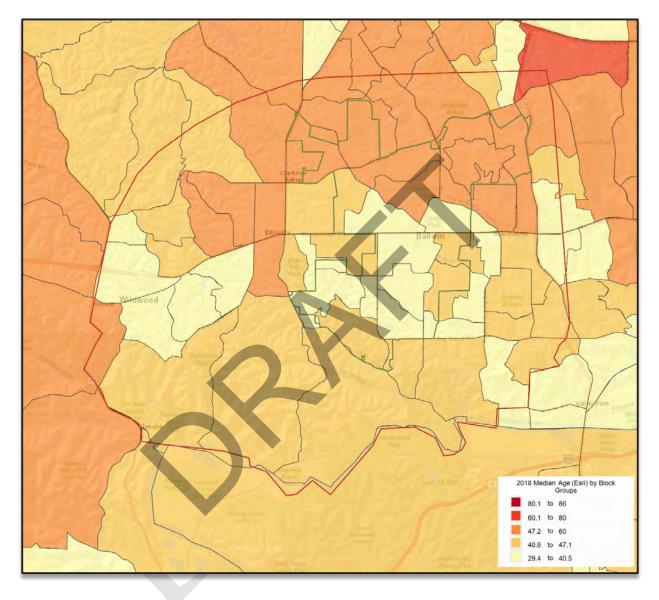
Table B - Households w/ Children

	Number of Households w/ Children	Percentage of Households w/ Children
Primary Service Area	4,060	34.2%
Secondary Service Area	14,045	36.4%
State of Missouri	754,287	31.8%

The information contained in Table-B helps further outline the presence of families with children. As a point of comparison in the 2010 Census, 33.4% of households nationally had children present.



Map B - Median Age by Census Block Group

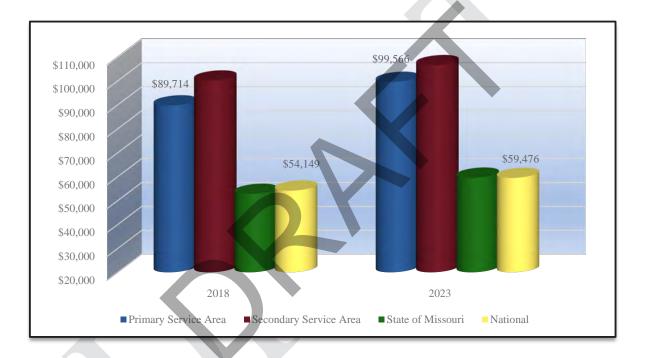




<u>Table C – Median Household Income:</u>

	2018 Projection	2023 Projection
Primary Service Area	\$89,714	\$99,566
Secondary Service Area	\$100,100	\$106,523
State of Missouri	\$52,772	\$59,541
Nationally	\$58,100	\$65,727

Chart B – Median Household Income:



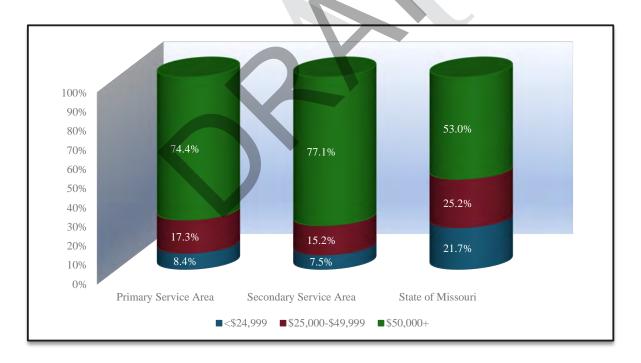
Based on 2018 projections for median household income the following narrative describes the service areas:

In the Primary Service Area, the percentage of households with median income over \$50,000 per year is 74.4% compared to 57.2% on a national level. Furthermore, the percentage of the households in the service area with median income less than \$25,000 per year is 8.4% compared to a level of 20.6% nationally.

In the Secondary Service Area, the percentage of households with median income over \$50,000 per year is 77.1% compared to 57.2% on a national level. Furthermore, the percentage of the households in the service area with median income less than \$25,000 per year is 7.5% compared to a level of 20.6% nationally.

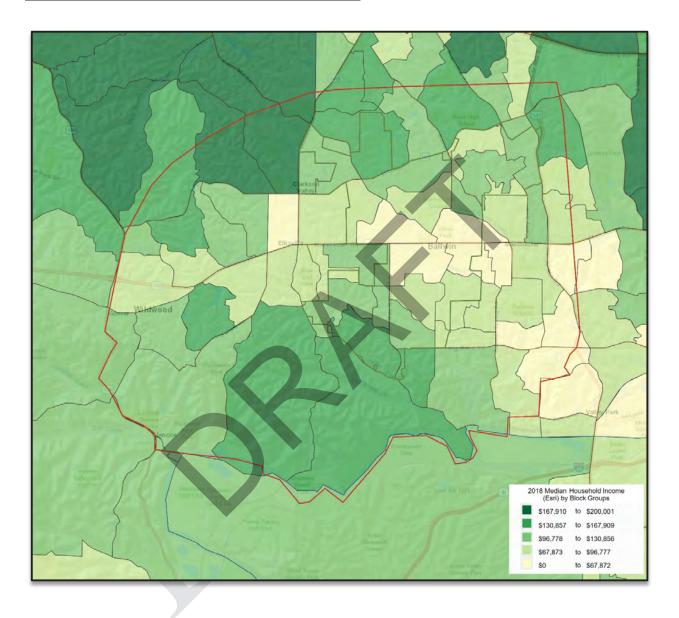
While there is no perfect indicator of use of an indoor recreation facility, the percentage of households with more than \$50,000 median income is a key indicator. Therefore, those numbers are significant and balanced with the overall cost of living.

Chart C - Median Household Income Distribution





Map C - Household Income by Census Block Group



In addition to taking a look at Median Age and Median Income, it is important to examine Household Budget Expenditures. In particular, reviewing housing information; shelter, utilities, fuel and public services along with entertainment & recreation can provide a snapshot into the cost of living and spending patterns in the services areas. The table below looks at that information and compares the service areas.

Table D – Household Budget Expenditures³:

Primary Service Area	SPI	Average Amount Spent	Percent
Housing	132	\$28,795.98	30.0%
Shelter	134	\$22,458.59	23.4%
Utilities, Fuel, Public Service	128	\$6,337.39	6.6%
Entertainment & Recreation	135	\$4,346.85	4.5%

Secondary Service Area	SPI	Average Amount Spent	Percent
Housing	146	\$31,834.11	29.9%
Shelter	148	\$24,825.07	23.3%
Utilities, Fuel, Public Service	141	\$7,009.04	6.6%
Entertainment & Recreation	150	\$4,832.62	4.5%

State of Missouri	SPI	Average Amount Spent	Percent
Housing	87	\$18,842.77	30.1%
Shelter	85	\$14,298.69	22.8%
Utilities, Fuel, Public Service	92	\$4,544.08	7.3%
Entertainment & Recreation	89	\$2,874.86	4.6%

SPI: Spending Potential Index as compared to the National number of 100.

Average Amount Spent: The average amount spent per household.

Percent: Percent of the total 100% of household expenditures.

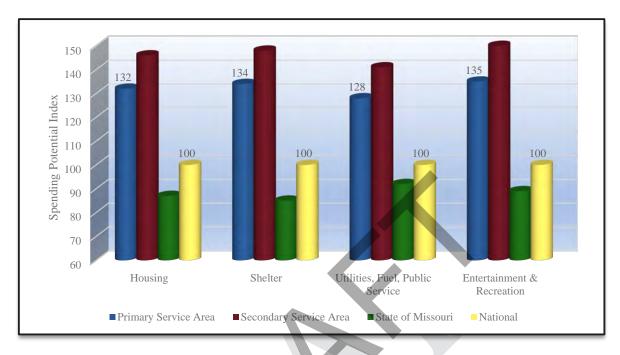
Note: Shelter along with Utilities, Fuel, Public Service are a portion of the Housing percentage.

³ Consumer Spending data are derived from the 2004 and 2005 Consumer Expenditure Surveys, Bureau of Labor Statistics. ESRI forecasts for 2018 and 2023.



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<u>Chart D – Household Budget Expenditures Spending Potential Index:</u>



The total number of housing units in the Primary Service Area is 12,436 and 95.5% are occupied, or 11,875 housing units. The total vacancy rate for the service area is 4.5%. Of the available units:

•	For Rent	1.7%
•	Rented, not Occupied	0.2%
•	For Sale	1.3%
•	Sold, not Occupied	0.2%
•	For Seasonal Use	0.4%
•	Other Vacant	0.9%

The total number of housing units in the Secondary Service Area is 40,194 and 96.1% are occupied, or 38,607 housing units. The total vacancy rate for the service area is 4.0%. Of the available units:

•	For Rent	1.3%
•	Rented, not Occupied	0.1%
•	For Sale	1.2%
•	Sold, not Occupied	0.2%
•	For Seasonal Use	0.4%
•	Other Vacant	0.8%



Recreation Expenditures Spending Potential Index: Finally, through the demographic provider that B*K utilizes for the market analysis portion of the report, we can examine the overall propensity for households to spend dollars on recreation activities. The following comparisons are possible.

<u>Table E – Recreation Expenditures Spending Potential Index</u>⁴:

Primary Service Area	SPI	Average Spent
Fees for Participant Sports	147	\$166.50
Fees for Recreational Lessons	151	\$209.45
Social, Recreation, Club Membership	150	\$350.04
Exercise Equipment/Game Tables	146	\$84.19
Other Sports Equipment	136	\$10.48

Secondary Service Area	SPI	Average Spent
Fees for Participant Sports	165	\$186.48
Fees for Recreational Lessons	172	\$238.42
Social, Recreation, Club Membership	170	\$383.02
Exercise Equipment/Game Tables	165	\$94.78
Other Sports Equipment	152	\$11.68

State of Missouri	SPI	Average Spent
Fees for Participant Sports	85	\$95.96
Fees for Recreational Lessons	78	\$108.12
Social, Recreation, Club Membership	82	\$184.33
Exercise Equipment/Game Tables	85	\$48.79
Other Sports Equipment	92	\$7.11

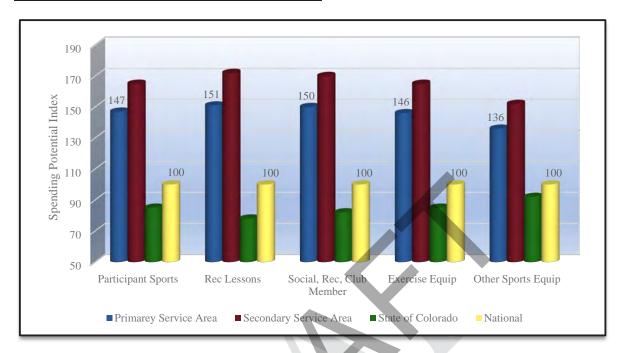
Average Amount Spent: The average amount spent for the service or item in a year.

SPI: Spending potential index as compared to the national number of 100.

⁴ Consumer Spending data are derived from the 2006 and 2007 Consumer Expenditure Surveys, Bureau of Labor Statistics.

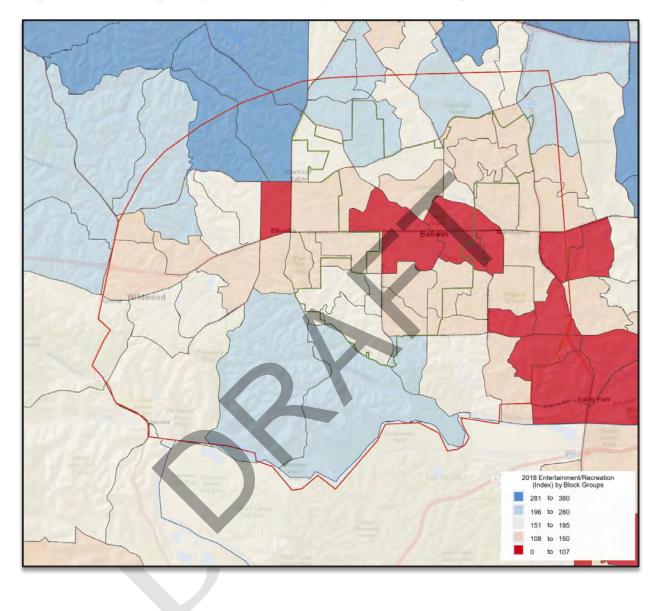


Chart E – Recreation Spending Potential Index:





Map C - Recreation Spending Potential Index by Census Block Group





Population Distribution by Age: Utilizing census information for the Primary Service Area and Secondary Service Area, the following comparisons are possible.

<u>Table F – 2018 Primary Service Area Age Distribution</u>

(ESRI estimates)

Ages	Population	% of Total Nat. Population		Difference
0-5	1,677	5.4%	6.0%	-0.6%
5-17	5,376	17.3%	16.3%	+1.0%
18-24	2,300	7.4%	9.7%	-2.3%
25-44	7,267	23.3%	26.4%	-3.1%
45-54	4,307	13.8%	13.0%	+0.8%
55-64	4,488	14.4%	12.9%	+1.5%
65-74	3,195	10.3%	9.2%	+1.1%
75+	2,546	8.2%	6.4%	+1.8%

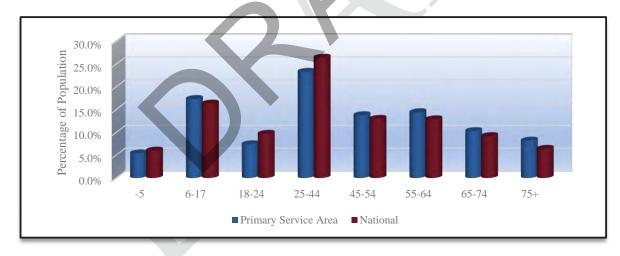
Population: 2018 census estimates in the different age groups in Primary Service Area.

% of Total: Percentage of the Primary Service Area population in the age group.

National Population: Percentage of the national population in the age group.

Difference: Percentage difference between Primary Service Area population and the national population.

Chart F – 2018 Primary Service Area Age Group Distribution



The demographic makeup of Primary Service Area, when compared to the characteristics of the national population, indicates that there are some differences with a larger population in the 5-17 and 45+ age groups. A smaller population in the age groups, under 5, 18-24, and 25-44. The greatest positive variance is in the 75+ age group with +1.8%, while the greatest negative variance is in the 25-44 age group with -3.1%.



Table G – 2018 Secondary Service Area Age Distribution

(ESRI estimates)

Ages	Population	% of Total Nat. Population		Difference
0-5	5,200	5.0%	6.0%	-1.0%
5-17	18,206	17.5%	16.3%	+1.2%
18-24	7,558	7.3%	9.7%	-2.4%
25-44	22,863	22.0%	26.4%	-4.4%
45-54	15,113	14.6%	13.0%	+1.6%
55-64	15,740	15.2%	12.9%	+2.3%
65-74	10,756	10.3%	9.2%	+1.1%
75+	8,270	8.0%	6.4%	+1.6%

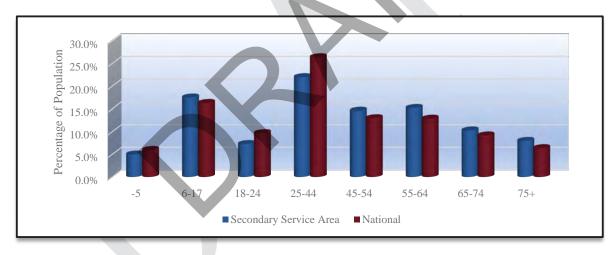
Population: 2018 census estimates in the different age groups in the Secondary Service Area.

% of Total: Percentage of the Secondary Service Area population in the age group.

National Population: Percentage of the national population in the age group.

Difference: Percentage difference between Secondary Service Area population and the national population.





The demographic makeup of the Secondary Service Area, when compared to the characteristics of the national population, indicates that there are some differences with a larger population in the 5-17 and 45-54, 55-64, 65-74 and 75+ age groups. A smaller population in the age groups, under 5, 18-24 and 25-44. The greatest positive variance is in the 55-64 age group with +2.3%, while the greatest negative variance is in the 25-44 age group with -4.4%.

Population Distribution Comparison by Age: Utilizing census information from the Primary Service Area and Secondary Service Area, the following comparisons are possible.

Table H – 2018 Primary Service Area Population Estimates

(U.S. Census Information and ESRI)

Ages	2010 Census	2018	2023	Percent	Percent
		Projection	Projection	Change	Change Nat'l
-5	1,788	1,677	1,679	-6.1%	+2.5%
5-17	5,775	5,376	5,132	-11.1%	+0.9%
18-24	2,080	2,300	2,177	+4.7%	+0.7%
25-44	7,220	7,267	7,460	+3.3%	+12.5%
45-54	5,028	4,307	4,050	-19.5%	-9.5%
55-64	3,927	4,488	4,411	+12.3%	+17.2%
65-74	2,444	3,195	3,672	+50.2%	+65.8%
75+	2,146	2,546	2,959	+37.9%	+40.2%

Chart H - Primary Service Area Population Growth

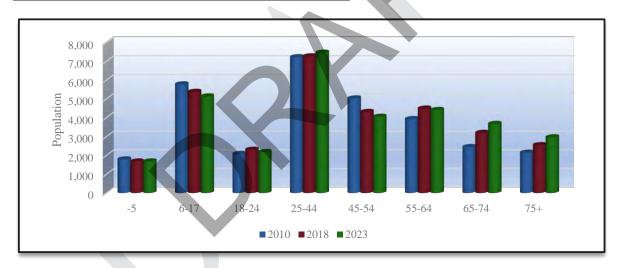


Table-H illustrates the growth or decline in age group numbers from the 2010 census until the year 2023. It is projected age categories 18-24, 25-44, 55-64, 65-74 and 75+ will see an increase in population. The population of the United States as a whole is aging, and it is not unusual to find negative growth numbers in the younger age groups and significant net gains in the 45 plus age groupings in communities which are relatively stable in their population numbers.

<u>Table I – 2018 Secondary Service Area Population Estimates</u>

(U.S. Census Information and ESRI)

Ages	2010 Census	2018	2023	Percent	Percent
		Projection	Projection	Change	Change Nat'l
-5	5,576	5,200	5,173	-7.2%	+2.5%
5-17	20,716	18,206	16,999	-17.9%	+0.9%
18-24	6,521	7,558	6,842	+4.9%	+0.7%
25-44	23,295	22,863	23,894	+2.6%	+12.5%
45-54	17,713	15,113	13,788	-22.2%	-9.5%
55-64	13,655	15,740	15,415	+12.9%	+17.2%
65-74	7,522	10,756	12,597	+67.5%	+65.8%
75+	6,911	8,270	9,984	+44.5%	+40.2%

Chart I - Secondary Service Area Population Growth

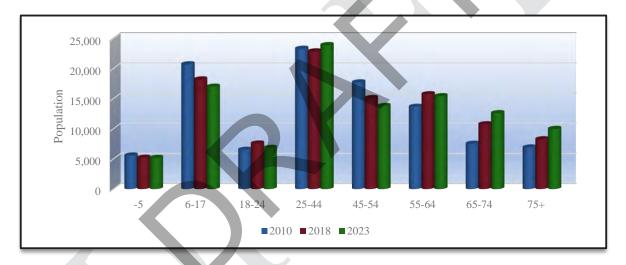


Table-I illustrates the growth or decline in age group numbers from the 2010 census until the year 2023. It is projected age categories 18-44 and 55+ will see an increase in population. The population of the United States as a whole is aging, and it is not unusual to find negative growth numbers in the younger age groups and significant net gains in the 45 plus age groupings in communities which are relatively stable in their population numbers.

Below is listed the distribution of the population by race and ethnicity for the Primary Service Area and Secondary Service Area for 2018 population projections. Those numbers were developed from 2010 Census Data.

Table J - Primary Service Area Ethnic Population and Median Age 2018

(Source - U.S. Census Bureau and ESRI)

	Ethnicity	Total Population	Median Age	% of Population	% of MO Population
Ī	Hispanic	934	27.7	3.0%	4.3%

Table K - Primary Service Area by Race and Median Age 2018

(Source – U.S. Census Bureau and ESRI)

Race	Total	Median Age	% of	% of MO
	Population		Population	Population
White	26,906	44.4	86.4%	81.4%
Black	969	35.0	3.1%	11.7%
American Indian	77	39.6	0.3%	0.5%
Asian	2,184	35.8	7.0%	2.0%
Pacific Islander	10	57.5	0.0%	0.1%
Other	259	25.6	0.8%	1.6%
Multiple	753	16.3	2.4%	2.6%

2018 Primary Service Area Total Population:

31,156 Residents

Chart J – 2018 Primary Service Area Population by Non-White Race

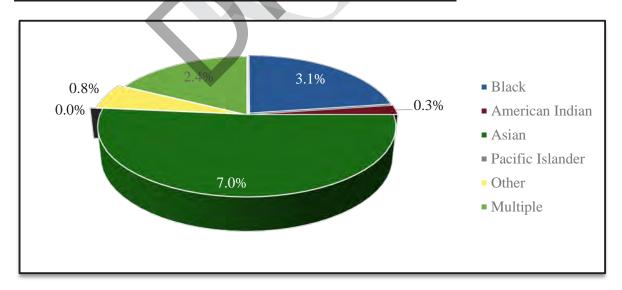


Table L - Secondary Service Area Ethnic Population and Median Age 2018

(Source – U.S. Census Bureau and ESRI)

Ethnicity	Total Population	Median Age	% of Population	% of MO Population
Hispanic	2,988	29.0	2.9%	4.3%

Table M – Secondary Service Area by Race and Median Age 2018

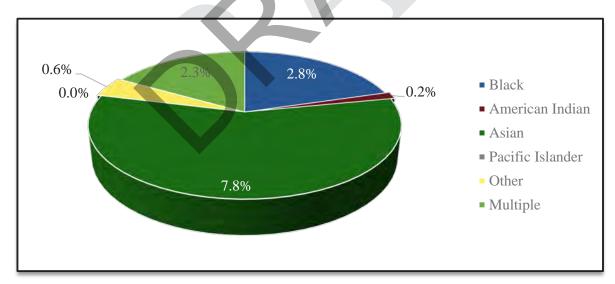
(Source – U.S. Census Bureau and ESRI)

Race	Total	Median Age	% of	% of MO
	Population		Population	Population
White	89,517	45.4	86.3%	81.4%
Black	2,868	39.2	2.8%	11.7%
American Indian	207	40.2	0.2%	0.5%
Asian	8,050	36.4	7.8%	2.0%
Pacific Islander	27	51.2	0.0%	0.1%
Other	667	27.2	0.6%	1.6%
Multiple	2,370	17.4	2.3%	2.6%

2018 Secondary Service Area Total Population:

103,708 Residents

Chart K – 2018 Secondary Service Area Population by Non-White Race



Tapestry Segmentation

Tapestry segmentation represents the 4th generation of market segmentation systems that began 30 years ago. The 65-segment Tapestry Segmentation system classifies U.S. neighborhoods based on their socioeconomic and demographic compositions. While the demographic landscape of the U.S. has changed significantly since the 2000 Census, the tapestry segmentation has remained stable as neighborhoods have evolved.

There is value including this information for Ballwin. The data assists the organization in understanding the consumers/constituents in their service area and supply them with the right products and services.

The Tapestry segmentation system classifies U.S. neighborhoods into 65 unique market segments. Neighborhoods are sorted by more than 60 attributes including; income, employment, home value, housing types, education, household composition, age and other key determinates of consumer behavior.

The following pages and tables outline the top 5 tapestry segments in each of the service areas and provide a brief description of each. This information combined with the key indicators and demographic analysis of each service area help further describe the markets that the Secondary Service Area looks to serve with programs, services, and special events.

For comparison purposes the following are the top 10 Tapestry segments, along with percentage in the United States:

		7
1.	Green Acres (6A)	3.2%
2.	Southern Satellites (10A)	3.2%
3.	Savvy Suburbanites (1D)	3.0%
4.	Salt of the Earth (6B)	2.9%
5.	Soccer Moms (4A)	2.8%
		15.1%
6.	Middleburg (4C)	2.8%
7.	Midlife Constants (5E)	2.5%
8.	Comfortable Empty Nesters (5A)	2.5%
9.	Heartland Communities (6F)	2.4%
10.	. Old and Newcomers (8F)	2.3%
		12.5%

<u>Table N – Primary Service Area Tapestry Segment Comparison</u>
(ESRI estimates)

	Primary Service Area		Demog	raphics
		Cumulative		Median HH
	Percent	Percent	Median Age	Income
Exurbanites (1E)	29.4%	29.4%	49.6	\$98,000
Savvy Suburbanites (1D)	19.3%	48.7%	44.1	\$104,000
Professional Pride (1B)	14.4%	63.1%	40.5	\$127,000
Bright Young Professionals (8C)	14.3%	77.4%	32.2	\$50,000
Soccer Moms (4A)	8.5%	85.9%	36.6	\$84,000

Exurbanites (1E) – Although approaching retirement, this group shows no sign of slowing down. Live an affluent lifestyle, active in the community and give to charities.

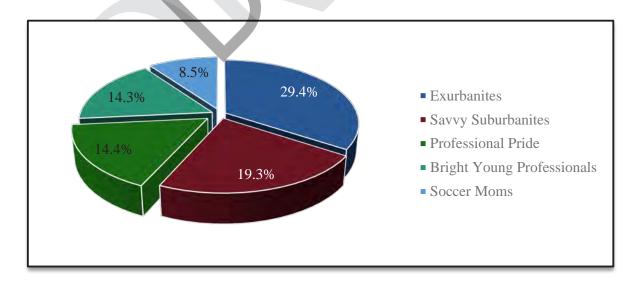
Savvy Suburbanites (1D) – Families include empty nesters and those with adult children still at home. Well-educated that enjoy cultural and sporting events and being physically active.

Professional Pride (1B) – Goal oriented couples working long hours. They are well-organized and scheduled with commitments to their children's activities. Exercise often at health clubs.

Bright Young Professionals (8C) – This is a large market with young well-educated professionals. Physically active and up to date with technology where they get all their information.

Soccer Moms (4A) – An affluent family-oriented segment. They have a hectic life chasing children. Outdoor activities and sports are a way of life.

Chart L – Primary Service Area Tapestry Segment Representation by Percentage:



<u>Table O – Secondary Service Area Tapestry Segment Comparison</u>
(ESRI estimates)

	Primary Service Area		Demog	raphics
	Cumulative			Median HH
	Percent	Percent	Median Age	Income
Exurbanites (1E)	21.7%	21.7%	49.6	\$98,000
Professional Pride (1B)	18.9%	40.6%	40.5	\$127,000
Soccer Moms (4A)	14.1%	54.7%	36.6	\$84,000
Savvy Suburbanites (1D)	10.7%	65.4%	44.1	\$104,000
Comfortable Empty Nesters (5A)	6.5%	71.9%	46.8	\$68,000

Exurbanites (1E) – Although approaching retirement, this group shows no sign of slowing down. Live an affluent lifestyle, active in the community and give to charities.

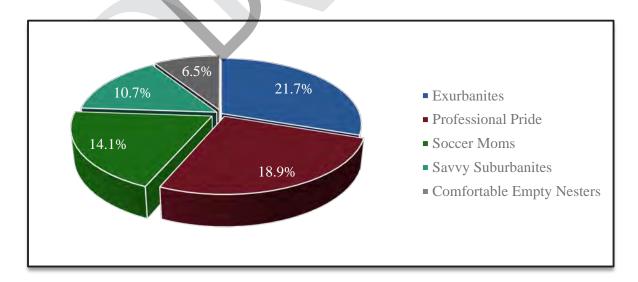
Professional Pride (1B) – Goal oriented couples working long hours. They are well-organized and scheduled with commitments to their children's activities. Exercise often at health clubs.

Soccer Moms (4A) – An affluent family-oriented segment. They have a hectic life chasing children. Outdoor activities and sports are a way of life.

Savvy Suburbanites (1D) – Families include empty nesters and those with adult children still at home. Well-educated that enjoy cultural and sporting events and being physically active.

Comfortable Empty Nesters (5A) – Baby Boomers earning a comfortable living. Transitioning from raising children to retirement. They value their health and are physically active.

Chart M – Secondary Service Area Tapestry Segment Representation by Percentage:



Demographic Summary

The following summarizes the demographic characteristics of the service areas.

- The population level of 31,151 people within the Primary Service Area is large enough to support an indoor recreation center when overlaying NSGA participation statistics on to the demographic profile of the community.
- The median age for the Primary Service is higher than the National number. The growth estimated in the older age groups, particularly the 65-74 age group suggests an aging population. Age is one determining factor that drives participation in recreation activities.
- The primary service area experienced a slow, steady increase in population since the 2010 Census. This trend is expected to continue over the next 5 years with population in the service area reaching a population of 31,537 which is a 1.2% increase. This demographic trend points to growing population and should expect continue strong participation and support for recreation.
- The percent of households with children in the primary service area is 34.2% compared to the national level of 33.4%.
- The median household income within the Primary Service Area is 54% higher than the national level. Furthermore, the percent of households with income over \$50,000 is 74.4% compared to a national level of 57.2%. Household income is another one of the primary determining factor that drives participation recreation activities.
- The Spending Potential Index for housing in the primary service area is 32% higher than the national level while the median HH Income is 54% above the national level. This suggests a higher than normal level of discretionary income.
- The Tapestry segments identified in the Primary Service Area point to an active community, which is also supported by the presence of other service providers.
- Based on the population, age group distribution, household income levels the overall market conditions for the recreation activities in the primary service area are favorable.

Section III -Participation, Trends & Providers

In addition to analyzing the demographic realities of the service areas, it is possible to project possible participation in recreation and sport activities.

Participation Numbers: On an annual basis, the National Sporting Goods Association (NSGA) conducts an in-depth study and survey of how Americans spend their leisure time. This information provides the data necessary to overlay rate of participation onto the Secondary Service Area to determine market potential. The information contained in this section of the report, utilizes the NSGA's most recent survey. For that data was collected in 2017 and the report was issued in June of 2018.

B*K takes the national average and combines that with participation percentages of the Secondary Service Area based upon age distribution, median income, region and National number. Those four percentages are then averaged together to create a unique participation percentage for the service area. This participation percentage when applied to the population of the Secondary Service Area then provides an idea of the market potential for various activities.



Community Recreation Related Activities Participation: These activities are could take place at an indoor community recreation center space.

Table A -Participation Rates for Primary Service Area

	Age	Income	Region	Nation	Average
Aerobics	14.9%	14.6%	17.6%	15.2%	15.6%
Baseball	3.9%	6.2%	4.0%	4.1%	4.6%
Basketball	7.8%	10.4%	8.4%	8.3%	8.7%
Bicycle Riding	12.2%	14.9%	13.6%	12.3%	13.3%
Exercise Walking	36.1%	34.1%	41.9%	35.4%	36.9%
Exercise w/ Equipment	18.8%	17.8%	23.1%	18.8%	19.6%
Football (Flag)	2.0%	2.7%	2.6%	2.2%	2.4%
Football (Tackle)	2.4%	4.1%	2.7%	2.5%	2.9%
Golf	6.1%	7.7%	8.5%	6.1%	7.1%
Ice Hockey	1.1%	2.9%	1.3%	1.1%	1.6%
Ice Skating	2.8%	3.8%	4.3%	3.0%	3.5%
Lacrosse	0.9%	1.5%	0.9%	1.0%	1.1%
Mixed Martial Arts	2.0%	2.8%	2.2%	2.0%	2.2%
Pilates	0.3%	2.1%	1.3%	1.9%	1.4%
Running/Jogging	13.9%	15.6%	17.2%	14.8%	15.4%
Skateboarding	1.8%	2.6%	2.0%	1.9%	2.1%
Soccer	4.6%	7.4%	3.7%	4.9%	5.2%
Softball	3.2%	4.0%	4.5%	3.3%	3.7%
Swimming	16.1%	18.2%	19.3%	16.2%	17.5%
Tennis	3.9%	5.2%	3.2%	4.2%	4.1%
Volleyball	3.4%	5.5%	3.6%	3.6%	4.0%
Weight Lifting	11.9%	12.7%	15.5%	12.4%	13.1%
Workout at Clubs	12.3%	13.2%	13.6%	12.7%	13.0%
Wrestling	1.0%	2.2%	0.9%	1.1%	1.3%
Yoga	9.5%	11.6%	9.8%	10.0%	10.2%
Did Not Participate	23.4%	17.6%	21.2%	22.8%	21.2%

Age: Participation based on individuals ages 7 & Up of Primary Service Area.

Income: Participation based on the 2018 estimated median household income in Primary Service Area.

Region: Participation based on regional statistics (West North Central).

National: Participation based on national statistics.

Average: Average of the four columns.

Note: "Did Not Participate" refers to all 55 activities tracked by the NSGA.



Table B -Participation Rates for Secondary Service Area

	Age	Income	Region	Nation	Average
Aerobics	14.9%	21.2%	17.6%	15.2%	17.2%
Baseball	3.9%	6.7%	4.0%	4.1%	4.7%
Basketball	7.8%	11.0%	8.4%	8.3%	8.9%
Bicycle Riding	12.3%	18.0%	13.6%	12.3%	14.0%
Exercise Walking	36.2%	40.8%	41.9%	35.4%	38.6%
Exercise w/ Equipment	18.7%	25.3%	23.1%	18.8%	21.5%
Football (Flag)	2.0%	2.5%	2.6%	2.2%	2.3%
Football (Tackle)	2.4%	3.1%	2.7%	2.5%	2.7%
Golf	6.1%	9.4%	8.5%	6.1%	7.5%
Ice Hockey	1.1%	1.6%	1.3%	1.1%	1.3%
Ice Skating	2.8%	4.3%	4.3%	3.0%	3.6%
Lacrosse	0.9%	1.5%	0.9%	1.0%	1.1%
Mixed Martial Arts	1.9%	2.2%	2.2%	2.0%	2.1%
Pilates	0.3%	2.4%	1.3%	1.9%	1.5%
Running/Jogging	13.7%	19.8%	17.2%	14.8%	16.4%
Skateboarding	1.8%	2.3%	2.0%	1.9%	2.0%
Soccer	4.6%	7.3%	3.7%	4.9%	5.1%
Softball	3.2%	4.7%	4.5%	3.3%	3.9%
Swimming	16.2%	21.4%	19.3%	16.2%	18.3%
Tennis	3.9%	7.4%	3.2%	4.2%	4.7%
Volleyball	3.3%	4.7%	3.6%	3.6%	3.8%
Weight Lifting	11.9%	16.3%	15.5%	12.4%	14.0%
Workout at Clubs	12.2%	18.2%	13.6%	12.7%	14.2%
Wrestling	1.0%	1.4%	0.9%	1.1%	1.1%
Yoga	9.4%	12.4%	9.8%	10.0%	10.4%
Did Not Participate	23.4%	18.1%	21.2%	22.8%	21.4%

Age: Participation based on individuals ages 7 & Up of Secondary Service Area.

Income: Participation based on the 2018 estimated median household income in Secondary Service Area.

Region: Participation based on regional statistics (West North Central).

National: Participation based on national statistics.

Average: Average of the four columns.

Note: "Did Not Participate" refers to all 55 activities tracked by the NSGA.





Anticipated Participation Number: Utilizing the average percentage from Table-A above plus the 2010 census information and census estimates for 2018 and 2023 (over age 7) the following comparisons are available.

Table C -Participation Growth or Decline in Primary Service Area

	Average	2010	2018 Dec. 1.4	2023	Difference
		Population	Population	Population	
Aerobics	15.6%	4,325	4,478	4,540	215
Baseball	4.6%	1,264	1,309	1,327	63
Basketball	8.7%	2,424	2,510	2,545	121
Bicycle Riding	13.3%	3,681	3,811	3,864	183
Exercise Walking	36.9%	10,236	10,598	10,745	510
Exercise w/ Equipment	19.6%	5,445	5,638	5,716	271
Football (Flag)	2.4%	658	682	691	33
Football (Tackle)	2.9%	814	842	854	41
Golf	7.1%	1,968	2,038	2,067	98
Ice Hockey	1.6%	441	457	463	22
Ice Skating	3.5%	967	1,001	1,015	48
Lacrosse	1.1%	302	312	317	15
Mixed Martial Arts	2.2%	622	644	653	31
Pilates	1.4%	389	403	408	19
Running/Jogging	15.4%	4,265	4,417	4,478	212
Skateboarding	2.1%	573	593	602	29
Soccer	5.2%	1,432	1,483	1,503	71
Softball	3.7%	1,040	1,077	1,092	52
Swimming	17.5%	4,848	5,020	5,090	242
Tennis	4.1%	1,148	1,188	1,205	57
Volleyball	4.0%	1,114	1,154	1,170	56
Weight Lifting	13.1%	3,645	3,774	3,826	182
Workout at Clubs	13.0%	3,595	3,723	3,774	179
Wrestling	1.3%	362	374	380	18
Yoga	10.2%	2,837	2,938	2,979	141
Did Not Participate	21.2%	5,898	6,107	6,192	294

Note: These figures do not necessarily translate into attendance figures for various activities or programs. The "Did Not Participate" statistics refers to all 55 activities outlined in the NSGA 2017 Survey Instrument.

Table D - Participation Growth or Decline in Secondary Service Area

	Average	2010	2018	2023	Difference
	J	Population	Population	Population	
Aerobics	17.2%	16,096	16,556	16,744	648
Baseball	4.7%	4,369	4,494	4,545	176
Basketball	8.9%	8,293	8,530	8,627	334
Bicycle Riding	14.0%	13,132	13,507	13,661	529
Exercise Walking	38.6%	36,063	37,093	37,515	1,453
Exercise w/ Equipment	21.5%	20,085	20,659	20,894	809
Football (Flag)	2.3%	2,167	2,229	2,255	87
Football (Tackle)	2.7%	2,507	2,579	2,608	101
Golf	7.5%	7,030	7,231	7,313	283
Ice Hockey	1.3%	1,181	1,215	1,229	48
Ice Skating	3.6%	3,371	3,467	3,507	136
Lacrosse	1.1%	1,016	1,045	1,057	41
Mixed Martial Arts	2.1%	1,950	2,006	2,028	79
Pilates	1.5%	1,379	1,418	1,434	56
Running/Jogging	16.4%	15,317	15,754	15,934	617
Skateboarding	2.0%	1,858	1,911	1,933	75
Soccer	5.1%	4,792	4,929	4,985	193
Softball	3.9%	3,666	3,771	3,814	148
Swimming	18.3%	17,085	17,573	17,773	688
Tennis	4.7%	4,372	4,497	4,549	176
Volleyball	3.8%	3,562	3,664	3,706	144
Weight Lifting	14.0%	13,101	13,475	13,629	528
Workout at Clubs	14.2%	13,256	13,635	13,790	534
Wrestling	1.1%	1,030	1,059	1,071	41
Yoga	10.4%	9,716	9,993	10,107	391
Did Not Participate	21.4%	19,991	20,563	20,797	805

Note: These figures do not necessarily translate into attendance figures for various activities or programs. The "Did Not Participate" statistics refers to all 55 activities outlined in the NSGA 2017 Survey Instrument.

Participation by Ethnicity and Race: The table below compares the overall rate of participation nationally with the rate for Hispanics and African Americans. Utilizing information provided by the National Sporting Goods Association's 2017 survey, the following comparisons are possible.

Table E – Comparison of National, African American and Hispanic Participation Rates

Indoor Activity	Primary Service Area	National Participation	African American Participation	Hispanic Participation
Aerobics	15.6%	15.2%	14.5%	11.4%
Baseball	4.6%	4.1%	2.6%	3.4%
Basketball	8.7%	8.3%	12.2%	7.9%
Bicycle Riding	13.3%	12.3%	8.0%	10.2%
Exercise Walking	36.9%	35.4%	29.4%	25.6%
Exercise w/ Equipment	19.6%	18.8%	15.8%	15.0%
Football (Flag)	2.4%	2.2%	3.0%	2.0%
Football (Tackle)	2.9%	2.5%	3.9%	1.4%
Golf	7.1%	6.1%	2.3%	2.6%
Ice Hockey	1.6%	1.1%	0.3%	0.5%
Ice Skating	3.5%	3.0%	1.0%	1.4%
Lacrosse	1.1%	1.0%	0.6%	0.9%
Mixed Martial Arts	2.2%	2.0%	1.6%	1.8%
Pilates	1.4%	1.9%	1.9%	1.8%
Running/Jogging	15.4%	14.8%	14.0%	14.9%
Skateboarding	2.1%	1.9%	1.2%	2.4%
Soccer	5.2%	4.9%	2.8%	6.2%
Softball	3.7%	3.3%	2.8%	2.1%
Swimming	17.5%	16.2%	10.2%	12.9%
Tennis	4.1%	4.2%	3.2%	3.6%
Volleyball	4.0%	3.6%	3.4%	3.2%
Weight Lifting	13.1%	12.4%	13.2%	10.5%
Workout at Clubs	13.0%	12.7%	12.0%	11.2%
Wrestling	1.3%	1.1%	1.2%	0.9%
Yoga	10.2%	10.0%	8.5%	9.0%
Did Not Participate	21.2%	22.8%	26.6%	26.6%

Secondary Service Part:

National Rate:

African American Rate:

Hispanic Rate:

The unique participation percentage developed for Primary Service Area.

The national percentage of individuals who participate in the given activity.

The percentage of African-Americans who participate in the given activity.

The percentage of Hispanics who participate in the given activity.

There is Hispanic population of 3.0% in Primary Service Area. As such these numbers don't play a factor with regards to overall participation.



<u>Table F - Comparison of National, African American and Hispanic Participation Rates</u>

Indoor Activity	Secondary	National	African	Hispanic
	Service Area	Participation	American	Participation
			Participation	
Aerobics	17.2%	15.2%	14.5%	11.4%
Baseball	4.7%	4.1%	2.6%	3.4%
Basketball	8.9%	8.3%	12.2%	7.9%
Bicycle Riding	14.0%	12.3%	8.0%	10.2%
Exercise Walking	38.6%	35.4%	29.4%	25.6%
Exercise w/ Equipment	21.5%	18.8%	15.8%	15.0%
Football (Flag)	2.3%	2.2%	3.0%	2.0%
Football (Tackle)	2.7%	2.5%	3.9%	1.4%
Golf	7.5%	6.1%	2.3%	2.6%
Ice Hockey	1.3%	1.1%	0.3%	0.5%
Ice Skating	3.6%	3.0%	1.0%	1.4%
Lacrosse	1.1%	1.0%	0.6%	0.9%
Mixed Martial Arts	2.1%	2.0%	1.6%	1.8%
Pilates	1.5%	1.9%	1.9%	1.8%
Running/Jogging	16.4%	14.8%	14.0%	14.9%
Skateboarding	2.0%	1.9%	1.2%	2.4%
Soccer	5.1%	4.9%	2.8%	6.2%
Softball	3.9%	3.3%	2.8%	2.1%
Swimming	18.3%	16.2%	10.2%	12.9%
Tennis	4.7%	4.2%	3.2%	3.6%
Volleyball	3.8%	3.6%	3.4%	3.2%
Weight Lifting	14.0%	12.4%	13.2%	10.5%
Workout at Clubs	14.2%	12.7%	12.0%	11.2%
Wrestling	1.1%	1.1%	1.2%	0.9%
Yoga	10.4%	10.0%	8.5%	9.0%
Did Not Participate	21.4%	22.8%	26.6%	26.6%

Secondary Service Part:
National Rate:
The unique participation percentage developed for Secondary Service Area.
The national percentage of individuals who participate in the given activity.
The percentage of African-Americans who participate in the given activity.
The percentage of Hispanics who participate in the given activity.

There is Hispanic population of 2.9% in Secondary Service Area. As such these numbers don't play a factor with regards to overall participation.



Summary of Sports Participation: The following chart summarizes participation for indoor activities utilizing information from the 2017 National Sporting Goods Association survey.

<u>Table G – Sports Participation Summary</u>

Sport	Nat'l Rank ⁵	Nat'l Participation (in millions)
Exercise Walking	1	104.5
Exercising w/ Equipment	2	55.6
Swimming	3	47.9
Aerobic Exercising	4	44.9
Running/Jogging	5	43.9
Hiking	6	43.8
Camping	7	42.1
Workout @ Club	8	37.4
Bicycle Riding	9	36.5
Weight Lifting	10	36.4
Yoga	13	29.6
Basketball	14	24.8
Golf	17	17.9
Soccer	20	14.3
Tennis	22	12.3
Baseball	23	12.1
Volleyball	24	10.7
Table Tennis	25	10.2
Softball	27	9.8
Ice/Figure Skating	31	8.8
Football (tackle)	34	7.5
Football (flag)	35	6.5
Martial Arts MMA	37	6.0
Pilates	40	5.7
Skateboarding	42	5.5
Ice Hockey	50	3.3
Wrestling	51	3.2
Lacrosse	52	2.9

Nat'l Rank: Popularity of sport based on national survey.

Nat'l Participation: Population that participate in this sport on national survey.

⁵ This rank is based upon the 55 activities reported on by NSGA in their 2017 survey instrument.



Participation by Age Group: Within the NSGA survey, participation is broken down by age groups. As such B*K can identify the top 3 age groups participating in the activities reflected in this report.

Chart H – Participation by Age Group:

Activity	Largest	Second Largest	Third Largest
Aerobics	35-44	25-34	45-54
Baseball	12-17	7-11	25-34
Basketball	12-17	25-34	18-24
Bicycle Riding	7-11	45-54	55-64/35-44
Exercise Walking	55-64	45-54	65-74
Exercise w/ Equipment	45-54	35-44	25-34/55-64
Football (flag)	7-11	12-17	25-34
Football (tackle)	12-17	25-34	18-24
Golf	55-64	45-54	35-44
Hockey (ice)	25-34	12-17	7-11
Ice/Figure Skating	7-11	12-17	18-24
Lacrosse	12-17	7-11	25-34
Martial Arts MMA	7-11	25-34	18-24/35-44
Pilates	25-34	35-44	45-54
Running/Jogging	25-34	35-44	18-24
Skateboarding	12-17	18-24	7-11
Soccer	7-11	12-17	25-34
Softball	12-17	25-34	7-11
Swimming	35-44	45-54	12-17
Tennis	25-34	35-44	45-54
Volleyball	12-17	25-34	18-24
Weight Lifting	25-34	35-44	45-54
Workout at Clubs	25-34	35-44	45-54
Wrestling	12-17	18-24	25-34
Yoga	25-34	35-44	45-54
Did Not Participate	45-54	55-64	65-74

Largest:Age group with the highest rate of participation.Second Largest:Age group with the second highest rate of participation.Third Largest:Age group with the third highest rate of participation.



Market Potential Index for Adult Participation: In addition to examining the participation numbers for various indoor activities through the NSGA 2017 Survey and the Spending Potential Index for Entertainment & Recreation, B*K can access information about Sports & Leisure Market Potential. The following information illustrates participation rates for adults in various activities.

Table I – Market Potential Index for Adult Participation in Activities in Primary Service Area

Adults participated in:	Expected Percent of		MPI
	Number of Adults	Population	
Aerobics	2,409	10.0%	127
Baseball	998	4.1%	100
Basketball	2,046	8.5%	103
Bicycle Riding	3,177	13.2%	130
Exercise Walking	7,625	31.6%	130
Football	1,004	4.2%	95
Golf	2,948	12.2%	141
Ice/Figure Skating	958	4.0%	133
Pilates	825	3.4%	122
Running/Jogging	4,119	17.1%	132
Soccer	934	3.9%	94
Softball	646	2.7%	97
Swimming	5,101	21.2%	131
Tennis	1,035	4.3%	123
Volleyball	651	2.7%	82
Weight Lifting	3,439	14.3%	136
Yoga	2,755	11.4%	140

Expected # of Adults: Number of adults, 18 years of age and older, participating in the activity in Primary Service

Area.

Percent of Population: Percent of the service area that participates in the activity.

MPI: Market potential index as compared to the national number of 100.

This table indicates that the overall propensity for adults to participate in the activities listed is greater than the national number of 100 in all instances. In many cases when a participation number is lower than the National number, secondary factors include a lack of facilities or an inability to pay for services and programs.

Table I – Market Potential Index for Adult Participation in Activities in Secondary Service Area

Adults participated in:	Expected	_	
	Number of Adults	Population	
Aerobics	8,054	10.0%	128
Baseball	3,421	4.3%	103
Basketball	6,711	8.4%	101
Bicycle Riding	10,785	13.4%	133
Exercise Walking	25,800	32.1%	132
Football	3,510	4.4%	100
Golf	10,306	12.8%	148
Ice/Figure Skating	3,302	4.1%	137
Pilates	2,860	3.6%	127
Running/Jogging	14,211	17.7%	137
Soccer	3,306	4.1%	100
Softball	2,173	2.7%	98
Swimming	17,126	21.3%	132
Tennis	3,676	4.6%	131
Volleyball	2,357	2.9%	89
Weight Lifting	11,874	14.8%	141
Yoga	9,225	11.5%	141



Sports Participation Trends: Below are listed several sports activities and the percentage of growth or decline that each has experienced nationally over the last ten years (2008-2017).

<u>Table J – National Activity Trend (in millions)</u>

Increasing in Popularity

	2008 Participation	2017 Participation	Percent Change
Yoga	13.0	29.6	127.7%
Ice Hockey	1.9	3.3	73.7%
Running/Jogging	30.9	43.8	41.7%
Aerobic Exercising	32.2	44.9	39.4%
Lacrosse	2.6	2.9	11.5%
Exercise Walking	96.6	104.5	8.2%
Weight Lifting	33.9	36.5	7.7%
Ice/Figure Skating	8.2	8.8	7.3%
Wrestling	3.0	3.2	6.7%
Soccer	13.5	14.3	5.9%
Pilates	5.5	5.7	3.6%
Exercising w/ Equipment	55.0	55.5	0.9%

Decreasing in Popularity

	2008 Participation	2017 Participation	Percent Change
Tennis	12.6	12.3	-2.4%
Football (flag)	6.7	6.5	-3.0%
Basketball	25.7	24.6	-4.3%
Workout @ Club	39.3	37.4	-4.8%
Bicycle Riding	38.7	36.4	-5.9%
Martial Arts / MMA	6.4	6.0	-6.3%
Baseball	13.3	12.1	-9.0%
Swimming	53.5	47.9	-10.5%
Volleyball	12.2	10.5	-13.9%
Football (tackle)	9.5	7.5	-21.1%
Golf	23.2	17.9	-22.8%
Softball	12.8	9.8	-23.4%
Skateboarding	9.8	5.5	-43.9%

2008 Participation: The number of participants per year in the activity (in millions) in the United States.2017 Participation: The number of participants per year in the activity (in millions) in the United States.

Percent Change: The percent change in the level of participation from 2008 to 2017.



Recreation Activity and Facility Trends: There continues to be very strong growth in the number of people participating in recreation and leisure activities. The Physical Activity Council in its 2013 study indicated that 33% of Americans (age 6 and older) are active to a healthy level. However, the study also indicated that 28% of Americans were inactive. It is estimated that one in five Americans over the age of six participates in some form of fitness related activity at least once a week. American Sports Data, Inc. reported that membership in U.S. health clubs has increased by 10.8% from 2009 to 2010, and memberships in health clubs reached an all-time high of 50.2 million in 2010. Statistics also indicate that approximately 12 out of every 100 people of the U.S. population (or 12%) belong to a health club. On the other side, most public recreation centers attract between 20% and 30% of a market area (more than once) during a year. All of this indicates the relative strength of a market for a community recreation facility. However, despite these increases the American population continues to lead a rather sedentary life with an average of 25% of people across the country reporting that they engage in no physical activity (per The Center for Disease Control).

One of the areas of greatest participant growth over the last 10 years is in fitness related activities such as exercise with equipment, aerobic exercise and group cycling. This is also the most volatile area of growth with specific interest areas soaring in popularity for a couple of years only to be replaced by a new activity for the coming years. Also, showing particularly strong growth numbers are ice hockey and running/jogging while swimming participation remains consistently high despite recent drops in overall numbers. It is significant that many of the activities that can take place in an indoor recreation setting are ranked in the top fifteen in overall participation by the National Sporting Goods Association.

Due to the increasing recreational demands, there has been a shortage in most communities of the following spaces:

- Gymnasiums
- Pools (especially leisure pools)
- Weight/cardiovascular equipment areas
- Indoor running/walking tracks
- Meeting/multipurpose (general program) space
- Senior's program space
- Pre-school and youth space
- Teen use areas
- Fieldhouses

Thus, many communities have attempted to include these amenities in public community recreation facilities. With the growth in youth sports and the high demand for school gyms, most communities are experiencing an acute lack of gymnasium space. Weight/cardiovascular space is also in high demand and provides a facility with the potential to generate significant revenues.

The success of most recreation departments is dependent on meeting the recreational needs of a variety of individuals. The fastest growing segment of society is the senior population and meeting the needs of this group is especially important now and will only grow more so in the coming years. Indoor walking tracks, exercise areas, pools and classroom spaces are important to this age group. Marketing to the younger more active senior (usually age 55-70) is paramount, as this age group has the free time



available to participate in leisure activities, the desire to remain fit, and more importantly the disposable income to pay for such services.

Youth programming has always been a cornerstone for recreation services and will continue to be so with an increased emphasis on teen needs and providing a deterrent to juvenile crime. With a continuing increase in single parent households and two working parent families, the needs of school age children for before and after school child care continues to grow as does the need for preschool programming.

As more and more communities attempt to develop community recreation facilities the issues of competition with other providers in the market area have inevitably been raised. The loudest objections have come from the private health club market and their industry voice IHRSA. The private sector has vigorously contended that public facilities unfairly compete with them in the market and have spent considerable resources attempting to derail public projects. However, the reality is that in most markets where public community recreation centers have been built, the private sector has not been adversely affected and in fact in many cases has continued to grow. This is due in large part to the fact that public and private providers serve markedly different markets. One of the other issues of competition comes from the non-profit sector (primarily YMCA's but also JCC's, and others), where the market is much closer to that of the public providers. While not as vociferous as the private providers, the non-profits have also often expressed concern over public community recreation centers. What has resulted from this is a strong growth in the number of partnerships that have occurred between the public and non-profit sector in an attempt to bring the best recreation amenities to a community.



Non-Sport Participation Statistics: It is important to note that participation rates in non-sport activities. While there is not an abundance of information available for participation in these types of activities as compared to sport activities, there are statistics that can be utilized to help determine the market for cultural arts activities and events.

There are many ways to measure a nation's cultural vitality. One way is to chart the public's involvement with arts events and other activities over time. The NEA's Survey of Public Participation in the Arts remains the largest periodic study of arts participation in the United States. It tracks various arts activities that Americans (aged 18 and over) report having done in the course of a year. It also asks questions about adults' preferences for different kinds of music, and it seeks to understand participation in non-arts leisure events such as sports and exercise, outdoor activities and civic and social affairs.

The participation numbers for these activities are national numbers and the information falls into the following categories:

- Visual & Performing Arts Attendance
- Arts Consumption Through Electronic Media
- Creating, Performing and Sharing Art
- Participation in Arts Learning Activities
- Reading and Film Attendance



Visual & Performing Arts Attendance

<u>Table L – Percentage of U.S. Adult Attending a Performing Arts Activity at Least Once in the Past 12-Months</u>

	Rate of	Change			
Music	2002	2008	2012	2002-2008	2008-2012
Jazz	10.8%	7.8%	8.1%	-3.0%	+0.3%
Classical Music	11.6%	9.3%	8.8%	-2.3%	-0.5%
Opera	3.2%	2.1%	2.1%	-1.1%	+0.0%
Latin Music	Not Asked	4.9%	5.1%	NA	+0.2%
Outdoor Performing	Not Asked	20.8%	20.8%	NA	+0.0%
Arts Festival					

				Rate of	Change
Plays	2002	2008	2012	2002-2008	2008-2012
Musical Plays	17.1%	16.7%	15.2%	-0.4%	-1.5%
Non-Musical Plays	12.3%	9.4%	8.3%	-2.9%	-1.1%

	Rate of	Change			
Dance	2002	2008	2012	2002-2008	2008-2012
Ballet	3.9%	2.9%	2.7%	-1.0%	-0.2%
Other Dance	6.3%	5.2%	5.6%	-1.1%	+0.4%

- Following a sharp decline in overall arts attendance that occurred from 2002-2008, participation rates held steady from 2008-2012.
- Changes in the U.S. demographic composition appear to have contributed to the overall declines in performing arts attendance. Still, various subgroups of Americans have maintained or increased attendance rates for individual art forms.

Table M – Percentage of U.S. Adults Attending Visual Arts Activities and Events

	Rate of	Change			
	2002	2008	2012	2002-2008	2008-2012
Art Museums/Galleries	26.5%	22.7%	21.0%	-3.8%	-1.7%
Parks/Historical Buildings	33.4%	24.5%	22.4%	-8.9%	-2.1%
Craft/Visual Arts Festivals	31.6%	24.9%	23.9%	-6.7%	-1.0%

<u>Table N – Percentage of Adults Attending Live Music Performance by Genre in the Past 12-</u> Months

Genre	Percentage
Jazz	15.9%
Latin	9.1%
Classical	18.2%
Opera	4.8%
Hymns	14.2%
Country	20.2%
Rap	8.7%
Blues	13.1%
Folk	9.8%
Pop/Rock	43.6%

- Visual arts attendance has declined significantly since 2002.
- These 10-year declines were experienced by all demographic subgroups, with one exception; the nation's oldest Americans (75+) were more likely to attend visual arts activities than a decade ago.

Arts Consumption Through Electronic Media

<u>Table O – Percentage of Adults Who Watched or Listened to an Arts Broadcast or Recording At</u> least Once the Past 12-Months via TV/Radio or Internet

	TV or Radio	Internet	Both
Jazz	9.6%	5.2%	11.8%
Lain, Spanish, or Salsa	10.5%	5.4%	12.6%
Classical	11.7%	5.8%	13.6%
Opera	3.6%	1.5%	4.3%
Other Music ⁶	40.1%	24.9%	46.9%
Theater Productions (musical or stage play)	6.2%	2.1%	7.1%
Ballet, Modern, or Contemporary	3.9%	1.3%	4.5%
Other Dance Programs and Shows	8.3%	2.2%	9.2%
Programs and Info. About Visual Arts	7.6%	4.1%	9.4%
Programs Info. About Book Writers	7.5%	5.3%	10.0%
Other Books, Stories, or Poetry Read Aloud	3.8%	4.6%	7.1%

<u>Table P – Percentage of U.S. Adults Who Used Mobile or Handheld Devices to Explore the Arts:</u> 2012

	Percentage
US Adult Population Used Mobile/Handheld Device for Any Reason	53.2%
Read, Listen, Download any Novel, Short Story, Poetry or Plays	16.0%
Watch, Listen, or Download Any Music	3.4%
Download or View Any Visual Arts	7.9%

- Americans were more likely to watch or listen to broadcast arts performances using traditional sources such as TV and radio than the Internet.
- Nearly half of all American adults watched or listened to a broadcast or recorded performance of rock, pop, country, folk, rap or hip-hop music in 2012.
- Over two-thirds of people watching dance performances via median in 2012 were women. Nearly three-quarters of the adult audience was 25-64.

⁶ Rock, pop, country, folk, rap or hip-hop



Creating, Performing and Sharing Art

<u>Table Q – Percentage of American Adults Engaging in the Performing Arts: 2012</u>

	Percentage
Play a Musical Instrument	12.1%
Play a Musical Instrument (with others)	5.1%
Do Any Acting	1.4%
Do Any Social Dancing	31.6%
Do Any Formal Dancing	5.1%
Perform or Practice Singing	8.7%
Do Any Singing w/ Other People	6.8%

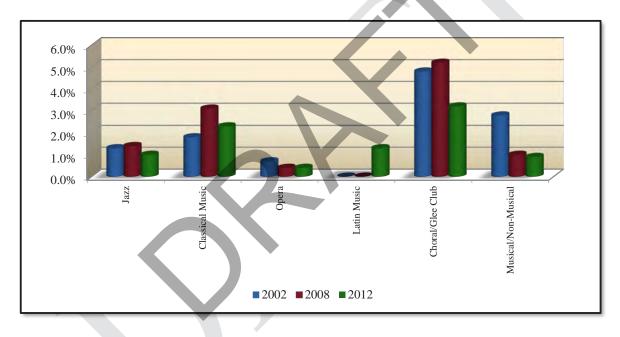
- Social dancing is the most common way Americans performed art in 2012, followed by playing a musical instrument.
- Women are more likely than men to dance. The rates of dance participation are highest for young adults (18-34) and increase with educational level and family income.



<u>Table R – Percentage of Adults Who Practiced or Performed Music of Various Types</u>

	Rate of	Change			
Practiced or Performed	Practiced or Performed 2002 2008 2012				
Jazz	1.3%	1.4%	1.0%	+0.1%	-0.4%
Classical Music	1.8%	3.1%	2.3%	+1.3%	-0.8%
Opera	0.7%	0.4%	0.4%	-0.3%	+0.0%
Latin Music	N/A	N/A	1.3%	N/A	N/A
Choral or Glee Club	4.8%	5.2%	3.2%	+0.4%	-2.0%
Musical or Non-Musical	2.8%	1.0%	0.9%	-1.8%	-0.1%

Chart A – Percentage of U.S. Adult Population Attending Arts Performances:



- The percentage of American adults who performed or practiced jazz, classical music, or opera has not changed much since 2002.
- The percentage of people in a choral or glee club orwho performed in a musical or non-musical stage play has declined since 2002.

Table S – Percentage of Adults Creating or Performing Arts During the Last 12 Months

	Percentage
Music	5.0%
Dance	1.3%
Films/Videos	2.8%
Photos	12.4%
Visual Arts	5.7%
Scrapbooks	6.5%
Creative Writing	5.9%

<u>Table T – Percentage of U.S. Adults Using Electronic Media to Create or Perform Art in the Past 12 Months by Art Form</u>

	Percentage
Recorded, Edited, or Remixed Music	4.4%
Recorded, Edited or Remixed Dance	0.9%
Recorded, Edited or Remixed Films and Videos	2.2%
Edited Photos	13.0%

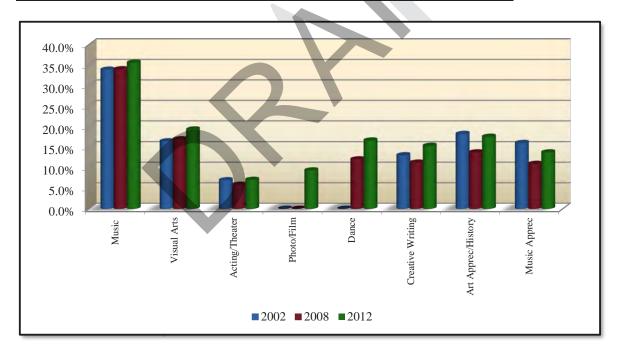
- 19% of American adults in 2012 used electronic media to share art that they themselves had created, edited or remixed.
- Men are more likely than women to use electronic media to create, perform, or share yet. This pattern stands in contrast to most forms of arts participation, in which women typically lead men.
- Large proportions of adults who create music or visual art do so through electronic media.
- 12% of Americans take photographs for artistic purposes, making photography the most common form of arts creation.

Participation in Arts Learning Activities

<u>Table U – Percentage of U.S. Adults Who Took Arts Lessons and Classes During their Lifetime</u> <u>by Form of Art Studied</u>

	Rate of Change				
	2002	2008	2012	2002-2008	2008-2012
Music	33.9%	34.0%	35.6%	+0.1%	+1.6%
Visual Arts	16.5%	17.0%	19.3%	+0.5%	+2.3%
Acting or Theater	7.0%	5.9%	7.1%	-1.1%	+1.2%
Photography or Film	N/A	N/A	9.4%	N/A	N/A
Dance	N/A	12.1%	16.7%	N/A	+4.6%
Creative Writing	13.1%	11.3%	15.4%	-1.8%	+4.1%
Art Apprec. or History	18.3%	13.8%	17.6%	-4.5%	+3.8%
Music Appreciation	16.1%	11.0%	13.8%	-5.1%	+2.8%

Chart B – Percentage of U.S. Adult Population Attending Arts Performances:

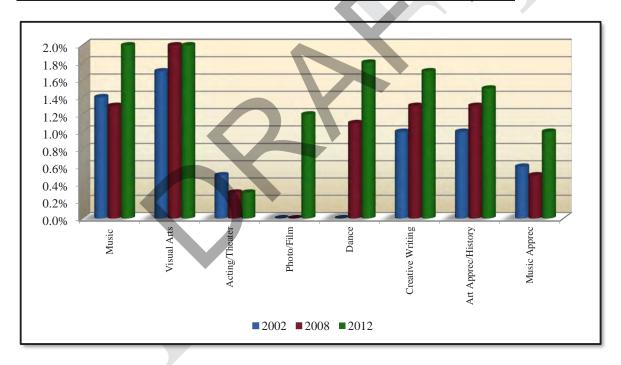


• Music is the art form most commonly studied, whehter through voice-training or learning to play an instrument.

<u>Table V – Percentage of U.S. Adults Who Took Arts Lessons and Classes During the Past 12-</u> Monts

	Rate of Change				
	2002	2008	2012	2002-2008	2008-2012
Music	1.4%	1.3%	2.0%	-0.1%	+0.7%
Visual Arts	1.7%	2.0%	2.0%	+0.3%	+0.0%
Acting or Theater	0.5%	0.3%	0.3%	-0.2%	+0.0%
Photography or Film	N/A	N/A	1.2%	N/A	N/A
Dance	N/A	1.1%	1.8%	N/A	+0.7%
Creative Writing	1.0%	1.3%	1.7%	+0.3%	+0.4%
Art Apprec. or History	1.0%	1.3%	1.5%	+0.3%	+0.2%
Music Appreciation	0.6%	0.5%	1.0%	-0.1%	+0.5%

Chart C – Percentage of U.S. Adult Population Attending Arts Performances:



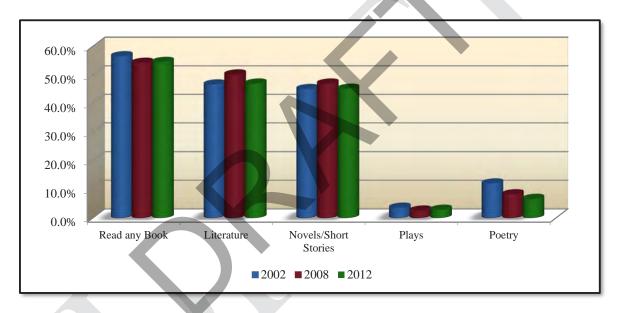
• Childhood experience in the arts is significantly associated with educational level obtained in adulthood. Over 70% of college graduates said they visited an art museum or gallery as a child, compared with 42% of adults who have only a high school diploma.

Reading and Film Attendance

Table W - Reading Activity

	Rate of	Change			
	2002	2008	2012	2002-2008	2008-2012
Read any Book, non-required	56.6%	54.3%	54.6%	-2.3%	+0.3%
Literature	46.7%	50.2%	47.0%	+3.5%	-3.2%
Novels and Short Stories	45.1%	47.0%	45.2%	+1.9%	-1.8%
Plays	3.6%	2.6%	2.9%	-1.0%	+0.3%
Poetry	12.1%	8.3%	6.7%	-3.3%	-1.6%

Chart D - Reading Activity

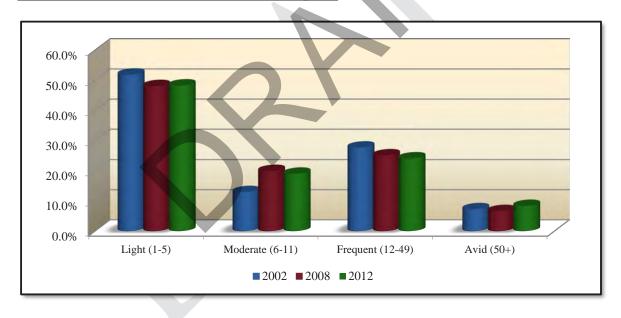


- Women are far more likely to read bookSandy literature than are men.
- Men are more likely to read nonfiction than fiction, while the opposite is true for women.
- Reading of books and literature has increased among older adults in the past decade.

<u>Table X – Percentage of U.S. Adults who Read During the Past 12 Months by Frequency (number of books read):</u>

	2002	2008	2012	2002-2008	2008-2012
All Adults					
Light (1-5)	29.4%	26.1%	23.4%	-3.3%	-2.7%
Moderate (6-11)	7.4%	10.9%	10.4%	+3.5%	-0.5%
Frequent (12-49)	15.7%	13.7%	13.2%	-2.0%	-0.5%
Avid (50+)	4.1%	4.6%	4.6%	+0.5%	+0.0%
All Book Readers					
Light (1-5)	51.9%	48.1%	48.3%	-3.8%	+0.2%
Moderate (6-11)	13.0%	20.0%	19.1%	+7.0%	-0.9%
Frequent (12-49)	27.8%	25.2%	24.2%	-2.6%	-1.0%
Avid (50+)	7.3%	6.7%	8.4%	-0.6%	+1.7%

Chart E - All Book Readers Rate of Consumption



- Over half of Amerian adults read at least one book in 2012. This is unchanged from 2008, but in 2002 slightly more adults read books.
- About 4% of adults belonged to a book club or reading group in 2012.



Section IV – Alternative Service Providers

Service Area Providers: There are a number of facilities in the greater Ballwin area that are supplying recreation, fitness, aquatics and sports activities. The following is a brief review of each of the major providers in the public, non-profit and private sector.

Public

There are a variety of public indoor recreation facilities in the area. The City of Ballwin has the following facilities:

The Pointe at Ballwin Commons – This is a general community center but is also primarily a senior services facility that features a large multipurpose room, gymnasium, leisure swimming pool, group exercise room, child watch area, cardio equipment area, weight lifting area, small game room and administrative support areas.

North Pointe – Despite its name the facility really functions more as a community center. It is a relatively new building that features a full sized gym with a climbing wall, game room, small weight room, conference room, outdoor sand volleyball courts, outdoor basketball courts and a skate park.

Other public facilities include:

Ballwin Athletic Association – This is a multi-field sports complex that serves the youth baseball and softball associations in the community. There is also a concession stand attached to the facility as well.

Ballwin Golf Course – The nine-hole golf course includes a club house and banquet center.

Non-Profit

Rockwood/Parkway School District – The School District offers a robust recreation programming schedule through its Community Education Department. School facilities, including indoor swimming pools, gymnasiums, class rooms and outdoor fields are used to support the Community Education programs. They are a major provider of youth recreation programs and adult enrichment programs.

In addition to this facility there are also a number of churches that provide recreation amenities and services and there are several cultural arts facilities in the area.

Private

Besides the public and non-profit facilities noted above there are a variety of private clubs in the area. This includes the following facilities:



Gold's Gym – This is a health club located in a strip shopping center that features a large free weight and machine weight space, a group fitness area and a space for martial arts.

Anytime Fitness – The club is relatively small and has a machine weight area.

Lifetime Fitness – This first-service club offers a large fitness area, multiple group exercise rooms, indoor lap pool, outdoor leisure pool, child watch and wellness support. Lifetime is considered a premier club based on size, amenities and membership size.

It is likely that these existing private providers may have a concern over the possibility of expanding the Pointe (if it contains fitness amenities) would adversely impact their market and they may very well oppose the project as a result. However, private fitness clubs typically serve very different clientele and usually do not compete head to head for the same users. It is conservatively estimated that well over 50% of the users of a public facility will have never been to a private facility and would have no interest in joining such a center.



Section V - Recreation Programs and Services

While the City of Ballwin has a strong foundation of parks and recreation facilities, programs and services, there are unmet needs as identified by the community. This combined with an aging inventory of existing facilities, the presence of a number of new facilities, plus limited financial resources, places a challenge on the City to respond to these needs.

Recreation Program and Service Delivery Trends: To assist in the process of developing a parks and recreation master plan for the City of Ballwin it is helpful to understand some of the trends that are being seen nationally with recreation programming. However, it should be noted that each city is unique and the area of the country has a strong bearing on trends and other operational factors.

Sports

Youth

Adult

Team

Individual

Camps and clinics

Tournaments

Non-traditional sports (BMX, in-line hockey, etc.)

Fitness/Wellness

Fitness classes

Personal training

Education

Functional training

Cultural Arts

Performing arts (dance, theater, music, etc.)

Visual arts (painting, ceramics, pottery, etc.)

Arts events (concerts, etc.)

Culinary arts

Youth

Before and after school

Summer day camps/playground programs

Preschool

Teen

Education

Outdoor Recreation

Outdoor education

Outdoor adventure

Environmental



Seniors

Fitness/wellness

Pickle Ball

Cultural arts

Self-improvement

Education

Trip programs

Silver Sneakers

Aquatics

Lessons

Fitness

Competitive (swim teams)

Specialty

General Programs

Personal development

Education

Specialty

Special Needs

Special Events

Community events

Recreation departments now often serve as a coordinating agency and a clearinghouse for multiple recreation agencies and providers, in an effort to bring a comprehensive scope of recreation programs to a community. This has also increased the number of partnerships that are in place to deliver a broader base of programs in a more cost-effective manner. There is also a much stronger emphasis on revenue production and raising the level of cost recovery to minimize tax dollar use to offset recreation programming.

Many programs are now offered with shorter sessions (two to three classes) or on a drop-in pay as you go basis (especially fitness). In addition, there has also been a concerted effort to integrate conventional recreation programming with community based social service programs and education. Most of the social service programs are offered by other community-based agencies and education is often coordinated with school districts.

Specific Recreation Program and Service Trends

Sports

Youth lacrosse Youth camps and clinics Youth sports specific training Individual sports



Non-traditional sports (skateboarding, BMX, mountain biking, fencing, etc.)

Fitness/Wellness

Personal training Yoga/Pilates/massage therapy Healthy lifestyle education Functional Training Cross Fit

Cultural Arts

Music production for youth

Youth

After school programs in recreation centers and/or schools. Summer camps – themed camps

Outdoor Recreation

Eco tourism (where appropriate) Environmental education

Seniors

Fitness/wellness Younger, more active seniors

Aquatics

Fitness

General Programs

Education – computer, finance, etc.

Special Events

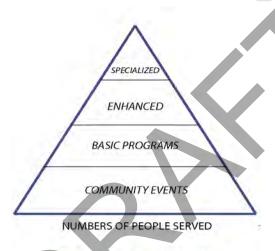
Community wide celebrations



Keys to providing recreation programs and services in the future include:

Fee Setting: In order to accomplish a high level of recreation services, recreation departments have been much more aggressive in their fee setting with the goal of covering more operational expenses for most programs. However, with a more entrepreneurial approach to assessing fees for activities comes the need to develop a scholarship program that allows for those individuals that cannot afford to pay the opportunity to participate in recreation activities. Such programs usually have a limited budget and do require the user to pay at least something for service.

Many departments are now tiering their programs into different categories with differing levels of cost recovery.



FEE CONTINUUM

Programs and services should be categorized into four levels of offerings that are divided by the level of instruction, expertise, or importance to the community's well-being. Priority for funding and facility usage should be based on the category in which they fall, with fees being set accordingly. The four categories should include.

Community events – special community wide events, activities or festivals that are onetime events. It should be expected that there will be little to no fees for these activities. Some revenues may be collected from sponsorships and sales of goods and services, but the general rate of recovery would be less than 100%.

Basic or core programs – those that are essential to recreation and community needs (such as teen activities, senior programs, youth activities, special populations, etc). These programs direct costs are usually heavily subsidized. Suggested recovery rate is 25% to 50% of direct costs.



Enhanced – those that are beyond basic and are focused on an audience that has a greater ability to pay. Programs in this area could include adult fitness and sports, or general programs. Suggested minimum recovery rate is 50% to 100% of direct costs.

Specialized – these are activities that are very specialized in nature. These would include activities such as fitness assessments, trip programs, facility rentals and the like. Fees are set based on what the market will bear but at minimum would require 100% of direct costs.

Use of Other Service Providers: There has also been a movement away from the principle of public recreation departments having to be the actual provider of all recreation programs and services, to the concept of public agencies being the general coordinator and enabler of overall community recreation needs and resources. This has resulted in a great deal of programming now being conducted by volunteer youth sports organizations, adult sports associations, non-profit groups such as the YMCA and other social service organizations, schools and the private sector. This has reduced the financial obligations of the public sector, placed programming in the hands of organizations with the specific expertise (and often the facilities as well), and allowed the private sector to have a more active role in public recreation. There has also been an increase in the number of public agencies collaborating to bring a higher level of recreation service on more of a regional basis especially for more specialized services (special needs, outdoor education, etc.). This concept has become much more prevalent across the country with recreation departments being a clearinghouse of information and services offered by others while providing more basic recreation services itself.

Facilities: The vast majority of outdoor related recreation programming takes place in public parks with school facilities providing the other main venue. For indoor programs, a recreation center is the primary location for most activities. With the demand for recreation programs and services continuing to expand a new more innovative approach may be necessary to find appropriate sites for many activities. This could result in partnering with private facilities (fitness centers, dance studios, outdoor aquatic clubs, etc.), non-profits (YMCA's, Boys & Girls Clubs, cultural arts centers, etc.) and even private schools or public schools for certain activities. With the demand for youth sports fields continuing to grow, it is not unusual for youth sports organizations to build and operate their own fields on their own property or on leased undeveloped public land.

Staffing: In order to continue to grow the number of recreation programs and services that are offered to a community, adequate staffing is necessary to not only conduct the program itself but also to supervise and administer the activities. With staffing costs being the single greatest expense item for parks and recreation departments, many agencies have attempted to minimize the number of full-time staff by contracting for certain programs or partnering with other providers for services (see service providers above). The need to reduce full-time staff has become even more acute with the poor financial condition of some municipal governments. However, even with this approach there still needs to be adequate full-time staff to oversee and coordinate such efforts. Part-time staff is still the backbone of most recreation departments and make up the vast majority of program leaders and instructors. Many departments have converted program instructors to contract employees with a split of gross revenues (usually 70% to the instructor and 30% to the city) or developed a truer contract for services that either rents facilities and/or takes a percentage of the gross from another organization. The use of volunteers can help to augment paid staff but should not be seen as a substitute for them.



Funding: The basic requirement for the provision of recreation programs and services is a funding commitment associated with the development of facilities to support programs and staff to manage and provide the programming. This usually requires a tax dollar commitment but also other sources of funding including program fees, grants, and partnering with other agencies can also help with additional funding. In many recreation departments, funding limits have been the greatest single challenge to providing not only existing programs but also bringing on any new services.

Administration: Essential to developing a comprehensive recreation program is a strong administrative overview of the process. It starts with the development of an overall philosophy that will direct programming efforts by the public organization and determine the role of other providers. The philosophy should emphasize areas of focus by age group as well as program areas and also prioritize future program development options.

Key aspects of administration include:

<u>In-house vs. contracted</u> – As part of the programming philosophy a determination of what programs and services will be offered directly by the recreation staff and which will be contracted to other individuals or organizations must be determined. Increasingly recreation departments are turning to contracted services or the outright rental of facilities to other providers to broaden programming and limit the role of in-house employees.

Before determining which programs, and services to contract or have provided by others, an assessment of the specific pros and cons of such a move needs to be completed. A major aspect of this analysis should be to determine the financial impacts and quality of the services that will be provided. Key questions to be asked include:

- Will this be the most cost-effective method to obtain the program, service or function?
- Does the department have the knowledge and equipment to provide the program, service or function?
- Will the quality of the program, service or function suffer if it is contracted to other organizations?
- Are there other more qualified organizations that should provide the program, service or function?
- Is the service, program or function only available from a contract provider?
- Are the safety and liability risks too high to provide the program or service in house?



<u>Marketing</u> – There must be the realization that recreation programming is a discretionary expenditure and as a result it is critical that there is a strong marketing effort to promote the recreation activities that are offered by public providers.

<u>Registration</u> - An aspect of marketing for recreation services is the ease of being able to register for these activities. This requires a fully computerized registration software package, the ability to register on-line, the acceptance of credit cards for service, and the ability to make payments over time.

Record keeping – To determine the relative success of programming and the markets being served, continue to have accurate and timely record keeping. Registration numbers by class and activity area need to be kept and comparisons by programming season conducted. In addition, expense and revenue numbers for each activity must be noted and compared to determine financial viability. Demographic records of who are taking recreation programs and where they live will determine specific markets that are being served and more importantly ones that may be overlooked. Continue to adequately keep such records with complete computerization of not only registration but all records associated with programming.

<u>Evaluation</u> – Ultimately the success of recreation programming must be measured by the community it serves. A determination of the satisfaction with existing programs and services as well as the needs and expectations for future programming must be measured through a formal evaluation process.



Current Recreation Programs and Services Assessment: The Ballwin Parks and Recreation Department offers a number of recreation programs and services to the residents of Ballwin and the surrounding area. Important issues with programming include:

- The Recreation Department focuses much of its programming efforts on youth, sports, special events and activities that operate out of the community centers.
- Recreation programs and services are generally planned and delivered on a community center level to be responsive to varying needs and expectations.
- Current Parks and Recreation Department programs and services include these general areas:

Area	Focus	Programs
Sports	Youth Sports	Basketball, Tennis, Tumbling, Soccer, Golf Lessons, Swimming, Ballwin Race Series (Bike).
	Adult Sports	Volleyball, Tennis, Pickleball, Golf Lessons, Golf Leagues and Tournaments, Ballwin Race Series.
Fitness- Wellness	Youth Fitness	Exercise Classes, Dance Classes, Ballwin Youth Movement, MyTRYathlon, Taekwondo,
	Adult Fitness	Group Exercise Classes, Weight Training, Spinning, TRX, Yoga, Taekwondo, Swimming, Basic Training and Fitness Assessments.
Cultural Arts	Youth	Dance, Arts & Crafts, Music, Used Book and Bake Sale, Art Displays.
	Adult	Painting, Trivia, Bridge, Themed Classes, Lunch and Bingo, Festivals, Arts & Crafts, Historical Society Commission Speaker Series, Concerts.
Youth (Non- Sports)		Babysitting Classes, Home Alone Classes, Kids Night Out, Day Camp and Specialty Camps, NERF Wars, Fishing, Seasonal Themed Programs, Special Events.
Seniors		Fitness, Yoga, Bridge, Lunch and Bingo, Silver Sneakers Fitness, Senior Trips, LOAP Programs, Medicare Supplement and Advantage Membership Program.

Aquatics	Youth	Swim Lessons, Little Splashers, Swim and Dive Team, Disco Swim, Lifeguard Training, WSI Training.
	Adult	Swim Lessons, Little Splashers, Swim and Dive Team, Disco Swim, Lifeguard Training, WSI Training.
General Programs		One Day Specialty Programs, Birthday Parties, First Aid/CPR.
Special Events		A variety of community, seasonal, holiday events that includes Easter Event, Family Bingo, Potluck Socials, Moon Light 5K, Daddy Daughter Dances, Halloween Events, Tons of Trucks, Party at the Pointe, Family Hayrides, Family Campouts, Movies ion the Park and Summer Concerts
Outdoor Recreation		Ballwin Race Series, Tennis, Walking/Jogging Trails, Splash Park Pavilions, Ball Fields, Soccer Fields and Open Space
Special Needs		FT inclusionary staff shared with seven other communities' departments that is responsible for facilitating the inclusion of people with disabilities into recreation programs.

The Parks and Recreation Department will need to determine if the focus on the major program areas should continue into the future or should move in another direction. The following is a general assessment of the major program areas.

o *Youth Sports* – With a number of youth sports organizations in the area (baseball, girls softball, soccer, football and volleyball) taking on the responsibility for organized youth team sports activities, the Recreation Department should re-evaluate their role in the future. However, there may be opportunities to expand youth sports camps and clinics to support sports run by other organizations. In many communities there is an increasing interest in individual sports such as golf, tennis, archery, and even fencing. It may be necessary for recreation to provide some of these activities in concert with other community organizations that focus on team sports. In addition, recreation may need to

increase its focus on the development of adventure sports (skateboarding, BMX, mountain biking, etc.)

- O Adult Sports The City is a provider of adult sports leagues in the community and due to the fact that adult sports can often generate significant revenue this focus should remain. Designating certain facilities or time periods for adult sports may be necessary if greater emphasis is going to be placed on this program area. The Parks and Recreation Department may also want to concentrate on developing individual adult sports.
- O Youth (Non-Sports) The Park and Recreation Department has the experience and facilities to continue to support these programs. However, the YMCA, JCC, School District and other community organizations also provide programming in this area. The Recreation Department should work closely with these organizations to develop a realistic plan for this program area in the future. There appears to be limited teen programming.
- Aquatics With a large pool at the North Pointe and The Pointe, the Recreation Department will need to continue to emphasize aquatic programming, especially learn to swim classes for children, as a primary program area. Aquatic exercise programs should also be emphasized.
- o Special Events The Parks and Recreation Department has a focus on special events on a city-wide basis. Increasingly recreation departments across the United States are seeing a greater emphasis placed on special events that draw communities together as well as attract individuals from outside the community. At times the focus on special events has resulted in other traditional recreation programming being neglected. Special events will certainly remain a core program area for the Parks and Recreation Department but the support for non-City sponsored events should not be the primary area of emphasis. The cost of these events should be covered directly by the group that is putting on the event. Other community groups should be encouraged to be the primary funders and organizers of as many community wide events as possible.
- o *Fitness/Wellness* Without a doubt, this is one of the greatest areas of growth in public recreation programming. With a society that has an increasing awareness of the benefits of good health and a realization that obesity (especially among children) is a major risk for Americans, there is a much higher demand for programming in this area. The Parks and Recreation Department has a reasonably strong program that operates out of The Pointe but this area may need additional focus in the future. The Department should also continue to emphasize the importance of integrating wellness initiatives into other program areas (seniors, youth, etc.) as well. Partnering with health care providers for more medically based services will be essential.



- O Cultural Arts This is currently a rather small program area for the Parks and Recreation Department and it is anticipated that further emphasis in this area is probably not a priority at this time with other non-profit cultural arts organizations present in the area. However, exposing youth and seniors to basic introductory cultural arts programs through services provided at the center level will still need to occur.
- O Seniors While the Parks and Recreation Department offers numerous programs for seniors, the Department will need to take a more active role with this age group. It should be noted that as the Baby Boomer generation ages they are bringing new needs and expectations to senior services that is more in line with more active recreation pursuits that they have grown up with. This will require different types of senior services and a change in facilities as well.
- o *General Programs* Programs in this area can cover everything from self-improvement to education and other classes. This should be a program area that receives increased emphasis in the coming years.
- Outdoor Recreation There does not appear to be much emphasis given to this program area by the Parks and Recreation Department. With many outdoor areas and resources available, there will need to be a greater emphasis on these activities. Specific programs could still be offered primarily by other community-based organizations with some coordination by the Department.
- o *Special Needs* The Parks and Recreation Department is part of a multi-agency collaborative to provide the support and resources for inclusionary programming. It is difficult for most recreation agencies to have a broad special needs program on their own.



Future Programs and Services Recommendations: Beyond the program areas that have been addressed above there are also a number of general recommendations regarding future recreation programming.

General

- Facilities does the City have the necessary facilities to support the program? Without the needed facilities the program would have to be in the support category and the City becoming a referral agency.
- Number of People Served does the program or service serve a relatively large population base?
 The greater the number of people served, the more likely the program is to be in the core offering.
- Cost/Revenue what is the cost of providing the program in relationship to revenues generated? The better the cost recovery level, the more likely the program is to be a core element of program offerings.
- *Demand* is the program or service in high demand by the community? The higher the demand the greater the likelihood of the program being a primary element.
- Partnerships are there partners that can assist with the provision of programs and facilities?
- Other Providers are there other providers that are able to provide the program or service? If there are viable other providers, then the program is probably not be offered or offered in a collaborative or support role.
- *Economic Benefit* does the activity provide an economic benefit to the community and attract visitors? The greater the economic benefit the more likely the program is to be an essential service.

Specific

- Utilization the five-year program plan model, a program development assessment should take place before proposing and during the approval process for a program. This will aid in determining the appropriateness and priorities for any new programs.
- Continue having all programs offered use a program proposal sheet to determine the direct cost of offering the activity as well as the minimum number of registrants needed to conduct the program. This proposal form should also evaluate the need for the program, its market focus, and the ability to support the program priorities for the department.



- Continue having each program or service that is completed have an itemized the exact cost and revenues generated by the program and the number of individuals served. This will determine if the program or service met its financial goals and also its service goals.
- The Parks and Recreation Department should conduct a lifecycle analysis for major programs to determine the future trends and direction for activities. Tracking program trends on a regional and national basis would also be helpful.
- As the demand for programs and services continues to grow the Park and Recreation Department should expand opportunities for partnering with other City Departments and organizations to provide specialized services to the community.
- The Park and Recreation Department will need to develop programs that have not only an appeal for different age groups (youth, teen, adult and seniors) but also continue to emphasize the family unit along with different ethnic groups in the city.
- Maintain the overall marketing plan efforts for recreation programs and services. The marketing plan should be a simple, easy to implement, document that serves as a guideline for specific marketing efforts. Continue review and refinement of the marketing plan.
- Continue offering contract programs and service on a 70%-30% split of revenues (or 60%-40% if possible) to provide the City with a strong revenue stream.
- Continue the strong effort to track, and document use of various City recreation facilities from active use areas to more passive use amenities. This will provide the City with strong facility use numbers, identify where additional programs may be scheduled and determine overall priorities of use.
- Continue updating and refine the Parks and Recreation Department's fee policy to ensure that pricing for programs and services is being done in a systematic way that maximizes revenues.

General Recreational Program Assessment:

Recreation programming offered by the City of Ballwin is reasonably comprehensive and meets a broad range of interests and needs in the community. While a variety of programs are offered that are typically found in many departments there are a number of key program areas that do not have strong offerings as well. The program areas that are generally lacking include court sport activities, group fitness, aquatic exercise, competitive swimming, pickleball, and aquatics, fitness, outdoor recreation and special needs programs.

The greatest challenge comes from an increasingly high demand for a variety of recreation activities and services with limited indoor and outdoor facilities to accommodate these needs. Equally important



is having adequate staffing levels to support program demands. Drop-in recreation opportunities must be balanced against programming demand and schedule. With the anticipated continued rate of growth in Ballwin will be continued pressure in the coming years to greatly expand the recreation program options in a number of areas.

Overall Strengths:

- Strong youth activities program
- Substantial number of aquatic programs
- Large number of senior programs through Silver Sneakers
- A significant number of special interest classes are offered in a number of areas
- There has been an emphasis on developing family-based programming
- Strong number of special events

Overall Weaknesses:

- Limited fitness and wellness programs
- Competitive swimming
- Limited indoor sports (especially leagues) for youth and adults
- Lack of senior programs focused on younger and more active seniors

Overall Deficiencies:

- General lack of facilities (especially indoor) to support programming growth and variety of hard-court activities
- General lack of space to expand group fitness opportunities.
- Dedicated birthday party rooms
- General lack of lap swimming and competitive swimming programs. Although lap swimming is available to The Pointe, the water temperatures do not meet the standard requirement for to support lap swimming or competitive swimming interest.



Level of Service and identifying service gaps:

The purpose of a Level of Service (LOS) analysis is to determine how well the existing City of Ballwin facilities are meeting the needs of city residents. Several strategies may be used to measure the need for parks and recreation facilities and programs. One method compares the inventory of park and recreation facilities against a NRPA standard (Nation Recreation and Parks Association). The challenge with utilizing NRPA standards is that the standards have not been updated since the mid 1990's. As a result, many agencies look to other methods and tools for comparison purposes. Another option is to compare the inventory of facilities against other communities of similar size and demographics. These communities can be neighboring communities or regional but typically have similar population base and demographics. In this case the communities of Maryland Heights, Chesterfield and Wentzville were selected for comparison with Ballwin base on similar population and demographic attributes. The City of Ballwin compares favorably to the benchmark communities with the exception of outdoor rectangular sport fields for soccer, football and lacrosse. The number of outdoor sport fields in Ballwin is well under the benchmark communities and suggests that activities served by outdoor rectangular field is under-served.

Level of Service Comparison					
	Maryland Heights	Chesterfield	Wentzville	Ballwin	
Sand Volleyball	5	6	1	2	
Pavilion	5	4	6	5	
Splash Pad	2	0	1	1	
Outdoor Basketball	2	0	2	6	
Dog Park	1	1	2	0	
Soccer/LAX/Football	15	22	6	1	
Tennis	2	0	2	8	
Outdoor Pool	1	1	1	1	
Baseball	Private	18	4	Private	
Softball	Private	4	3	1	
Senior Center	1	1	1	0	
Recreation Center	1	0	1	1	
Gymnasium	3	0	1	1	
Indoor Pool	1	0	0	1	

The master plan process included a web-based survey that provided residents with the opportunity to share their opinions on Ballwin Park and Recreation facilities and programs. A total of 441 surveys were collected and analyzed by the consulting team. Respondents were asked to identify the improvements they would like to have made to the Park you use the most. The top 5 responses were:

- 1. Walking trails
- 2. Shaded areas
- 3. Restrooms



- 4. Playgrounds
- 5. Drinking fountains

Respondents were asked to identify their top four interest from a list of potential activities and top response was walking/jogging. The survey results are consistent with the market analysis information which identified exercise walking as the most popular activity as tracked by NSGA.

	Choice				
Activity	1st	2nd	3rd	4th	Actual
Athletic camps	0	0	0	1	1
Youth arts/crafts	0	0	0	1	1
In-line recreational hockey	1	0	0	1	2
In-line skating/hockey	1	0	1	0	2
Martial arts	0	1	2	0	3
Sledding	1	0	1	2	4
Skateboarding	0	3	0	0	3
Adult softball	1	1	1	1	4
Do not participate in any activities	2	0	1	1	4
Senior trips programs	1	1	1	3	6
Outdoor education	1	0	2	5	8
Youth Basketball	1	2	0	3	6
Trap shooting/archery	0	2	1	6	9
Teen Programs	0	5	0	0	5
Tennis	0	3	0	7	10
Adult volleyball	1	3	2	1	7
Youth Football	1	2	3	2	8
Ice-skating/hockey	2	2	2	3	9
Summer camps	1	3	1	6	11
Gymnastics	2	2	2	4	10
Dance	2	4	1	3	10
Sand Volleyball	4	3	0	2	9
Adult basketball	3	2	4	2	11
Youth softball	1	5	4	3	13
Picnics	0	4	7	16	27
Adult arts/crafts	5	4	3	5	17
Theater/performing arts	2	6	9	8	25
Youth baseball	8	4	10	3	25
Youth soccer	7	8	5	7	27
Fishing	2	14	10	9	35
Trips and travel	8	9	16	17	50
Weight Lifting	8	18	11	15	52
Visiting nature areas	4	13	30	19	66
Pickleball	32	4	7	3	46



Market Analysis & Feasibility Study Ballwin, MO

Biking	6	29	20	17	72
Festivals/special events	12	16	25	28	81
Hiking	17	23	29	19	88
Golf	35	23	13	10	81
Playgrounds	34	24	14	13	85
Adult fitness/aerobics	47	25	14	12	98
Swimming	33	39	38	22	132
Walking/Jogging	88	47	42	30	207

Respondents were also asked to rate a number of improvements or expansions they would like to see at the Pointe. Respondents were asked to rate the components on very important, somewhat important and not important. The results to this question are highlighted in the table below.

	Very Important	Somewhat Important	Not Important	Don't Know
Craft room	18	79	145	74
Gymnastics	20	96	132	68
Technology room i.e. computers, etc.	26	90	140	60
Indoor stage/performing arts	28	76	138	74
Fieldhouse/indoor turf	31	81	128	77
Library	32	46	172	66
Preschool program space	37	85	110	84
Coffee bar/concessions	39	128	97	52
Dance and gymnastic rooms	42	104	105	65
Senior citizens lounge	50	100	106	60
Indoor ice-rink	51	72	137	56
Rock climbing wall	53	114	98	51
Indoor playground	62	112	86	56
Indoor competitive swim/dive pool	62	67	116	70
New indoor warm water or classroom pool	69	120	70	58
Space for teens	80	132	57	47
Multipurpose space - classes, meetings, receptions, and birthday parties	90	130	52	44
Additional lap lanes for exercise, swimming	114	92	65	46
Trail system connecting to neighborhood	136	99	51	30
Gymnasiums for basketball, pickleball, volleyball, etc.	142	101	37	38
Aerobics/fitness space	150	106	24	37
Weight room/cardiovascular equipment area	158	100	23	37

Market Analysis & Feasibility Study Ballwin, MO

Pavilion Rental

Pavilion rentals have been very popular in Ballwin and in 2017 the overall occupancy rate for pavilions reached 81%. This is a high occupancy rate for rentals and suggests that many people do not get the rental dates they most desire. The high demand for pavilion rental is an indicator that more pavilions are needed in the Ballwin Park system.

Pavilion Re	ental Occi	ipancy R	ate	
	2014	2015	2016	2017
Ferris	80%	87%	71%	84%
North Ballwin Park	73%	69%	58%	74%
Pointe Park	75%	69%	68%	71%
Vlasis 1	93%	85%	92%	94%
Vlasis 2	83%	77%	71%	84%
Average	80.8%	77.4%	72.0%	81.4%

Bench mark survey of other recreation centers

A bench mark survey of other recreation centers in the area was conducted as a means to measure the operations of the Poine to other centers.

One level of service metrics that the survey highlights is staffing levels. One of the contributing factors to the financial success of the Pointe is the staffing model utilized at the Pointe. Simply stated, the City of Ballwin operates the Pointe in a very efficient manner with maximimum output from the staff assigned to that operation. The bench mark survey conducted as part of the master plan process (below) clearly illustrates that Ballwin has the fewest number of full-time staff and total FTE's when compared to other similar centers. On one hand, the bench mark survey identifies the Pointe as being an efficient operation from a full-time staffing prespective. On the other hand, the low number of full-time staff will become an issues in efforts to grow the number of recreation programs and servuces offered. Adequate staffing levels are required to increase programming levels in the future or alternative staffing plans must be developed to supplement existing staffing levels. Without strategically adding more full-time staff the City of Ballwin will be forced to contract out recreation programs and services or partner with other service providers in the area to meet future programming demands. There is no capacity for expanding programs or services with the existing full-time staff levels.

Another metric that is important is the comparison of expenses and revenues. The City of Ballwin is distingushed as one of the centers that recovers its operating expense through revenue from admissions and programs. This is significant because most public recreation centers require some level of finaical



Market Analysis & Feasibility Study Ballwin, MO

support or transfer of revenue to off set operating costs. Additionally, the level of marketing budgets suggest that the City of Ballwin is on the lower end on what other recreation centers are spending on marketing.

	Bench	marl	k Survey of Area	ı Re	creation Cent	ers		
	Des Peres	Ric	hmond Heights		O'Fallon		Rolla	Ballwin
# of FT Employees	21		13		10		8.6	7
Total FTE's	39.96		27		28.68		24.5	26
Membership Units	3,265		4,400		1,969	4	2,104	2,130
Revenue Total	\$ 3,204,442	\$	2,374,601	\$	1,886,642	\$	1,212,380	\$ 1,738,507
Expense Total	\$ 3,821,154	\$	2,340,122	\$	2,062,692	\$	1,524,157	\$ 1,506,847
Marketing Budget	\$ 8,800	\$	29,500	\$	27,000	\$	38,700	\$ 13,000
Transfer Revenue	\$ -	\$	-	\$	375,000	\$	72,125	\$ -

Note: The Lodge in Des Peres combines the Park budget with the Lodge budget into one cost center. The Park budget portion of the cost center generates a operating surplus of \$392,443. Consequently, there is no revenue transfer from the City to the Lodge budget.

The total FTE's for Richmond Heights does not include the aquatic program. Richmond Heights contracts their aquatic operation to Midwest Pool Management.

Richmond Heights is part of a multi-city cooperative that includes Brentwood, Maplewood and Richmond Heights.

O'Fallon and Rolla share many of their full-time staff with other City departments. The full-time numbers in the bench mark survey reflect the portion of full-time staff assigned to the center's operation.

APPENDIX C Facility Assessment

City of Ballwin Parks Master Plan Building Assessment - Summary Hastings+Chivetta Architects, Inc.

Exterior Accessibility	4.0	4.0	4.0	4.0	4.0	4.0	4.0	2.8	1.0	3.0	4.0	3.8	4.0	4.0	4.0	4.0	2.8
Lighting Fixtures	3.0	2.0	1.0	2.3	2.0	2.0	2.0	2.0	1.0	2.0	2.0	3.0	4.0	1.0	1.0	1.0	2.3
Interior Windows	4.0	0.0	0.0	4.0	4.0	4.0	0.0	2.0	1.0	0.0	0.0	3.5	0.0	0.0	0.0	0.0	3.0
Interior Doors	4.0	0.0	0.0	4.0	4.0	4.0	0.0	2.3	1.0	2.0	0.0	3.5	0.0	0.0	0.0	0.0	3.0
s gnili ₉ O	3.5	3.5	3.5	2.7	2.3	2.7	3.0	2.0	1.0	2.0	2.0	3.8	3.0	2.0	2.0	2.0	2.5
Partitions	3.5	3.5	3.5	4.0	4.0	4.0	3.0	2.5	1.0	2.0	2.0	3.8	3.5	2.0	2.0	2.0	3.5
Floors	3.5	3.0	3.0	3.5	3.5	3.5	3.0	1.8	2.0	2.0	2.0	3.1	3.5	3.0	3.0	2.0	2.5
Interior Condition	3.6	3.2	3.0	3.5	3.4	3.5	3.0	2.2	1.1	1.9	2.4	3.5	3.6	2.4	2.4	2.2	2.8
							ζ										
Exterior Accessibility	4.0	3.0	3.0	4.0	4.0	4.0	4.0	4.0	2.0	3.7	4.0	4.0	4.0	3.7	2.3	3.3	3.7
Roof	3.0	3.0	3.0	3.5	3.5	3.5	3.0	2.3	2.0	1.0	2.0	3.3	3.0	1.0	1.0	1.0	1.0
Doors	4.0	010	0.0	4.0	4.0	4.0	20	2.0	2.0	2.0	0.0	3.5	0.0	0.0	0.0	0.0	3.0
swobniW	4.0	0.0	0.0	3.8	4.0	4.0	0.0	2.0	1.0	0.0	0.0	3.3	0.0	0.0	0.0	0.0	3.0
slisW	3.5	0.0	0.0	4.0	4.0	4.0	0.0	2.0	1.0	2.0	0.0	3.8	0.0	0.0	0.0	0.0	3.0
Exterior Condition	3.7	3.0	3.0	3.9	3.9	3.9	3.5	2.5	1.6	2.2	3.0	3.6	2.3	2.3	1.7	2.2	2.7
Facility	Restrooms	Pavilion #1	Pavillion #2	W. Aquatic Building	E. Pavilion/Pump Bldg.	S. Pavilion/Mech. Bldg.	Pavilion	Club House	Maintenance Facility	Restrooms	Pavilion	Community Center	Pavilion	Pavilion #1	Pavilion #2	Pavilion - Lake	Restroom
				4 North Pointe Aquatic Center	North Pointe Aquatic Center	6 North Pointe Aquatic Center			Ballwin Golf Club	10 New Ballwin Park	11 New Ballwin Park			7	, lo	1	

City of Ballwin Parks Master Plan Building Assessment - Evaluation Threshholds Hastings+Chivetta Architects, Inc.

	Excellent	G00D	FAIR	POOR
	1. Proper drainage	1. Proper drainage	1. Proper drainage	1. Improper drainage
	2. No visible cracking		2. Slight, visible cracking	2. Visible cracking
ROOF ASSEMBLY	3. No irregular surface color 4.	3. No irregular surface color 4. 3. Slight irregular surface color 4.	3. irregular surface color 4.	3. irregular surface color 4.
	Flashing firmly attached 5.	Flashing firmly attached 5.	Damaged flashings 5.	Damaged flashings 5.
	Parapet structurally sound	Parapet structurally sound	Parapet structurally sound	Parapet damaged
	1. No cracking/brittle brick 2.	2. 1. No cracking/brittle brick 2.	2. 1. No cracking/brittle brick 2. 1. No cracking/brittle brick	1. No cracking/brittle brick 2.
	No cracked stone	No cracked stone 3.	3. No cracked stone	No cracked stone
WALLS	3. Little/no tuckpointing	Minor tuckpointing (100sf)	3. Minor tuckpointing (300sf)	3. Tuckpointing (300+sf)
	4. No stains on brick/stone	4. Minor stains on brick/stone	4. Minor stains on brick/stone	4. Stains on brick/stone
	1. Insulated windows	1. Insulated windows	1. Insulated windows	1. No Insulated windows
	2. Structurally sound doors	2. Structurally sound doors	2. Structurally sound doors	2. Door damaged 3.
	3. Weather stripping installed 4. 3. Weather stripping missing	4.	3. Weather stripping missing 4.	Weather stripping missing 4.
	Skylight glazing&caulk 5.	Skylight glazing&caulk 5.	Skylight glazing&caulk 5.	Skylight glazing&caulk 5.
OPENINGS	Roof hatch fully operable 6.	Roof hatch fully operable 6.	Roof hatch fully operable 6.	Roof hatch fully operable 6.
		7. Roof penetrations caulked 7.	Caulk needed at roof 7.	Roof penetrations no caulk 7.
		8. No deterioration of lintels 8.	lintels rusting	Lintels deteriorating
	Sill joints caulked	Sill joints require caulk	8. Sill joints require caulk	8. Sill joints caulked

City of Ballwin Parks Master Plan

Building Assessment - Assessment Categories

Hastings+Chivetta Architects, Inc.

Exterior Walls	Exterior Windows Roofs	Roofs	Doors	Floors	Interior partitions	Ceilings
N/A	N/A	N/A	N/A	N/A	N/A	N/A
Brick	Alumn	Ballasted Roof	Alumn & Glass	Carpet	Brick	Acoustical Tile
Brick w/ stone	Wood	EPDIM	Alumn		CMU Painted	Exposed
EFIS	Single Pane	Modified Bitumen	Hollow Metal		CMU Glazed	Gypsum Board
Stone	Insulated	Shingles	HM & Glass		CMU Ground Face	Plaster
Precast	Steel	Slate	Glass	Stone	CMU Colored	Wood
Metal Panels	Alum Storm	Standing Seam	Wood		Gypsum Board	Other
Siding	Other	TPO	Wood & Glass	Tile Ceramic	Wood	
Glass Curtinwall		Built-up	Other	Tile Porcelain	Stone	
Other		Other		Tile Quarry	Plaster	
				Tile Terrazzo	Other	
				Tile Vinyl		
				Wood		
				Brick Pavers		
				Other		
Interior Windows	Light Fixtures	Interior Doors	•			
N/A	N/A	N/A				
Wood	Recessed	Alumn				
Alumn	Pendant	Hollow Metal				
Hollow Metal	Wall	Wood				
Other	Special	Other				
	Surface					
	Other					

			Ferris Park		Ferris Park		Ferris Park	
7/10/2010	Custom				Pavilion #1		Pavillion #2	
7/18/2018	System		Restrooms	la a	Pavilion #1		Pavillion #2	l
Exterior Assessment			1	3.6		3.0		3.0
Exterior Conditions	Walls		Average Score	3.5	Average Score	0.0	Average Score	0.0
		Primary	C.M.U.	3.5	N/A	0		0
		Secondary	N/A		N/A		N/A	C
		Third	N/A		N/A		N/A	0
			Mortar	3.5	N/A		Mortar	0
			Sealants	3.5	N/A		Sealants	0
	Windows		Average Score		Average Score	0.0	Average Score	0.0
		Primary	Glass Block	4	N/A	0		0
		Secondary	N/A		N/A			0
		Third	N/A	1	N/A		N/A	0
		Timu	N/A	+	N/A		Skylights	0
	-				-	0.0		
	Doors		Average Score		Average Score	0.0	Average Score	0.0
		Primary	Hollow Metal	4		0	 	0
		Secondary	N/A		N/A		N/A	0
		Third	N/A		N/A		N/A	0
	Roof		Average Score	3.0	Average Score	3.0	Average Score	3.0
		Primary	Shingles	_	Shingles	3		3
		Secondary	N/A		N/A		N/A	0
		Third	N/A		N/A		N/A	0
			N/A		N/A		Gutters/Downspouts	0
			N/A		N/A		Roof Hatches	0
			N/A		N/A		Roof Penetrations	0
	Exterior /	Accessibility	Average Score	4.0	Average Score	3.0	Average Score	3.0
	Entrance Ac		Average score	4.0	Average score	Δ.0	Average score	3.0
	_			1		4		3
	Access to Pa			4				3
	_	to Rest of Park	\rightarrow	4		1		+
	# of Public E	intries		2		1		3
	Date of Con	struction						
Interior Assessment	Ranking			3.5		3.0		2.6
Interior Conditions	Floors		Average Score	3.5	Average Score	3.0	Average Score	3.0
		Primary	S.C Poured	3.5	Concrete	3		3
		Secondary	N/A		N/A		N/A	
		Third	N/A		N/A		N/A	
	47	Fourth	N/A		N/A		N/A	
	4	Fifth	N/A	1	N/A		N/A	+
	D. utiti			2.5		2.5		2.5
	Partitions		Average Score		Average Score	3.5	Average Score	3.5
		Primary	C.M.U.	3.5	Painted Steel Col.	3.5		3.5
		Secondary	N/A	-	N/A		N/A	
		Third	N/A		N/A		N/A	
	Ceilings		Average Score	3.5	Average Score	3.0	Average Score	3.5
		Primary	Wood	3.5	Exposed Wood Deck	3		1
		Secondary	N/A		N/A		N/A	
		Third	N/A		N/A		N/A	
	Doors		Average Score	4.0	Average Score	0.0	Average Score	0.0
		Primary	Hollow Metal		N/A	0		0.0
				+ 4		"		+ "
		Secondary	N/A	1	N/A	1	N/A	+
	NACCO I	Third	N/A	4.0	N/A	0.0	N/A	0.0
	Windows		Average Score		Average Score	1	Average Score	0.0
		Primary	Glass Block	4	N/A	0	1	0
		Secondary	N/A	1	N/A	<u> </u>	N/A	_
		Third	N/A		N/A		N/A	
	Light Fixt	ures	Average Score	3.0	Average Score	2.0	Average Score	1.0
		Primary	1 x 4 Lens		Surface Mounted	2		1
		Secondary	N/A		N/A	1	N/A	
		Third	N/A	+	N/A	t	N/A	+
	Interior A			4.0		4.0		4.0
	interior A	ccessibility	Average Score Restrooms	4.0	Average Score Restrooms	4.0 N/A	Average Score Restrooms	4.0
			+	_		+		4
			General	4	General	4	General	4

			North Pointe		North Pointe		North Pointe	
			Aquatic Center		Aquatic Center		Aquatic Center	
7/18/2018	System		W. Aquatic Building	,	E. Pavilion/Pump Bl	dø.	S. Pavilion/Mech. I	Bldg.
Exterior Assessment			TT Aquatic Ballallig	3.9	Erravmon, ramp br	3.9	or r avinony wicem i	3.9
Exterior Conditions	Walls		Average Score	4.0	Average Score		Average Score	4.0
		Primary	Brick	 	Brick		Brick	4
		Secondary	C.M.U.	 	C.M.U.		C.M.U.	4
		Third	E.I.F.S./Stucco	4	E.I.F.S./Stucco	4	E.I.F.S./Stucco	4
			Mortar	4	Mortar	4	Mortar	4
			Sealants	4	Sealants	4	Sealants	4
	Windows		Average Score	3.8	Average Score	4.0	Average Score	4.0
		Primary	Aluminum	4	Aluminum	4	Aluminum	4
		Secondary	Glass Block	4	Glass Block	4	Glass Block	4
		Third	N/A		N/A		N/A	
			Skylights	3.5	N/A		N/A	
	Doors		Average Score	4.0	Average Score	4.0	Average Score	4.0
	200.0	Primary	Hollow Metal		Hollow Metal	4		4
		Secondary	N/A	 	N/A	_	N/A	+ -
		Third	N/A		N/A		N/A	
		mira					-	
	Roof	D.:	Average Score	3.5	Average Score	3.5		3.5
		Primary	Shingles	!	Shingles	3.5	Shingles	3.5
		Secondary	Standing Seam Metal	3.5	N/A		Standing Seam Metal	3.5
		Third	N/A		N/A		N/A	
			Gutters/Downspouts	3.5	Gutters/Downspouts	3.5	Gutters/Downspouts	3.5
			N/A		N/A		N/A	
			N/A	r	N/A		N/A	
	Exterior Ac	cessibility	Average Score	4.0	Average Score	4.0	Average Score	4.0
	Entrance Acce	essibility		4		4		4
	Access to Park	king		4		4		4
	Accessibility to	o Rest of Park		4		4		4
	# of Public Ent			1	Y	1		1
	Date of Const	ruction						
	Date of Const	ruction						
Interior Assessment		ruction		3.4		3.3		3.3
Interior Assessment	Ranking	ruction		3.4	Avenue Come	3.3	August Carre	3.3
Interior Assessment Interior Conditions			Average Score	3.5	Average Score		Average Score	3.3
	Ranking	Primary	Concrete	3.5	Concrete	3.5	Concrete	3.5
	Ranking	Primary Secondary	Concrete S.C Poured	3.5	Concrete S.C Poured	3.5	Concrete S.C Poured	
	Ranking	Primary Secondary Third	Concrete S.C Poured N/A	3.5	Concrete S.C Poured N/A	3.5	Concrete S.C Poured N/A	3.5
	Ranking	Primary Secondary Third Fourth	Concrete S.C Poured N/A N/A	3.5	Concrete S.C Poured N/A N/A	3.5	Concrete S.C Poured N/A N/A	3.5
	Ranking	Primary Secondary Third	Concrete S.C Poured N/A	3.5	Concrete S.C Poured N/A	3.5	Concrete S.C Poured N/A	3.5
	Ranking	Primary Secondary Third Fourth	Concrete S.C Poured N/A N/A	3.5 4	Concrete S.C Poured N/A N/A	3.5 4	Concrete S.C Poured N/A N/A	3.5
	Ranking Floors	Primary Secondary Third Fourth	Concrete S.C Poured N/A N/A N/A	3.5 4 3	Concrete S.C Poured N/A N/A N/A	3.5 4 3	Concrete S.C Poured N/A N/A N/A	3.5 4 3
	Ranking Floors	Primary Secondary Third Fourth	Concrete S.C Poured N/A N/A N/A Average Score	3.5 4 3	Concrete S.C Poured N/A N/A N/A Average Score	3.5 4 3	Concrete S.C Poured N/A N/A N/A Average Score	3.5 4 3
	Ranking Floors	Primary Secondary Third Fourth Fifth Primary	Concrete S.C Poured N/A N/A N/A Average Score C.M.U.	3.5 4 3	Concrete S.C Poured N/A N/A N/A Average Score C.M.U.	3.5 4 3	Concrete S.C Poured N/A N/A N/A Average Score C.M.U.	3.5 4 3
	Ranking Floors	Primary Secondary Third Fourth Fifth Primary Secondary	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A	3.5 4 3	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A	3.5 4 3	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A N/A	3.5 4 3
	Ranking Floors Partitions	Primary Secondary Third Fourth Fifth Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A	3.5 4 3 4.0 4	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score	3.5 4 3 4.0 4.2	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A N/A Average Score	3.5 4 3 4.0 4
	Ranking Floors Partitions	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint.	3.5 4 3 4.0 4.0 2.7	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint.	3.5 4.0 4.0 2.3	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint.	3.5 4 3 4.0 4.0 2.7
	Ranking Floors Partitions	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B.	3.5 4 3 4.0 4 2.7 2	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. Arbor	3.5 4 3 4.0 4.0 2.3	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B.	3.5 4 3 4.0 4 2.7 2
	Ranking Floors Partitions Ceilings	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint.	3.5 4.0 4.0 2.7 2 3	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc.	3.5 4.0 4.0 2.3 2	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint.	3.5 4 3 4.0 4 2.7 2 3 3
	Ranking Floors Partitions	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score	3.5 4.0 4.0 2.7 2 3 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score	3.5 4.0 4.0 2.3 2 2 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score	3.5 4.0 4.0 2.7 2 3 3 4.0
	Ranking Floors Partitions Ceilings	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal	3.5 4.0 4.0 2.7 2 3 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal	3.5 4.0 4.0 2.3 2 2 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal	3.5 4 3 4.0 4 2.7 2 3 3
	Ranking Floors Partitions Ceilings	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A	3.5 4.0 4.0 2.7 2 3 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A	3.5 4.0 4.0 2.3 2 2 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A	3.5 4.0 4.0 2.7 2 3 3.3
	Partitions Ceilings Doors	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.7 2.3 3.3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.3 2 2 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.7 2 3 3 4.0
	Ranking Floors Partitions Ceilings	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A	3.5 4.0 4.0 2.7 2 3 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.3 2 2 3 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.7 2 3 3.3
	Partitions Ceilings Doors	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A	3.5 4.0 4.0 2.7 2 3 3 4.0
	Partitions Ceilings Doors	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score	3.5 4.0 4.0 2.7 2 3 3 4.0
	Partitions Ceilings Doors	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Hollow Metal N/A Average Score	3.5 4.0 4.0 2.7 2 3 4.0 4
	Partitions Ceilings Doors	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block	3.5 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A	3.5 4.0 4.0 2.3 2.2 3.3 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Hollow Metal N/A Average Score Aluminum Glass Block	3.5 4.0 4.0 2.7 2 3 4.0 4
	Partitions Ceilings Doors Windows	Primary Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A N/A Average Score C.M.U. N/A N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A	3.5 4.0 4.0 2.7 2.3 3.3 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score	3.5 4.0 4.0 2.3 2.2 3.3 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score	3.5 4.0 4.0 2.7 2 3 3.3 4.0 4.0 4.0
	Partitions Ceilings Doors Windows	Primary Secondary Third Fourth Fifth Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor.	3.5 4.0 4.0 2.7 2 2 3 3 4.0 4 4 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor.	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor.	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0
	Partitions Ceilings Doors Windows	Primary Secondary Third Fourth Fifth Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor.	3.5 4.0 4.0 2.7 2 2 3 3 4.0 4 4 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. 2 x 4 Lens - Fluor.	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2
	Ranking Floors Partitions Ceilings Doors Windows Light Fixture	Primary Secondary Third Fourth Fifth Primary Secondary Third Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted	3.5 4.0 4.0 2.7 2 3 3.3 4.0 4 4.0 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted N/A	3.5 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2.0 2.2
	Partitions Ceilings Doors Windows	Primary Secondary Third Fourth Fifth Primary Secondary Third Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted Average Score	3.5 4.0 4.0 2.7 2 3 3.3 4.0 4 4.0 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted N/A Average Score	3.5 4.0 4.0 4.0 4.0 4.0 4.0 2.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted Average Score	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2
	Ranking Floors Partitions Ceilings Doors Windows Light Fixture	Primary Secondary Third Fourth Fifth Primary Secondary Third Third Primary Secondary Third	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 4.0	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. Arbor Exposed Wood Struc. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted N/A	3.5 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2.0 N/A	Concrete S.C Poured N/A N/A N/A Average Score C.M.U. N/A Average Score Wd. Batten-Unpaint. A.B. Wd Batten - Paint. Average Score Hollow Metal N/A N/A Average Score Aluminum Glass Block N/A Average Score Cans - Fluor. Surface Mounted	3.5 4.0 4.0 4.0 4.0 4.0 4.0 4.0 2.0 2.0 2.2

			Halloway Park	
/18/2018	System		Pavilion	
xterior Assessment I	Ranking			3.0
xterior Conditions	Walls		Average Score	0.0
		Primary	N/A	
		Secondary	N/A	
		Third	N/A	
			N/A	
			N/A	
	Windows		Average Score	0.0
		Primary	N/A	
		Secondary	N/A	
		Third	N/A	
			N/A	
	Doors		Average Score	0.
		Primary	N/A	
		Secondary	N/A	
		Third	N/A	
	Roof		Average Score	3.
		Primary	Standing Seam Metal	
		Secondary	N/A	
		Third	N/A	
			N/A	
			N/A	
			N/A	
	Exterior Ac	cessibility	Average Score	4.
	Entrance Acce	ssibility		
	Access to Park	ting		
	Accessibility to	Rest of Park		
	# of Public Ent	ries		
	Date of Consti	ruction	2007	
			-	
nterior Assessment F	Ranking			2.
	Ranking		Average Score	_
		Primary	Concrete	_
		Primary Secondary	Concrete N/A	
			Concrete N/A N/A	
		Secondary	Concrete N/A N/A N/A	
		Secondary Third	Concrete N/A N/A	
		Secondary Third Fourth	Concrete N/A N/A N/A	3.
	Floors	Secondary Third Fourth	Concrete N/A N/A N/A N/A	3.
	Floors	Secondary Third Fourth Fifth	Concrete N/A N/A N/A N/A N/A Average Score	3.
	Floors	Secondary Third Fourth Fifth Primary	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube	3.
	Floors	Secondary Third Fourth Fifth Primary Secondary	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A	3.
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A	3.
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score	3.
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third Primary	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed	3.
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A	3.
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A	3.
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score	3.
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Primary	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score	3.
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A	3.
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A N/A N/A N/A N/A	3.
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score	3.
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A	3.
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A N/A Average Score	3. 3.
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A Average Score	3. 3.
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score	3. 3.
nterior Assessment F	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third	Concrete N/A N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score Surface Mounted	3. 3.
	Partitions Ceilings Doors Windows Light Fixtur	Secondary Third Fourth Fifth Primary Secondary Third Primary Third	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A N/A N/A N/A N/A N/A N/	3.1
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Third	Concrete N/A N/A N/A N/A Average Score Painted Steel Tube N/A N/A Average Score Wood Deck Exposed N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A N/A N/A N/A Average Score Surface Mounted N/A	3.4 3.4 0.4 0.4

			Ballwin Golf Club	ס	Ballwin Golf Clu	b
7/18/2018	System		Club House		Maintenance Facilit	у
Exterior Assessment Ra	anking			2.0		1.1
Exterior Conditions	Walls		Average Score	2.0	Average Score	1.0
		Primary	Wood Batten Siding	2	Vertical Wood Siding	1
		Secondary	Brick	2	N/A	
		Third	N/A		N/A	
			Mortar	2	N/A	
			Sealants	2	N/A	
	Windows		Average Score		Average Score	1.0
		Primary	Aluminum Clad Ins.	3	Metal Non-Insulated	1
		Secondary	Wood Insulated		N/A	
		Third	Wood Single Pane	1	N/A	
			N/A		N/A	
	Doors		Average Score		Average Score	2.0
		Primary	Hollow Metal/Glass		Hollow Metal	2
		Secondary	Aluminum/Glass		N/A	
		Third	Hollow Metal\	1	N/A	
	Roof		Average Score		Average Score	2.0
		Primary	Shingle	2	Shingles	2
		Secondary	N/A		N/A	
		Third	N/A		N/A	
			Gutters/Downspouts	3	Gutters/Downspouts	2
			N/A		N/A	
			Roof Penetrations		N/A	
	Exterior Acc	-	Average Score	4.0	Average Score	2.0
	Entrance Acces			4		4
	Access to Park			4		1
	Accessibility to			4		1
	# of Public Ent	_		2		1
	Date of Constr	uction				
Interior Assessment Da	nking			2.2		1.2
Interior Assessment Ra						
Interior Conditions	Floors	D.	Average Score		Average Score	2.0
		Primary	Carpet		Concrete	2
		Secondary	VCT		S.C Poured	2
		Third	Wood (Dance Floor)		N/A	
		Fourth	Rubber		N/A	
		Fifth	Ceramic Tile 1x1		N/A	
	Partitions		Average Score		Average Score	1.0
		Primary	G.B.	2.5	G.B.	1
		Secondary	N/A		N/A	
`		Third	N/A		N/A	
	Ceilings		Average Score		Average Score	1.0
		Primary	A.B.		G.B.	1
		Secondary	G.B.		N/A	
		Third	Concealed Spline		N/A	
	Doors		Average Score		Average Score	1.0
		Primary	Wood		Wood	1
		Secondary	Hollow Metal	2	N/A	<u> </u>
		Third	N/A		N/A	
	Windows		Average Score	2.0	Average Score	1.0
		Primary	Aluminum Clad Ins.	3	Metal Non-Insulated	1
		Secondary	Wood Insulated	2	N/A	
		Third	Hollow Metal\	1	N/A	
	Light Fixtur	es	Average Score	2.0	Average Score	1.0
		Primary	2x2 Parabolic	2	Strip Fluorescent	1
		Secondary	2x2 Lens	2	N/A	
		Third	Can Downlight	2	N/A	
	Interior Acc	essibility	Average Score	2.8	Average Score	1.0
			Restrooms	2.5	Restrooms	1
			General	3	General	1

			New Ballwin Par	k	New Ballwin Pa	ark
7/18/2018	System		Restrooms		Pavilion	
Exterior Assessment R	anking			1.4		2.0
Exterior Conditions	Walls		Average Score	2.0	Average Score	0.0
		Primary	C.M.U.	2	N/A	
		Secondary	N/A		N/A	
		Third	N/A		N/A	
			Mortar	2	N/A	
			Sealants	2	N/A	
	Windows		Average Score	0.0	Average Score	0.0
		Primary	N/A	0	N/A	
		Secondary	N/A		N/A	
		Third	N/A		N/A	
			N/A		N/A	
	Doors		Average Score	2.0	Average Score	0.0
		Primary	Hollow Metal		N/A	
		Secondary	N/A		N/A	
		Third	N/A		N/A	
	Roof	-	Average Score	1.0	Average Score	2.0
	NOOI	Primary	Standing Seam		Standing Seam	2.0
		Secondary	N/A		N/A	+
	+	Third	N/A		N/A	+
		IIIIIu				+-
			N/A		N/A	-
			N/A N/A		N/A N/A	
	F4			2.7		
	Exterior Ac		Average Score	3.7	Average Score	4.0
	Entrance Acce	•		3		+
	Access to Park			-		+
	Accessibility to			4		-
	# of Public Ent			2		+
	Date of Constr	ruction				
				0.0	1	0.4
Interior Assessment Ra				2.0		2.0
Interior Conditions	Floors		Average Score	2.0	Average Score	2.0
		Primary	S.C Poured	2	Concrete	
		Secondary	N/A		N/A	
		Third	N/A		N/A	
		Fourth	N/A		N/A	
		Fifth	N/A		N/A	
	Partitions		Average Score	2.0	Average Score	2.0
		Primary	C.M.U.	2	Painted Steel Col.	
	17	Secondary	N/A		N/A	
		Third	N/A		N/A	
	Ceilings		Average Score	2.0	Average Score	2.0
		Primary	Wood Deck Painted		Exposed Wood Deck	
		Secondary	N/A	É	N/A	+
			N/A		N/A	+
	Doors	Third		2.0		0.0
	Doors	Delen	Average Score		Average Score	U.
		Primary	Hollow Metal	2	N/A	+
	ĺ	Secondary	N/A		N/A	+
						1
		Third	N/A		N/A	
	Windows	Third	Average Score		Average Score	0.
	Windows		Average Score		Average Score	0.
	Windows	Third	Average Score		Average Score	0.
	Windows	Third Primary	Average Score		Average Score	0.
	Windows Light Fixtur	Third Primary Secondary Third	Average Score N/A N/A	0	Average Score N/A N/A	
		Third Primary Secondary Third	Average Score N/A N/A N/A	2.0	Average Score N/A N/A N/A	
		Primary Secondary Third	N/A N/A N/A Average Score	2.0	Average Score N/A N/A N/A Average Score	
		Primary Secondary Third res Primary	N/A N/A N/A Average Score Strip Surface Mount	2.0	Average Score N/A N/A N/A Average Score Surface Mounted	
	Light Fixtur	Primary Secondary Third res Primary Secondary Third Third	Average Score N/A N/A N/A Average Score Strip Surface Mount N/A N/A	2.0 2	Average Score N/A N/A N/A Average Score Surface Mounted N/A N/A	2.1
		Primary Secondary Third res Primary Secondary Third Third	N/A N/A N/A Average Score Strip Surface Mount N/A	2.0 2 3.0	Average Score N/A N/A N/A Average Score Surface Mounted N/A	2.0 4.1 N/A

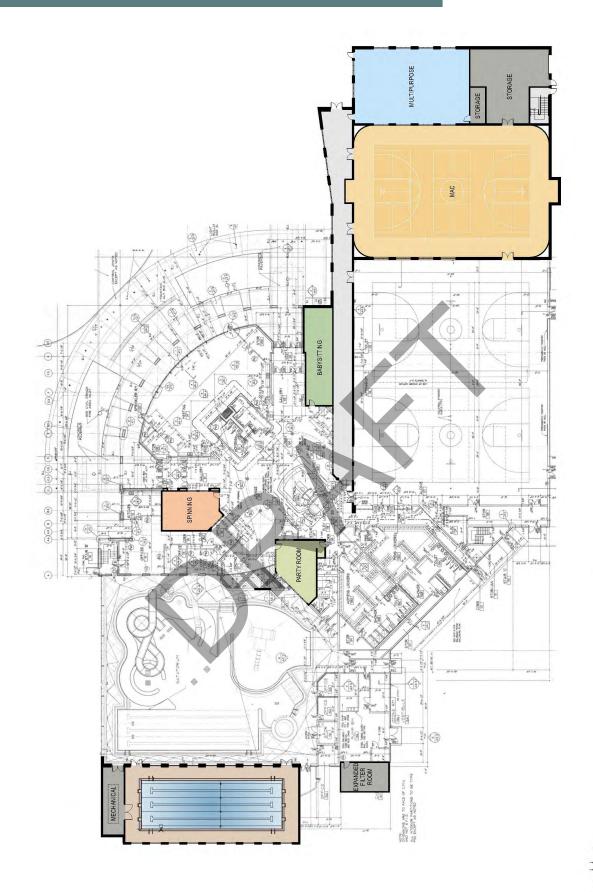
			The Pointe		The Pointe			
7/18/2018	System		Community Center		Pavilion			
Exterior Assessment				3.6		3.0		
Exterior Conditions	Walls		Average Score	3.8	Average Score	0.0		
Exterior Conditions	vvaiis	Primary	Brick		N/A	0.0		
		Secondary	E.I.F.S.	+	N/A	+		
		Third	N/A		N/A			
		111110	Mortar	1	N/A			
			Sealants	+	N/A			
	Windows			3.3	•	0.0		
	Williaows	Primary	Average Score Insluated Aluminum		Average Score	0.0		
		Secondary	Hollow Metal	+	N/A	1 -		
		Third	N/A	5.5	N/A			
			Skylights - Kalwall	3	N/A			
	Doors		Average Score	3.5	Average Score	0.0		
	Doors	Primary	Aluminum & Glass		N/A	0.0		
		Secondary	Hollow Metal	+	N/A	+ -		
		Third	N/A	3.3	N/A			
	Poof		•	2 2		3.0		
	Roof	Primary	Average Score Single Ply	3.3	Average Score Standing Seam Metal	3.0		
	1	Secondary	Standing Seam Metal		N/A	3		
	1	Third	N/A	3.3	N/A	+		
		Tilliu		2	N/A			
			Gutters/Downspouts Roof Hatches	+	N/A			
			Roof Penetrations		N/A			
	Exterior Ac	cessibility	Average Score	4.0	Average Score	4.0		
	Entrance Acce	-	Average score	4.0	Average Score	4.0		
	Access to Park			4		4		
	Accessibility to			4		4		
	# of Public Ent			2		1		
	Date of Constr		1996			+ -		
	Dute or const.	detion			!			
Interior Assessment	Ranking			3.5		3.5		
Interior Assessment			Average Score		Average Score			
Interior Assessment Interior Conditions	Ranking Floors	Primary	Average Score	3.1	Average Score	3.5		
		Primary	Porcelain Tile	3.1 3.5	Concrete			
		Secondary	Porcelain Tile Carpet Tile	3.1 3.5 3.5	Concrete N/A	3.5		
		Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring	3.1 3.5 3.5 3.5	Concrete N/A N/A	3.5		
		Secondary Third Fourth	Porcelain Tile Carpet Tile Rubber Flooring Wood	3.1 3.5 3.5 3.5	Concrete N/A N/A N/A	3.5		
	Floors	Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT	3.1 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A	3.5 3.5		
		Secondary Third Fourth Fifth	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score	3.1 3.5 3.5 3.5 3.5 3.5 3.8	Concrete N/A N/A N/A N/A N/A Average Score	3.5 3.5		
	Floors	Secondary Third Fourth Fifth Primary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U.	3.1 3.5 3.5 3.5 3.5 3.8 3.8	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns	3.5 3.5		
	Floors	Secondary Third Fourth Fifth Primary Secondary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B.	3.1 3.5 3.5 3.5 3.5 3.8 3.8	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A	3.5 3.5		
	Floors Partitions	Secondary Third Fourth Fifth Primary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A	3.1 3.5 3.5 3.5 3.5 3.5 3.8 3.8	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A	3.5 3.5 3.5 3.5		
	Floors	Secondary Third Fourth Fifth Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score	3.1 3.5 3.5 3.5 3.5 3.6 2 3.8 3.5 4	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score	3.5 3.5 3.5 3.5		
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third Primary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B.	3.1 3.5 3.5 3.5 3.5 3.5 3.6 3.8 3.5 4 3.8 3.8	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck	3.5 3.5 3.5 3.5		
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B.	3.1 3.5 3.5 3.5 3.5 3.5 3.8 3.5 4 3.8 3.5 4	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A	3.5 3.5 3.5 3.5		
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck	3.1 3.5 3.5 3.5 3.5 3.8 3.8 3.5 4 4 4 4	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A	3.5 3.5 3.5 3.0 3.0		
	Floors Partitions	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score	3.1 3.5 3.5 3.5 3.8 3.8 3.5 4 3.8 3.5 4 3.8	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0		
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood	3.1 3.5 3.5 3.5 3.8 3.8 3.5 4 4 4 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0		
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal	3.1 3.5 3.5 3.5 3.8 3.8 3.5 4 4 4 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0		
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A	3.1 3.5 3.5 3.5 3.8 3.8 3.5 4 4 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A N/A N/A N/A	3.5 3.5 3.5 3.0 3.0		
	Partitions Ceilings	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score	3.1 3.5 3.5 3.5 3.8 3.5 4 4 3.8 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0 0.0		
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum	3.1 3.5 3.5 3.5 3.8 3.5 4 3.8 3.5 4 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0 0.0		
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal	3.1 3.5 3.5 3.5 3.8 3.5 4 3.8 3.5 4 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A Average Score	3.5 3.5 3.5 3.0 3.0 0.0		
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A	3.1 3.5 3.5 3.5 3.8 3.5 4 4 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A N/A N/A N/A Average Score N/A	3.5 3.5 3.5 3.0 3.0 0.0		
	Partitions Ceilings Doors	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A Average Score	3.1 3.5 3.5 3.5 3.8 3.5 4 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A Average Score	3.5 3.5 3.5 3.0 0.0 0		
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A Average Score 2x4 Para. Fluor.	3.1 3.5 3.5 3.5 3.8 3.5 4 4 3.8 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A LED	3.5 3.5 3.5 3.0 3.0 0.0		
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Secondary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A Average Score 2x4 Para. Fluor. 2x4 Lens Fluor.	3.1 3.5 3.5 3.5 3.8 3.5 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A	3.5 3.5 3.5 3.0 0.0 0		
	Partitions Ceilings Doors Windows Light Fixtur	Secondary Third Fourth Fifth Primary Secondary Third Primary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A Average Score 2x4 Para. Fluor. 2x2 Indirect Fluor.	3.1 3.5 3.5 3.5 3.8 3.5 4 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A	3.5 3.5 3.5 3.0 0.0 0		
	Partitions Ceilings Doors Windows	Secondary Third Fourth Fifth Primary Secondary Third Primary Third	Porcelain Tile Carpet Tile Rubber Flooring Wood VCT Average Score C.M.U. G.B. N/A Average Score A.B. G.B. Acoustic Deck Average Score Wood Hollow Metal N/A Average Score Aluminum Hollow Metal N/A Average Score 2x4 Para. Fluor. 2x4 Lens Fluor.	3.1 3.5 3.5 3.8 3.8 3.5 4 4 4 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	Concrete N/A N/A N/A N/A Average Score Concrete Columns N/A N/A Average Score Wood Roof Deck N/A N/A Average Score N/A N/A N/A Average Score N/A N/A N/A Average Score N/A N/A Average Score N/A N/A N/A Average Score N/A	3.5 3.5 3.5 3.0 0.0 0		

		Vlasis Park		Vlasis Park		Vlasis Park		Vlasis Park	
7/18/2018	System	Pavilion #1		Pavilion #2		Pavilion - Lake		Restroom	
Exterior Assessment	Ranking		1.0	İ	1.0		1.0		2.8
Exterior Conditions	Walls	Average Score	0.0	Average Score	0.0	Average Score	0.0	Average Score	3.0
	Primary	N/A	C	N/A	0	N/A	0	Brick	3
	Secondary	N/A		N/A		N/A		CMU - Split-Faced	3
	Third	N/A		N/A		N/A		N/A	
		N/A		N/A		N/A		Mortar	3
		N/A		N/A		N/A		Sealants	3
	Windows	Average Score	0.0	Average Score	0.0	Average Score	0.0	Average Score	3.0
	Primary	N/A	C	N/A	0	N/A	0	Hollow Metal	3
	Secondary	N/A		N/A		N/A		N/A	
	Third	N/A		N/A		N/A		N/A	
		N/A		N/A		N/A		Skylights	3
	Doors	Average Score	0.0	Average Score	0.0	Average Score	0.0	Average Score	3.0
	Primary	N/A	C	+ '	0	N/A	0	Hollow Metal	3
	Secondary	N/A		N/A		N/A		N/A	ļ
	Third	N/A		N/A		N/A		N/A	
	Roof	Average Score	1.0	Average Score	1.0	Average Score	1.0	Average Score	1.0
	Primary	Wood Shingles	1	Wood Shingles	1	Wood Shingles	1	Wood Shingles	1
	Secondary	N/A	1	N/A		N/A	1	N/A	1
	Third	N/A		N/A	<u> </u>	N/A		N/A	
		N/A	1	N/A		N/A		N/A	1
		N/A N/A	-	N/A N/A		N/A N/A		N/A N/A	-
	Exterior Assessibility		3.7		2.3		3.3	-	3.7
	Exterior Accessibility Entrance Accessibility	Average Score	3.7	Average Score	2.3	Average Score	3.3	Average Score	3.7
	Access to Parking				2		3		4
	Accessibility to Rest of Park		1		1		3		3
	# of Public Entries				1		1		1
	Date of Construction								
						I			
Interior Assessment	Ranking		2.1		2.1		1.8		2.9
Interior Conditions	Floors	Average Score	3.0	Average Score	3.0	Average Score	2.0	Average Score	2.5
	Primary	Concrete	3	Concrete		Wood Deck	2	-	2.5
	Secondary	N/A		N/A		N/A		N/A	
	Third	N/A		N/A		N/A		N/A	
	Fourth	N/A		N/A		N/A		N/A	
	Fifth	N/A		N/A		N/A		N/A	
	Partitions	Average Score	2.0	Average Score	2.0	Average Score	2.0	Average Score	3.5
	Primary	Wood Columns	2	Wood Columns	2	Wood Columns	2	СМИ	3.5
	Secondary	N/A		N/A		Wood Rail	2	N/A	
	Third	N/A		N/A		N/A		N/A	
	Ceilings	Average Score	2.0	Average Score	2.0	Average Score	2.0	Average Score	2.5
	Primary	Wood Deck Exposed	2	Wood Deck Exposed	2	Wood Deck Exposed	2	Painted Wood	2.5
	Secondary	N/A		N/A		N/A		N/A	
	Third	N/A		N/A		N/A		N/A	
	Doors	Average Score	0.0	Average Score	0.0	Average Score	0.0	Average Score	3.0
	Primary	N/A	C	N/A	0	N/A	0	Hollow Metal	3
	Secondary	N/A		N/A		N/A		N/A	
	Third	N/A		N/A		N/A		N/A	
	Windows	Average Score	0.0	Average Score	0.0	Average Score	0.0	Average Score	3.0
	Primary	N/A	C	N/A	0	N/A	0	Hollow Metal	3
		N/A	1	N/A	-	N/A	1	N/A	1
	Secondary		1	N/A	I	N/A		N/A	
	Third	N/A							
	Third Light Fixtures	Average Score	1.0	Average Score	1.0	Average Score	1.0	Average Score	2.3
	Third Light Fixtures Primary	Average Score Surfaced Mounted	1.0	Average Score Surface Mounted	1.0	Surface Mounted	1.0	2x2 Lens Fluor. SM	2
	Third Light Fixtures Primary Secondary	Average Score Surfaced Mounted N/A	1.0	Average Score Surface Mounted N/A	1.0	Surface Mounted N/A	1.0	2x2 Lens Fluor. SM Surface Mount Soffit	2
	Third Light Fixtures Primary Secondary Third	Average Score Surfaced Mounted N/A N/A	1	Average Score Surface Mounted N/A N/A	1	Surface Mounted N/A N/A	1	2x2 Lens Fluor. SM Surface Mount Soffit Surface Mount Wall	2 2 3
	Third Light Fixtures Primary Secondary	Average Score Surfaced Mounted N/A N/A Average Score	4.0	Average Score Surface Mounted N/A N/A Average Score	4.0	Surface Mounted N/A N/A Average Score	4.0	2x2 Lens Fluor. SM Surface Mount Soffit Surface Mount Wall Average Score	2 2 3 2.8
	Third Light Fixtures Primary Secondary Third	Average Score Surfaced Mounted N/A N/A	1	Average Score Surface Mounted N/A N/A	4.0 N/A	Surface Mounted N/A N/A	4.0 N/A	2x2 Lens Fluor. SM Surface Mount Soffit Surface Mount Wall	2 2 3

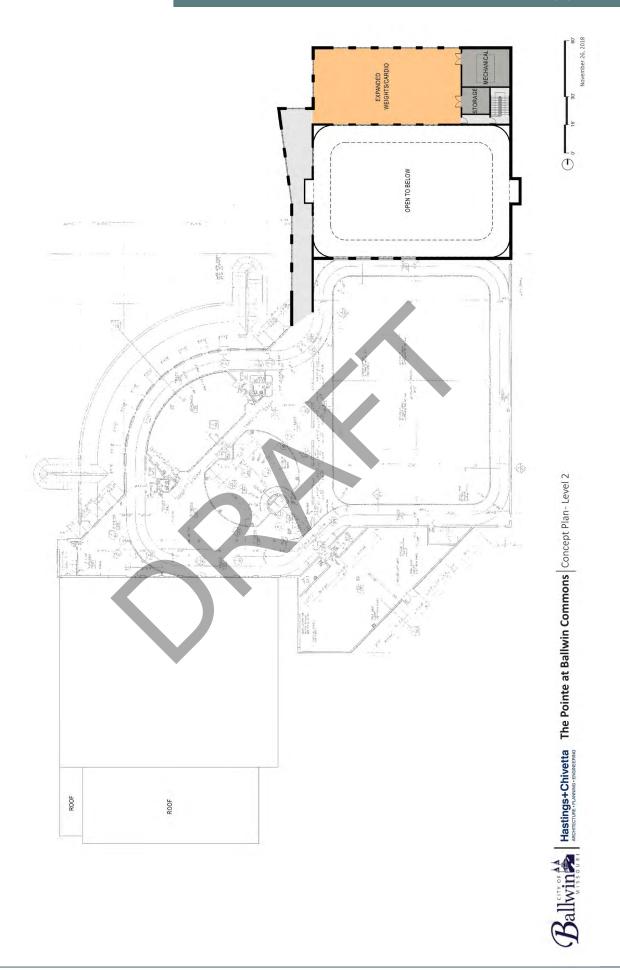
APPENDIX D

Facility Recommendations





Hastings+Chivetta The Pointe at Ballwin Commons | Concept Plan- Level 1



APPENDIX E

Stakeholder and Public Meetings



Ballwin City Parks Master Plan Ballwin, Missouri









Stakeholder Meeting July 12, 2018

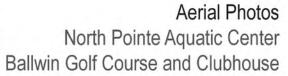
Project Summary

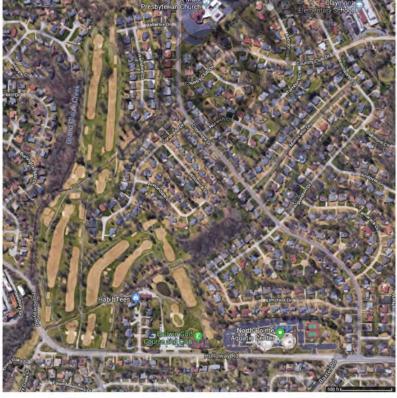
The purpose of the Master Plan is to provide a guide for the next 10 years of renovation and development of Ballwin Parks and Recreation facilities.

Master Plan of the City's Parks and Recreation facilities. The City has five parks totaling approximately 70 acres (Vlasis, North Pointe, The Pointe, New Ballwin and Ferris) as well as the nine hole Ballwin Golf Course and Clubhouse, the North Pointe Outdoor Aquatic Center, and the 66,000 square foot Pointe at Ballwin Commons Recreation Center.

Schedule











Aerial Photos



North Pointe Aquatic Center





Aerial Photos



Vlasis Park





DG2 Design Landscape Architecture

Aerial Photos The Pointe





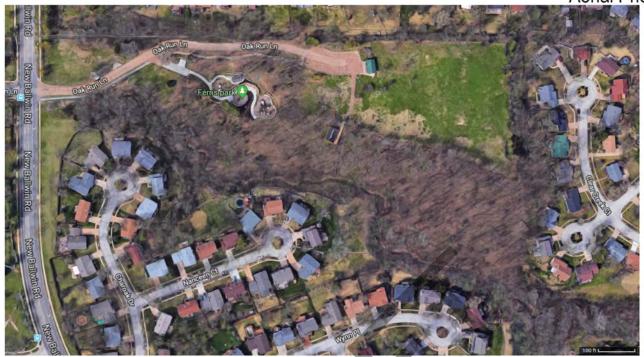








Aerial Photos









Aerial Photos



Ferris Park 1





DG2 Design Landscape Architecture

Questionnaire Summary

- 1- 18 General Questions about Ballwin City Parks
- 19-25 Facility/ Program Questions in Specific Parks
- 26-27 Summary Questions



Questions

General Questions about Ballwin City Parks

1. List all of the parks you know/ utilize in Ballwin.



Questions

2. Have you been to all the city parks?

3. On average, how often do you visit/ use the city parks and their amenities?



Questions

4. What activities do you typically participate in at the city parks?

5. How long do you typically stay at the parks?



6. Name at least one unique thing about each park.

7. List at least one negative aspect at each park.



8. What amenities (if any) do you feel are lacking at the city parks?

9. Are there any components that you would not want implemented into the parks?



Questions

- 10. In general, how safe do you feel the parks are? If you don't feel safe, why?
 - 1 2 3 4 5 (1-unsafe, 5-safe)

11. If you visit other parks outside of Ballwin, please list the names of the parks and some of your favorite things about them.



Questions

12. Do you currently use trails/ greenways outside of Ballwin?

- 13. On a scale of 1-5. Would you like a trail near your neighborhood?
 - 1 2 3 4 5 (1-no, 5-absolutely)



Questions

14. Fishing is encouraged in Vlasis Park and New Ballwin Park. Are there opportunities to enhance this?

15. Do you typically arrive by:

Walking Bike Automobile



Questions

16. Are there any parking issues associated with facilities and/or activities within city parks?

17. What's your opinion on the ease of accessing the parks? (location/ distance/ public transportation/ vehicular conflict/ pedestrian access)



Questions

18. Do you feel that there are sufficient parks and green space areas within walking distance of your residence?

Facility/ Program Questions in Specific Parks



Questions

19. What's your opinion about adding in an additional pool with lap lanes that is acoustically separate from the indoor pool?

- 20. On a scale of 1-5. How interested are you in adding additional pickleball courts?
 - 1 2 3 4 5 (1-no, 5-absolutely)

Questions

21. Have you hosted a party at The Pointe?

22. Would you be interested in renting a pavilion at a Ballwin Park?

Yes/ No



Questions

- 23. On a scale of 1-5. Would you like to see more summer camps options?
 - 1 2 3 4 5 (1-no, 5-absolutely)

24. Have you considered renting the Ballwin Golf Club?

Yes/ No



Questions

25. List some improvements you would like to see at the golf course (ex. modernizations, challenge level, sustainability, facilities etc.).

Summary Questions



Questions

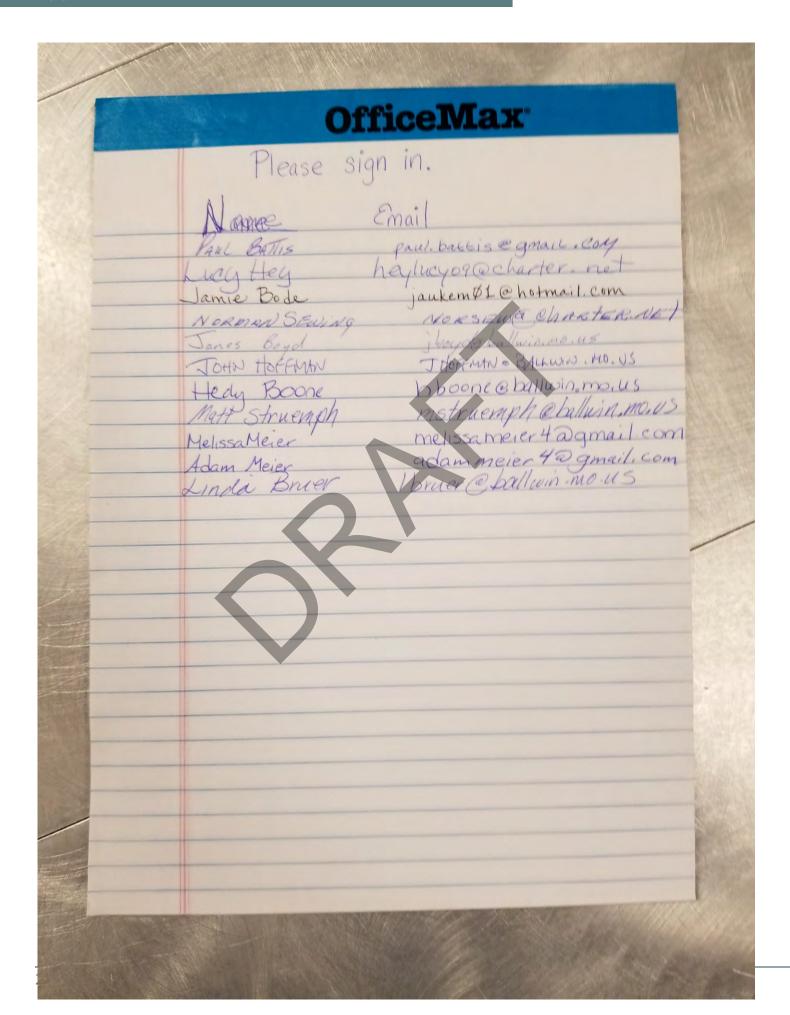
26. In summary, what comes to mind when you hear "Ballwin City Parks"?

27. If you were designing a Master Plan for the city parks, what in your opinion would be the most important thing to include or consider?



Thank you!





NORTH POINTE

- PARKING LIMITED OCCASIONALLY
 - ONLY RESTROOM AT POOL
 - WELL- MAINTAINED
 - SHOWERS! LOW PRESSURE WATER EXTRACTOR,
 - OCDEST PLAYGROUND BENCHES

GOCF COURSE

- CLUBHOUSE: GOOD VALUE FOR RECEPTIONS

- BATHROOMS OUT OF BATE

- POTENTIAL FOR DRIVING PANGE?

- PRACTICE AREA

- AMPLE PARKING -> CONCRETE +

- REASONABLE RATES

VLASIS PARK

- AMPHITHEATER @ CURRENT CITY HALL?
 - BALL FIELD?
 - POTENTIAL FOR SKATEPARK
 - STOCK PONDS MORE? (CURRENTLY MONTHLY)
 - SWINGS, PLAYGROUND: GOOD
 - SPCASH PAD: BIGGER? LONGER HOURS?

 MILLENNIUM IN CREVE COEUR
 - BATHROOM PROXIMITY
 - FITNESS TRAIL, STATIONS
 - BALLWIN DAYS: HOT IN JUNE

THE POINTE @ BALLWIN COMMONS

- PICKLE BALL IS THRIVING!
 - INDOOR SOLLER FACILITY? COURTS, BATTING CAGES
 - MORE GYM SPACE, M.P. ROOM, FREE WEIGHT AREA
 - BASKETBALL COURT SURFACE SOFT?
 - INJURY PREYENTION
 - COFFEE BAR?
 - MORE LAP LANES
 - PLAYGROUND: SAND GREAT FOR LITTLE ONES.
 - TOT TIME ON WEEKNIGHTS OF WEEKEND?
 - WAYFINDING
 - WAVE POOL?
 - RESTROOMS ONLY IN POINTE BLOG.
 - PARTY SPACE: GREAT VALUE
 - USE CONCESSION AREA?
 - AWKWARD ENTRANCES @ PARKING LUTS
 - MORE PAULLIONS (OVERALL)
 - SHOWERS IN LOCKEPPOOMS, DARK

UPBATE!

- BIKE ALLESS IS TRICKY

NEW BALLWIN PARK

- PLAYGROUND IS OLD, NEEDS UPDATE
 - GOOD NEIGHBORHOOD CONNECTIONS
 - BRING FOUNTAINS BACK?
 - PARKING DURING CONCERTS (SHARE WITH SCHOOL)
 - RESTROOMS: PROXIMITY IS GOOD
 - NEED UPDATES
 - UPDATE BASKETBALL COURT
 - SURVEYS SHOP BALLWIN FIRST
 - ASPHALT PATHS ERODING
 - CONCRETE SLABS, ALLESSIBILITY ISSUES
 - FENCE @ BOTTOM OF HILL?
 - SLOPES AROUND POND.
 - SLEDDING HILL?
 - BENCHES
 - DECKING ON POND GAZEBO

FERRIS PARK

- PLATGROUND IS GREAT, PLAY VALUE - ALL AGES
 - NO PARKING NEAR PAVILION, PLAYGROUMS MORE?
 - CONNECTIONS TO NEIGHBORHOODS?
 - ACCESSIBLE ROUTE NEEDED TO PLAYGROUND
 - WALKING PATH
 - NATURE TRAILS?
 - IMPRONE SOLER FIELD
 - HIDDEN GEM
 - SHOWCASE PARKS IN THE POINTE? JOURNAL?

9/27/2018



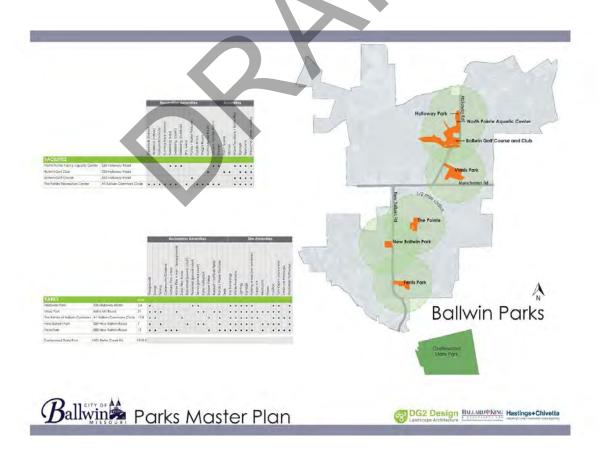
Welcome to Ballwin City Parks Master Plan

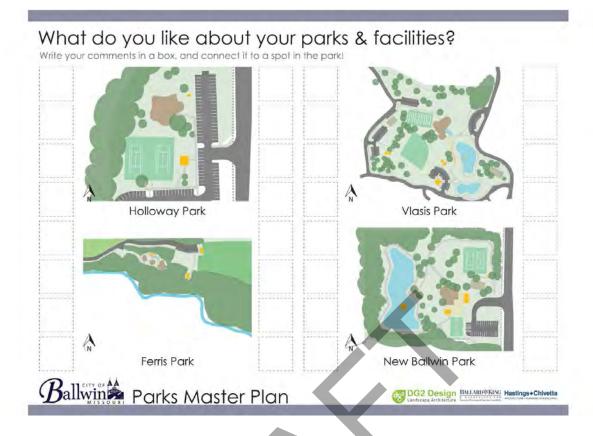
Public Meeting 1

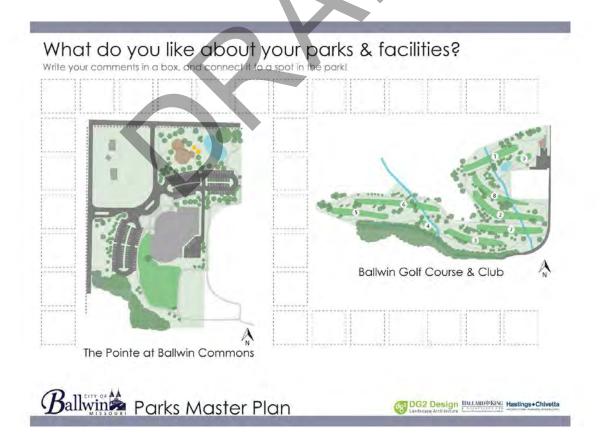


Hastings+Chivetta
ARCHITECTURE PLANNING ENGINEERING

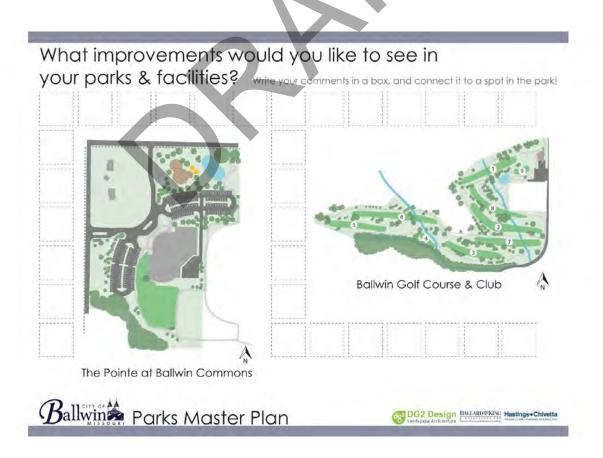


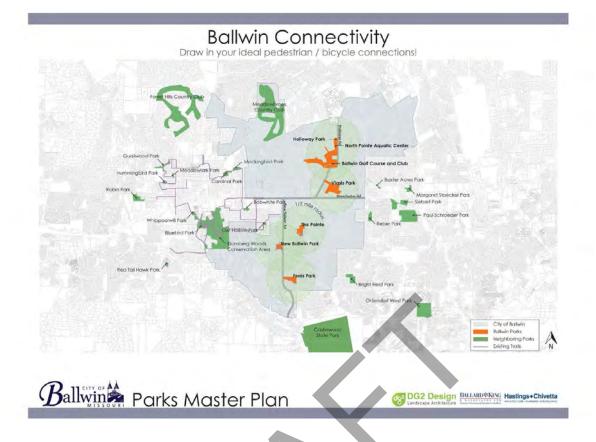










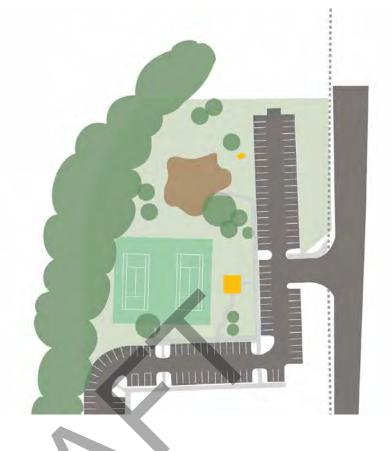






Holloway Park

Holloway Park









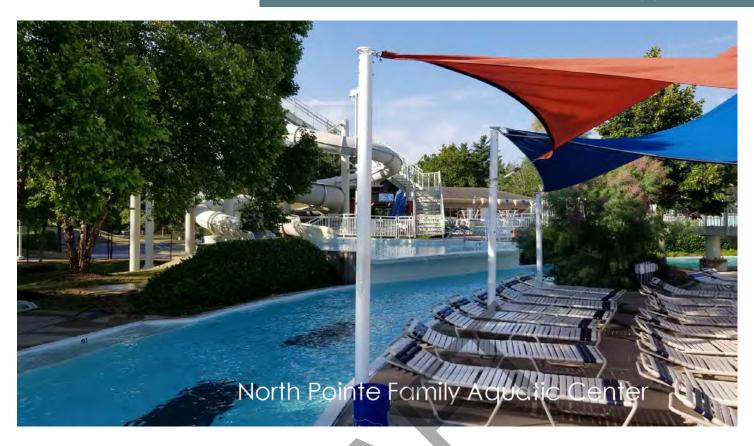
North Pointe Family Aquatic Center

North Pointe Family Aquatic Center















Ballwin Golf Course & Club



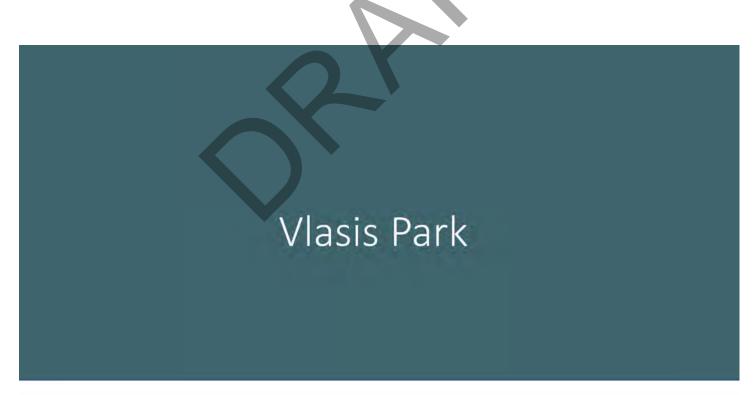












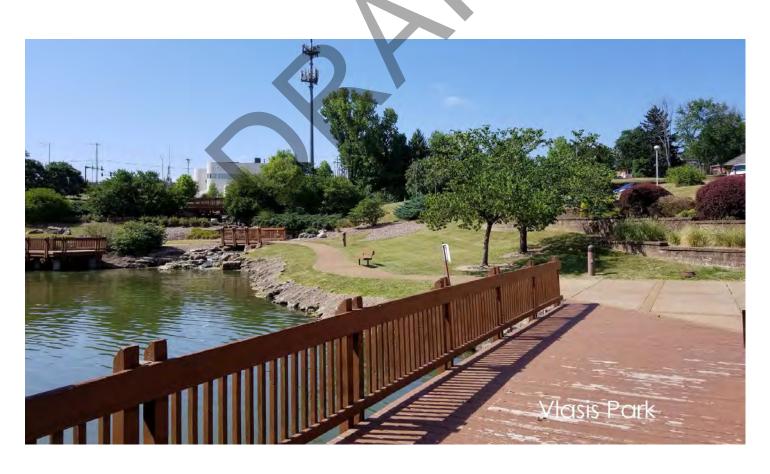
Vlasis Park

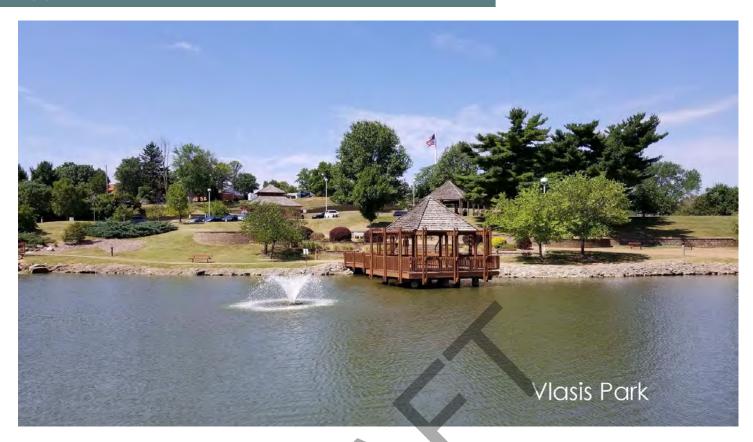












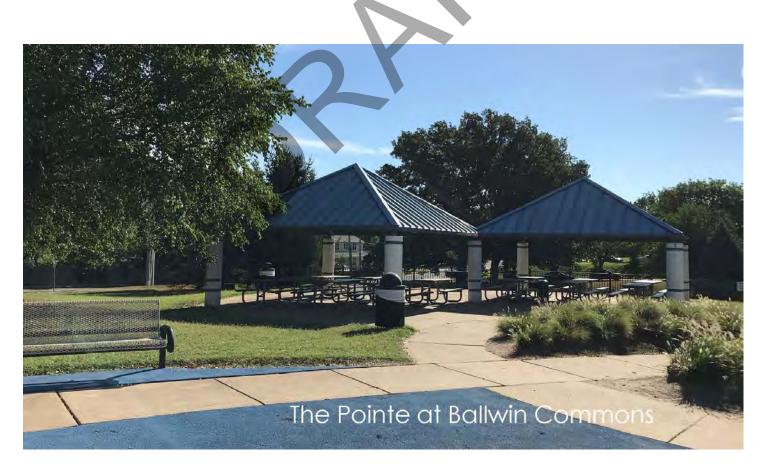
The Pointe at Ballwin Commons

The Pointe at Ballwin Commons





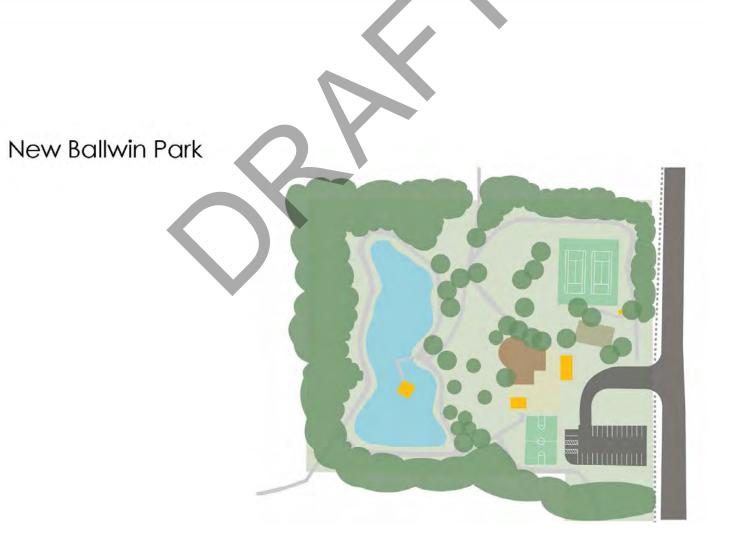




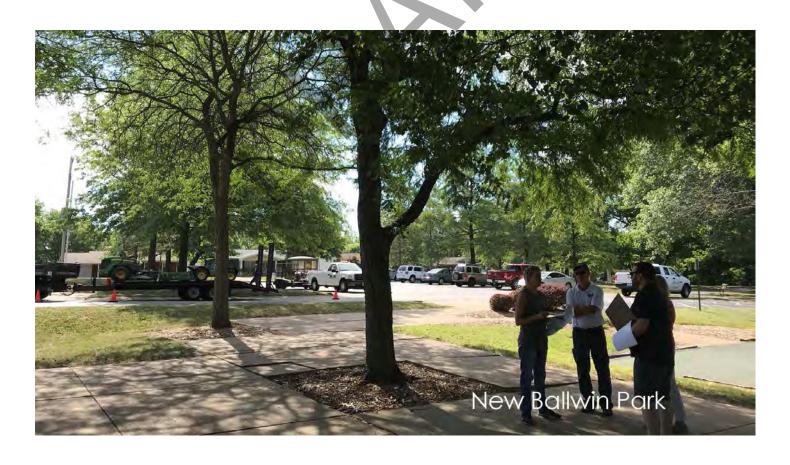




New Ballwin Park















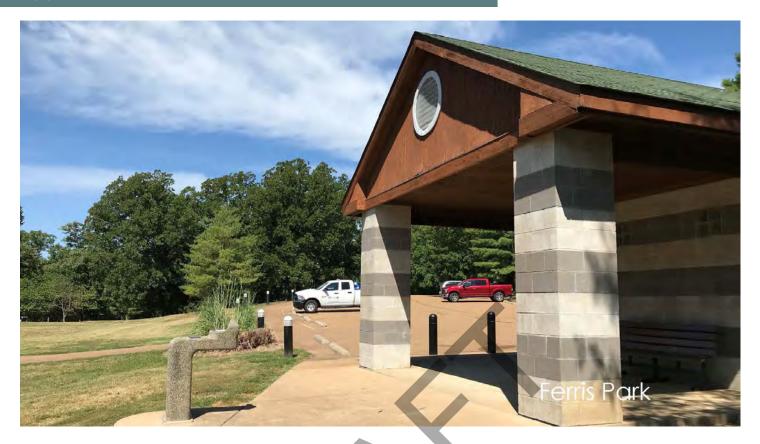


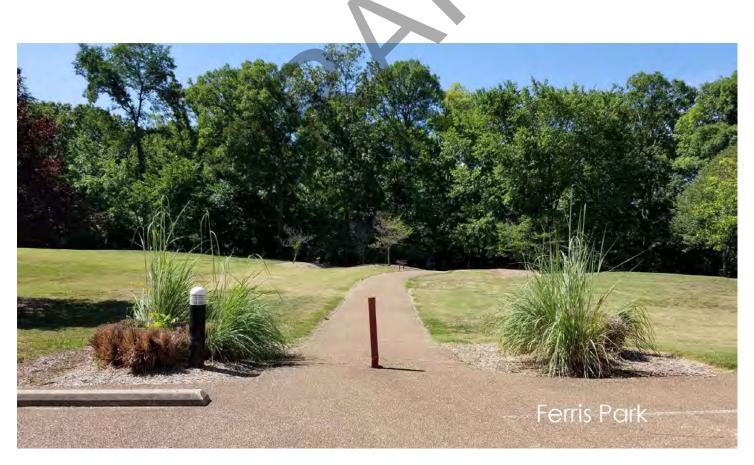






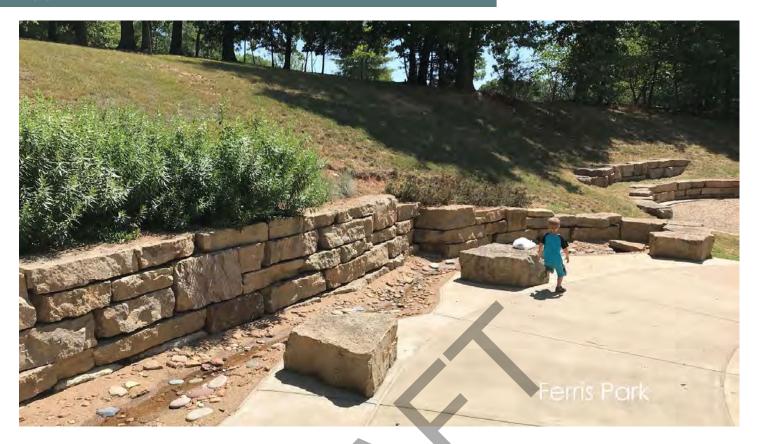


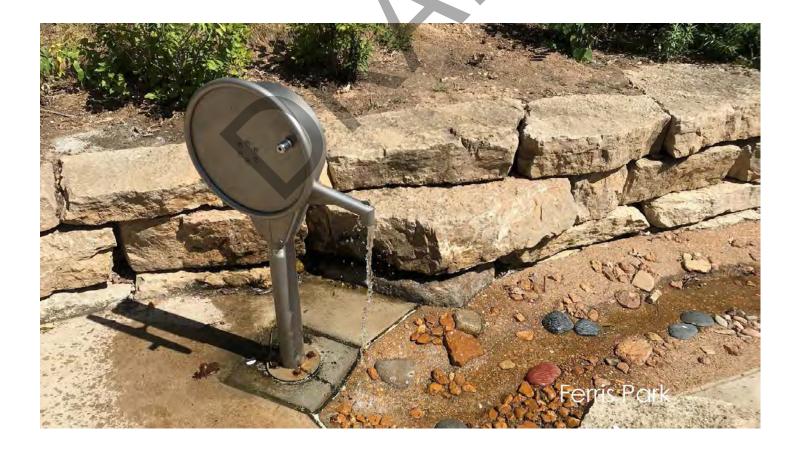


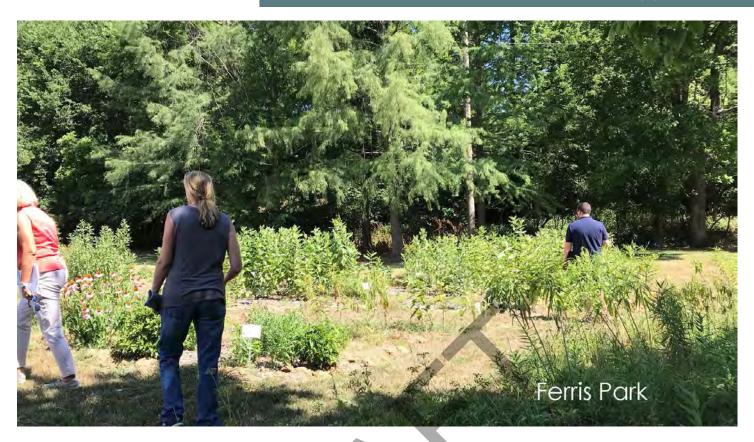








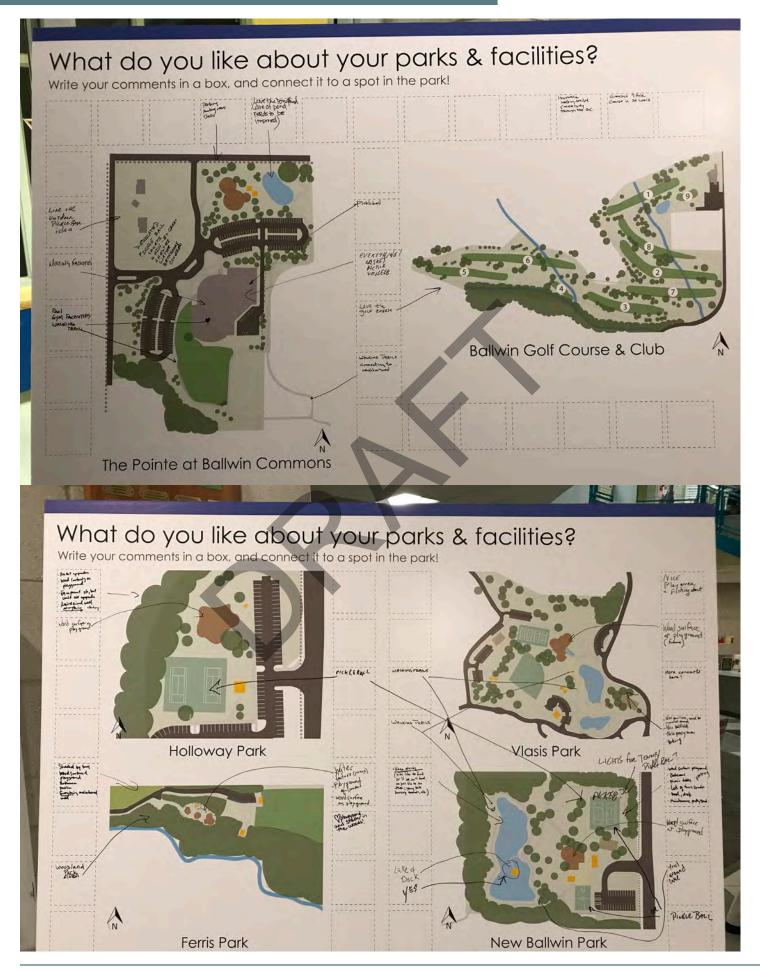




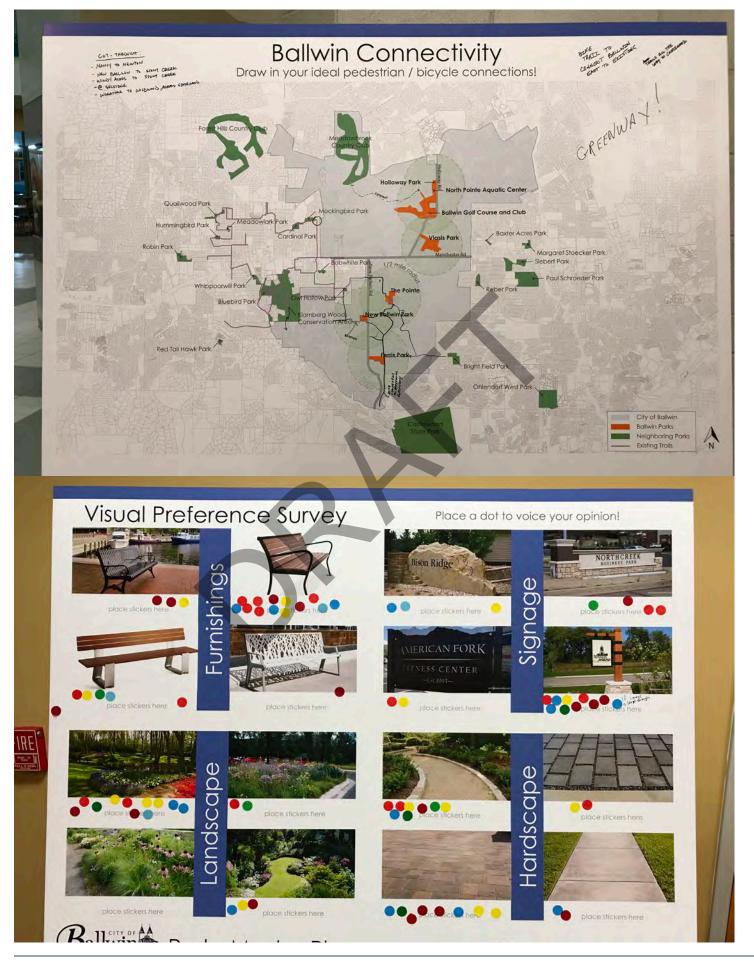
Ballwin Parks Master Plan Public Meeting #129/27/18 The Pointe at Ballwin Commons Sign-in Sheet

Name	Ballwin Resident? Yes or No	Address	Email Address for Future Updates
PAUL BATTIC	1/25	406 COUNTRY CLUB DR.	PAUL BATTE & GUAR COM
Melissa4 Adam Meior	Yes	268 AspenVillage Dr	melissamera 4 Damail com
John B FINDER	Wo	821 FORFET GREETRAL ROAS	CRETLE WOOD, MU
TOM RATZKI	467	923 cartle anes Or	rafzkifjegmail. pom
For MURRELL	NO	17 MOREMEDDET	MAJORBINIZE YAHOO-COL
Danna Roope	Yes	470 Pine Hollow Ct.	gamatatom Daol.com
Vil Schilling	gu	504 lering Dr	jillm schilling @ greail. com
Kevin Schilling	Yes	504 Leving Drive	Kerschill@ yahar.cun
NORMAN SEWING	VES	420 Algongreine	NOR SECOLOGIANTERS
5usan Sewing /	'yes	11 0 11 6 11	norsewe chartronet
BOB RUNDLE	YES	503 COACHGATE CT	bds. rundle @ amail. com
Tammie Rundle	Nes	503 Coachgate Ct	periophyrse trun@amail.com
Vincent Crawford	Yes	528 Fono Aill Ch	Vanisher@ yaher.com
- C HAGAN	YB	209 COOL MEDIOUS DR	JC. HAGANGO CHAKTER, NGT.
Jeff Sevodl	428	998 Columbard Dr.	famsevolle Charter not
Ham Boone	110	16051 Cantround 3+ 63021	
Jenny Kyle	170	897 Parma Dr	ienny Kyle Ograno, com
Elise Fernsler	425	300 FOX Den Da 63021	FERNSLER & SBCOLOBAL. N
Chris Pallozala	405	150 Burtoniload Dr	Chrispy 52@msn. Com
Ross Bullington	13.05	S30 BLAZEDWYDD	RBullington corbhomocenter com
Rebecca Bullington	ry	530 BLAZENWOODD W	bullworth Arhomecenter.
BRAD BEX	YES'	486 WESTGEN VILLAGE ON	

JANUARY 2019 260







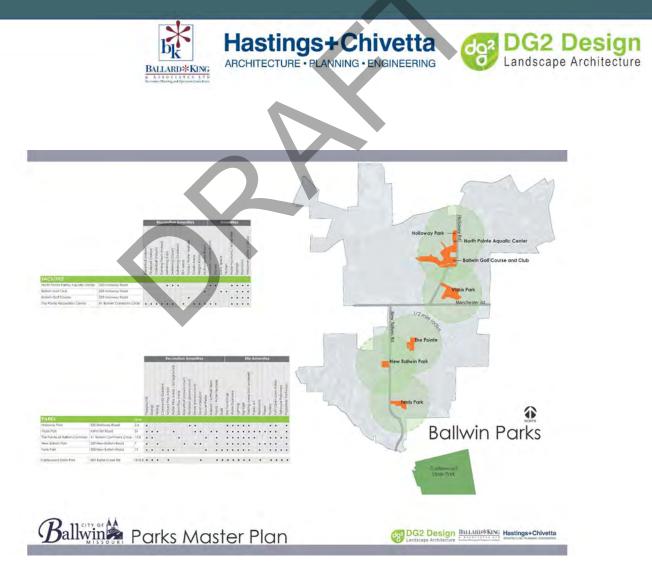


11/27/2018



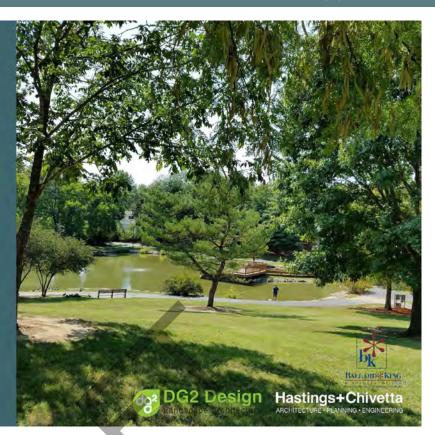
Welcome to Ballwin City Parks Master Plan

Public Meeting 2

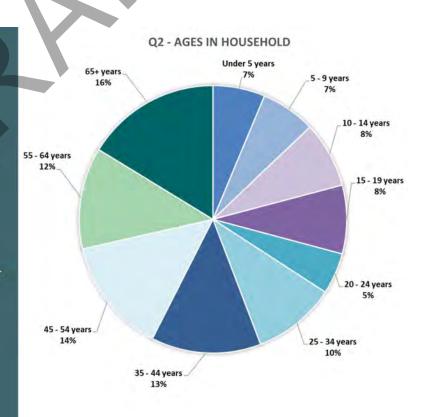




Community Survey 2018



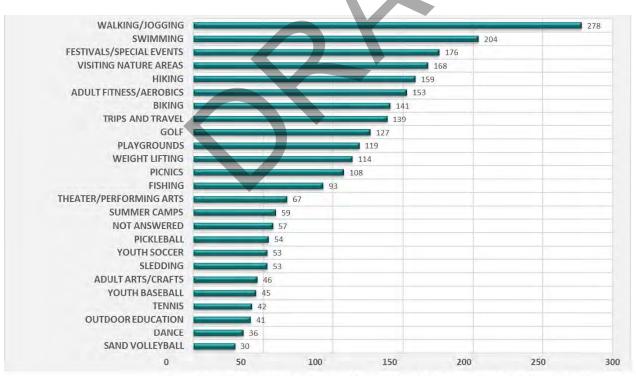
- Survey Summary:
 - 441 Responses
 - 312 Completed
- Respondent Mean Age 52.3
 - Male 27.7% / Female 43.1%
 - No Answer 29.3%
- Home Ownership (67.6%)
 - 3.2% Renter / 29.3% No Answer
- People in Household
 - 3 = Median & Mean



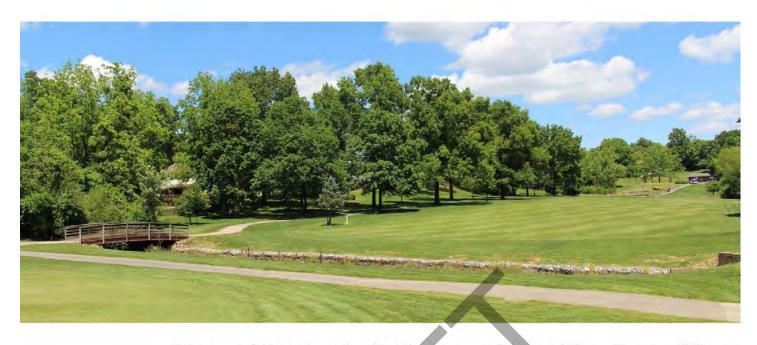




Household Participation



Household Activity Participation: Top 25



Use of Parks & Opinion of Facility Condition

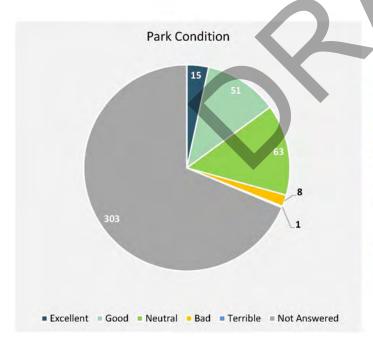


Did Household Members Visit Parks Last Year?



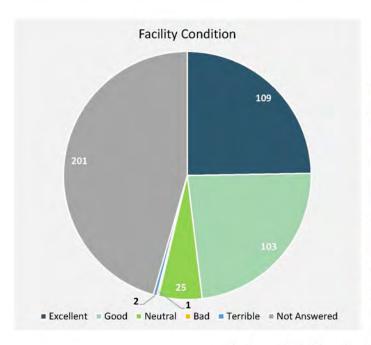


Ferris Park Condition



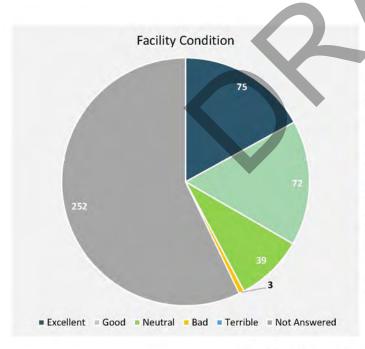


Holloway Park Condition



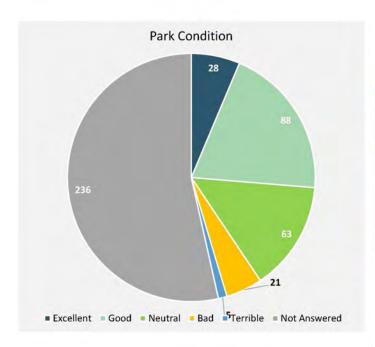


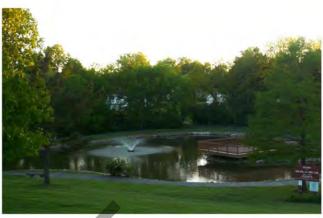
North Point Aquatic Center Condition



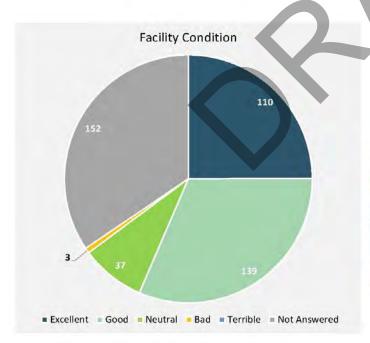


Ballwin Golf Course & Club Condition



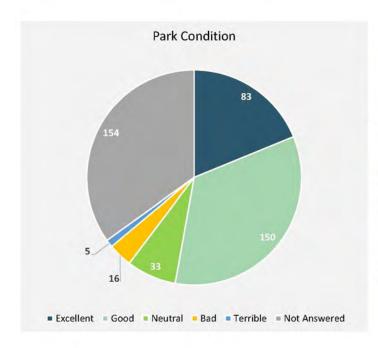


New Ballwin Park Condition



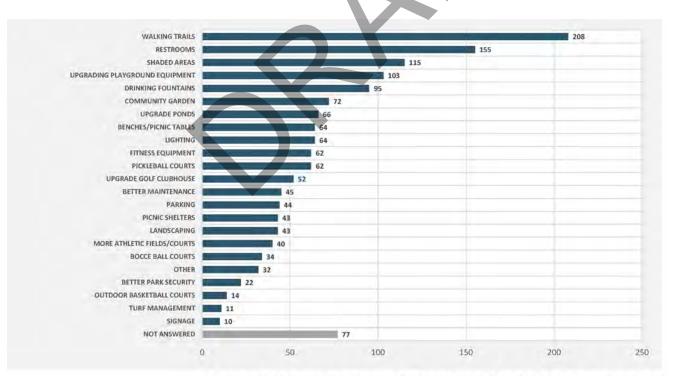


The Pointe Condition

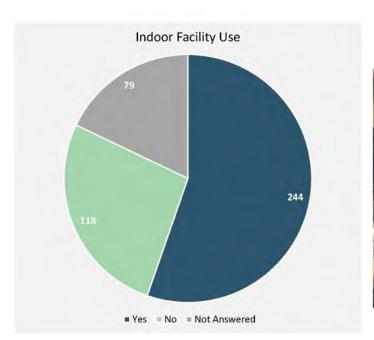




Vlasis Park Condition



Most Important Potential Improvements





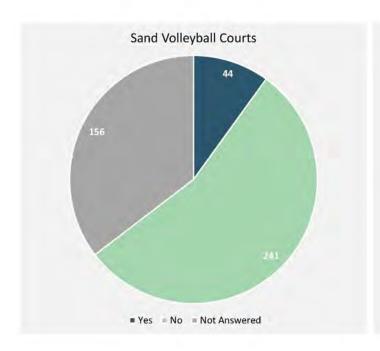
Current Use of Indoor Facilities

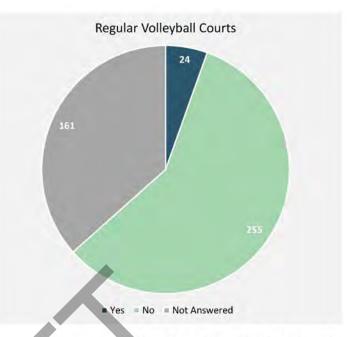




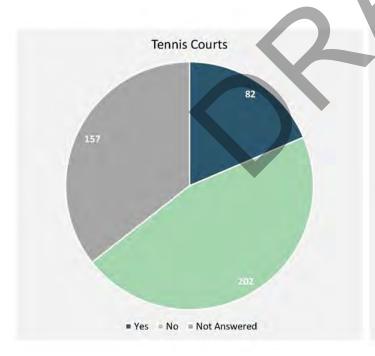


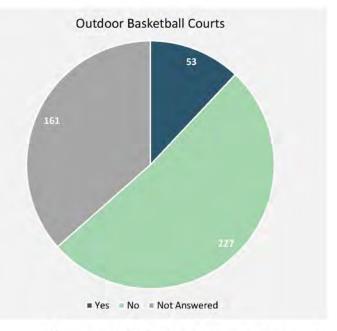
Facility Use During Last Year & Satisfaction



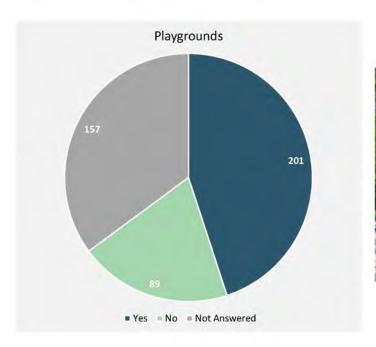


Use of Volleyball Courts



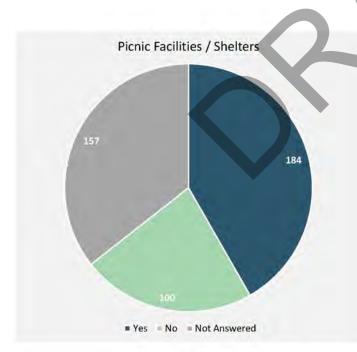


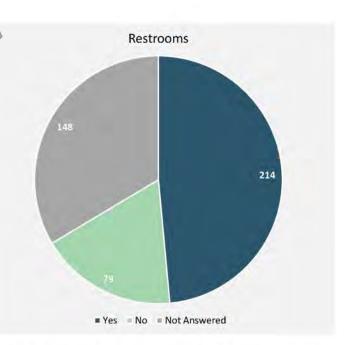
Use of Outdoor Courts





Use of Playground



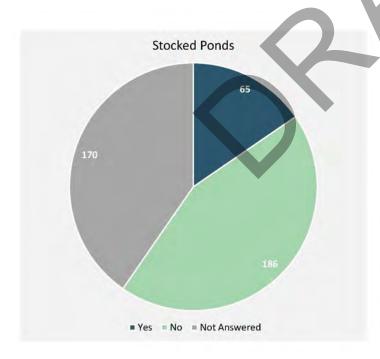


Use of Picnic Facilities/Shelter & Restroom



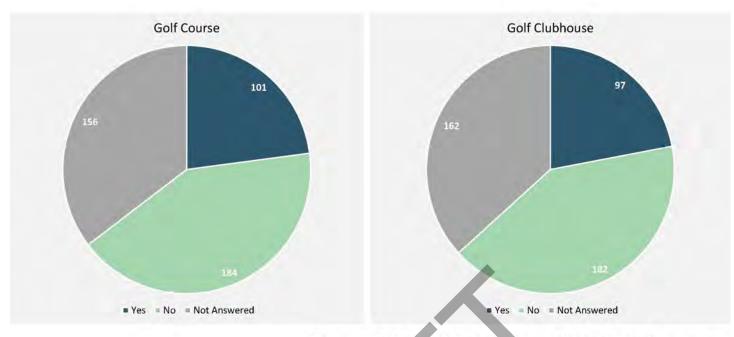


Use of Walking & Biking Trail

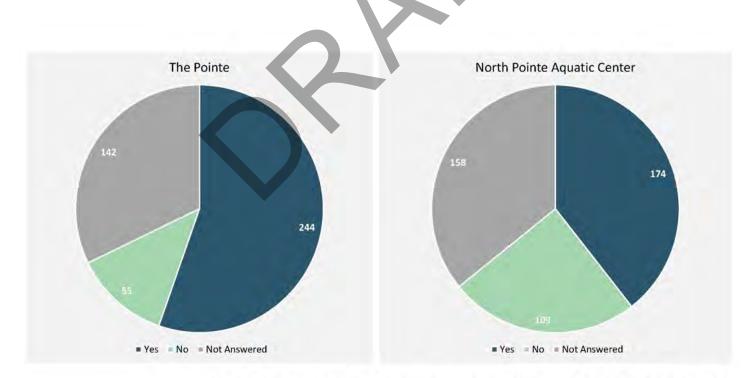




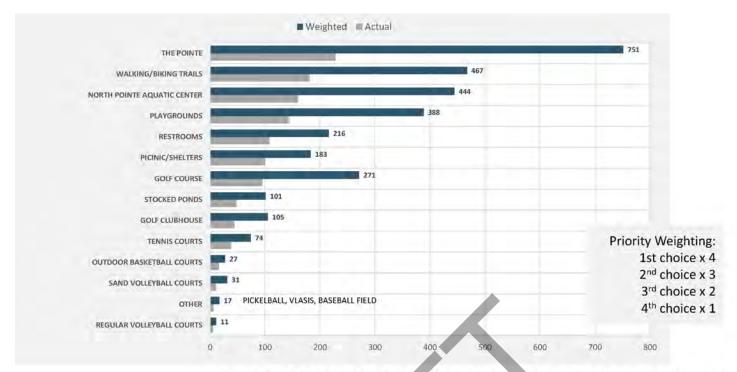
Use of Stocked Pond



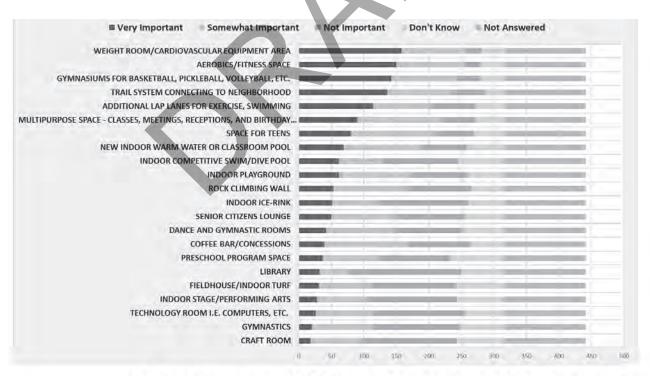
Use of Golf Course & Clubhouse



Use of The Pointe & North Pointe Aquatic

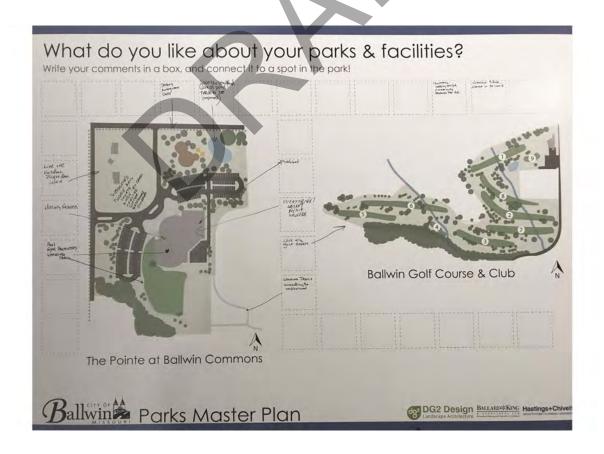


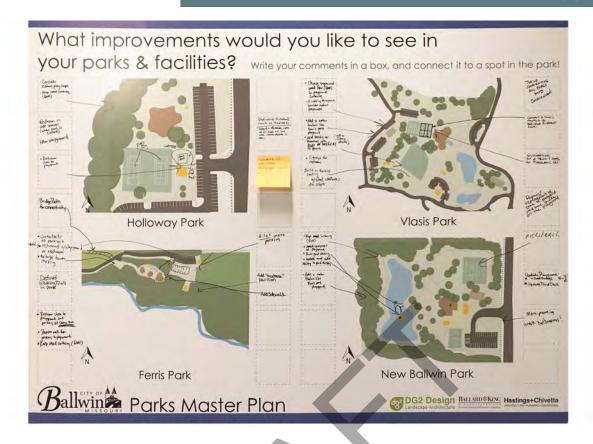
Four Most Important to Your Household

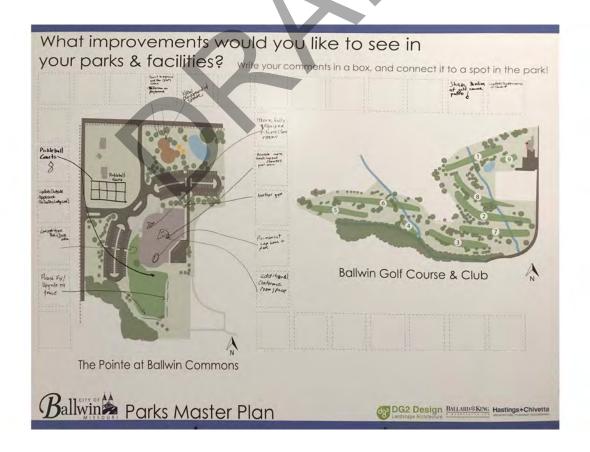


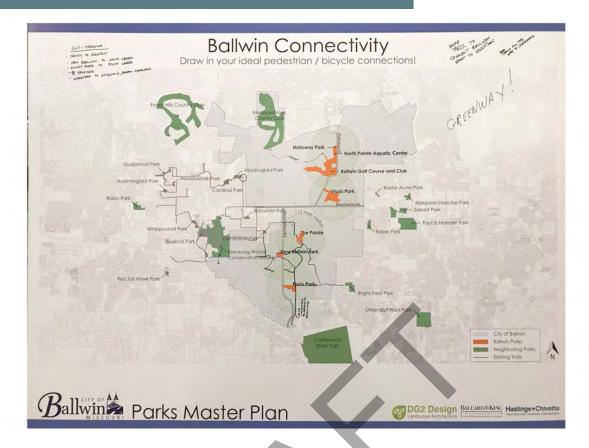
Summary of Considerations for The Pointe



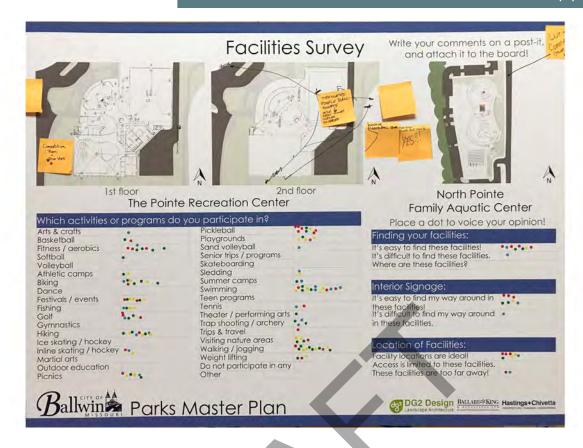


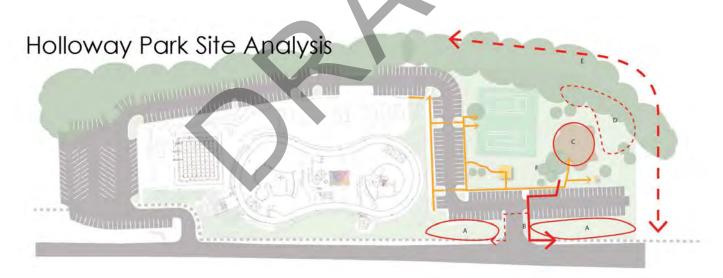






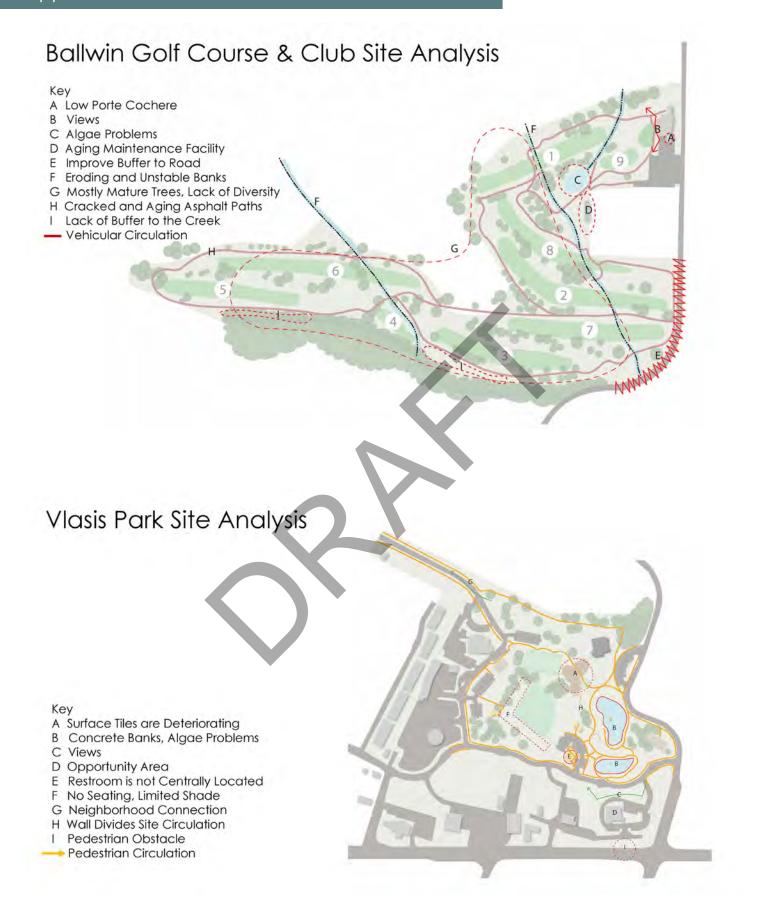






Kev

- A Could Be Improved, "Curb Appeal"
- B Limited Pedestrian Accessibility
- C Aging Play Equipment, Lack of Shade
- D Unutilized Slope
- E No Neighborhood Connections
- F No Restroom Access when Pool is Closed
- Pedestrian Circulation



The Pointe at Ballwin Commons Site Analysis

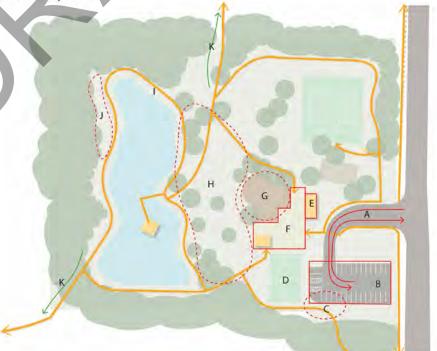
Key

- A Erosion on Banks
- B No Restroom near Playground
- C Sand Migration Problems
- D Pedestrian Circulation through Parking Lot
- E Confusing Vehicular Circulation
- F Opportunity Area
- G No Sidewalk
- H Geo-Thermal Wells
- I Neighborhood Connection

Pedestrian Circulation



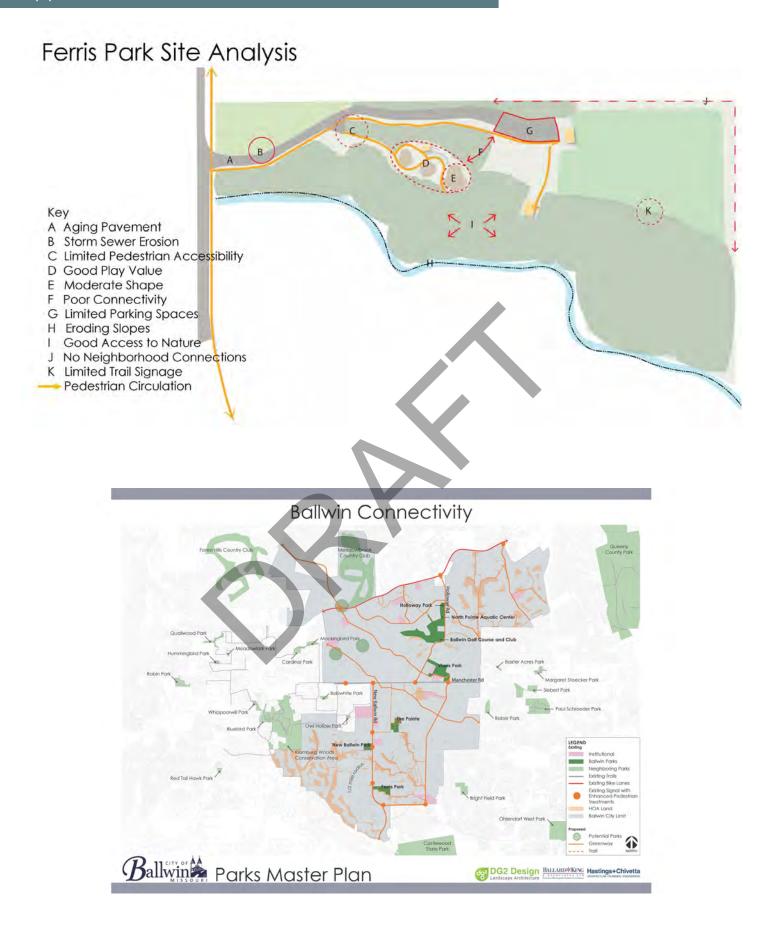
New Ballwin Park Site Analysis



Key

- A Poor Vehicular Circulation
- B No Curbs, Stormwater Control
- C Erosion Problem
- D Cracked Surface
- E Dated Restroom Building
- F Uneven Pavement
- G Not ADA Accessible
- H Great Flexible Space
- I Concrete Banks
- J Lack of Understory
- K Good Neighborhood Connectivity

→ Pedestrian Circulation



Holloway Park & North Pointe Aquatic Center Proposed Improvements Please write your comments on a post-it, and attach it to the board! New sidewalks Chat Irail Update playground Shade structure New sign Restroom Pavillon Pavillon Parks Master Plan Parks Master Plan Parks Master Plan Parks Master Plan Pagground Parks Master Plan Pagground Parks Master Plan Pagground Pagground Playground


Vlasis Park Proposed Improvements

Please write your comments on a post-it, and attach it to the board!







The Pointe Proposed Improvements Please write your comments on a post-it, and attach it to the board!



New Ballwin Park Proposed Improvements Please write your comments on a post-it, and offach it to the board!



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Ferris Park Proposed Improvements

Please write your comments on a post-it, and attach it to the board!





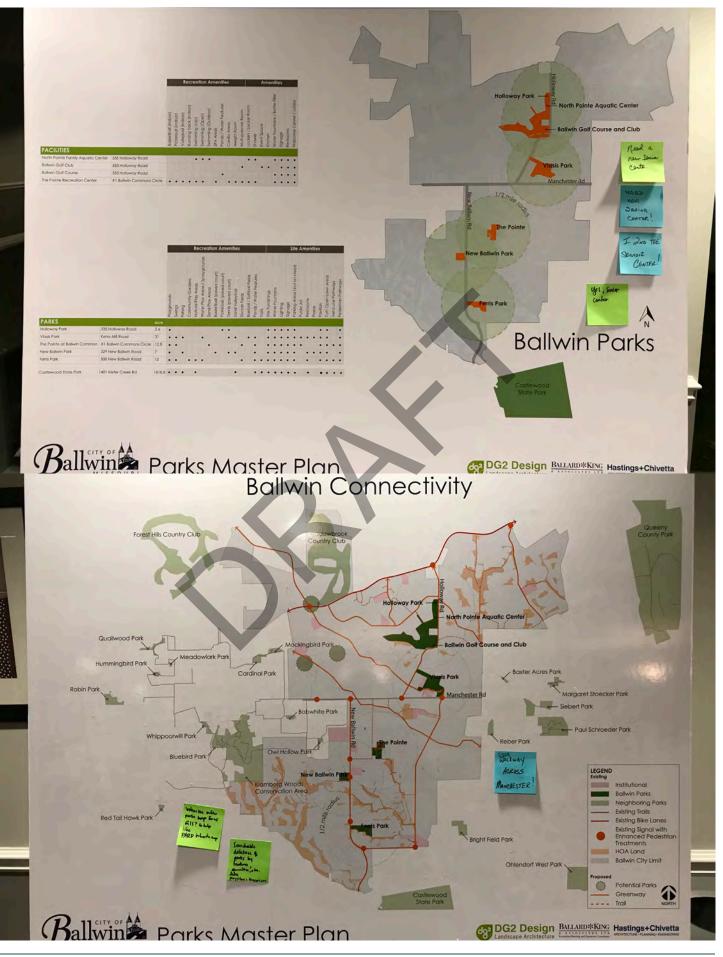
11/27/2018

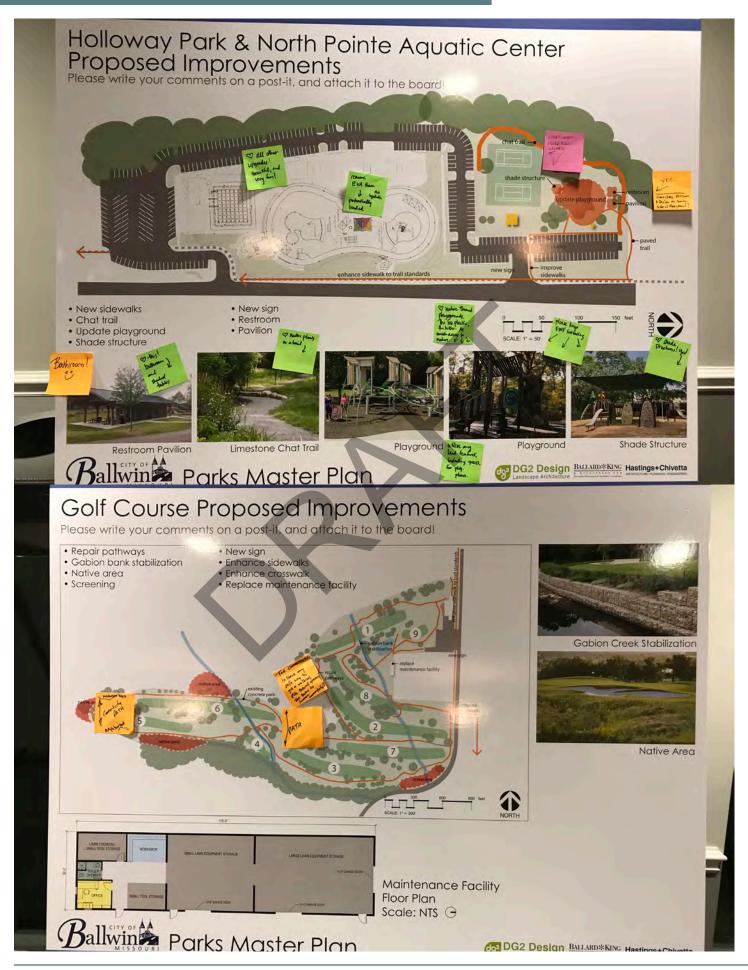
Thank You.



Hastings+Chivetta
ARCHITECTURE · PLANNING · ENGINEERING





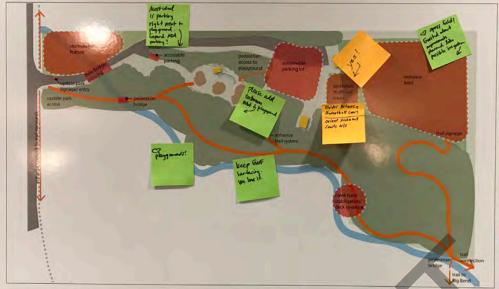






Ferris Park Proposed Improvements

Please write your comments on a post-it, and attach it to the board!





Multi-Use Cour



Sustainable Parking Lot



DG2 Design BALLARD*KING U-

Woodland Trail

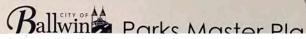
arail 1

- Update park access
- Trail
- Update park signage/ entry
- New bridge/ crossing
- Stormwater feature
- Pedestrian bridge(2) Improve accessible parking
- Creek bank stabilization/ deck overlook

Pedestrian access to playgroundSustainable parking lot

· Pickleball/ multi-use court

· Enhance field • Trail signage



Ballwin Parks Master Plan

Public Meeting #2: 11/27/18 Ballwin Golf Club Sign-in Sheet

Name	Ballwin Resident? Yes or No	Address	Email Address for Future Updates
MARIE CLARK	Ver	235-A SULUNDR. 63021	Manie, Caltinet
· JEKOME STEUDEMAN	455	128 TIMKA DR 63PLI	steudemans @ apl. com
Mary sturm	400	240 Old Ballwin Rd 636	
· PAUL BATIK	455	406 COUNTEN CLUB DR. (30/1	paul, batters @ amail, com
· Jedy Boom	no	16051 Confesoury Estates 6302	
· Mato Struemph	no	1227 Cold Spring Or 6336	
Olivia Ricking	Ves	7 7 19	1
· James Bry of	10		
- Ill Schilling	ULL	504 leving Dr Dallwin Mo 63011	jillmschilling@gmail.com
PAT MODERMOTT	yes	EAST SKYLME	
Denny Garner	yes	400 Algenquin Druy	denshigar a yahoo. Wh
GNAY HALLORAN		623 NANG YL.	halloneinstand OAOLCOM
ALISON SCOLOGIA	1 Year	270 OAK PASS Ct.	nascoggialdanail.com
· Elise Fernsler	983	300 Fox Den DR	30 9
- Tom RATZICI	lyes	923 Castle Piner Dr	ratzkitjegmail, com
Jon Murril	NO	17MOREHEAD CO VALLEY PA	RI MOJOR BIKE XXXXXXXXXX
Vave lalaven	110	1530 Reple Way Co	daveha frying, Com
· Linda Bruel	110	919 Forest Lake	blu bru @ attinet
KEW VELTER	YES	349 DAVID HARRISON	Kenneth velten@gmail.com
Jay Workschladger	No	642 ARBOR HAVEN DR	JUGU@ attent
C HAGAN	455	209 COOL MEADOWS	TC. HAGHAROSCHARTER, NO
Alderman Michael Finley	Yes	50 Roland Ave.	infinley@ballwinimo. US
Ross Buchneton	yer	530 BLAZEDWEED	RBULLINGTOND BOLLWIN. MO. US

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